

MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding (“MOU” or “Agreement”) is dated August 5, 2025 and is among the County of Madera, a political subdivision of the State of California (“Madera County”), the City of Fresno, a municipal corporation of the State of California (“City”), and the County of Fresno, a political subdivision of the State of California (“Fresno County”). Madera County, City, and Fresno County shall also be referred to herein singularly as a “Party” and collectively as “Parties,” in collaboration with Fresno Madera Continuum of Care, an unincorporated association (“FMCoC”).

**Recitals**

A. The California Interagency Council on Homelessness (Cal ICH) established the Homeless Housing, Assistance and Prevention (HHAP) Program administered by the California Department of Housing and Community Development (HCD), which provides local jurisdictions with funds to support regional coordination and expand or develop local capacity to address immediate homelessness challenges.

B. HCD has provided five rounds of grant funding through the HHAP Grant Program with HHAP Round 1 grant funds being awarded to applicants in 2020.

C. The parties previously received HHAP grant funding in HHAP Rounds 1 through 5 and are seeking HHAP grant funding in HHAP Round 6 which will include flexible funding to continue efforts to improve regional and systems coordination to prevent and end homelessness in local communities.

D. The parties desire to submit an application for HHAP Round 6 funding in collaboration with FMCoC. The County of Fresno is the administrative entity to apply for, collect, receive, and distribute all grant funding that is allocated to the FMCoC, including HHAP grant funds. As such, Fresno County is signing this MOU on behalf of the FMCoC for the purposes of complying with HCD requirements to apply for, collect, receive, and distribute HHAP 6 grant funding.

E. HHAP Round 6 requires regionally coordinated action plans to be reflected in an MOU. The purpose of this MOU is to commit each Party to participate in, and to comply with the regionally coordinated homeless action plan, in collaboration with FMCoC.

1 F. On March 19, 2024, the parties executed a memorandum of understanding, Agreement  
2 No. 24-140 (“Original MOU”), committing each Party to participate in, and comply with the  
3 regionally coordinate homeless action plan developed under the HHAP Round 5 application.

4 G. The parties desire to replace the Original MOU with this new Agreement, wherein the  
5 parties commit to participate in, and to comply with the regionally coordinated homeless  
6 action plan, in collaboration with FMCoC, all in accordance with the HHAP Round 6 program  
7 guidelines; Section 13 of AB 166 (Chapter 48, Statutes of 2024; Health & Safety Code (HSC)  
8 Section 50239, et seq.).

9 H. Now, therefore, in consideration of the mutual covenants and conditions herein set forth,  
10 Madera County, the City, and Fresno County agree as follows:

11 **Article 1**

12 **Responsibilities**

13 1.1 This MOU commits all Parties, in collaboration with FMCoC, to uphold, participate in,  
14 and comply with the actions, roles, and responsibilities of each eligible applicant in the region as  
15 described in the HHAP-6 Regionally Coordinated Homelessness Action Plan summarized in  
16 Exhibit A to this MOU titled “Action Plan”.

17 1.2 This MOU commits all Parties to the roles and responsibilities of each eligible  
18 applicant within the region, in collaboration with FMCoC, as they pertain to outreach and site  
19 coordination, siting and use of available public land, the development of interim and permanent  
20 housing options, and coordinating, connecting, and delivering services to individuals  
21 experiencing homelessness or at risk of experiencing homelessness, within the region. This  
22 MOU commits all Parties to key actions each eligible applicant will take to improve the system  
23 performance measures described in Exhibit A.

24 1.3 This MOU commits all Parties, in collaboration with FMCoC, to key actions each  
25 eligible applicant will take to ensure racial and gender equity in service delivery, housing  
26 placements, housing retention, and any other means to affirm equitable access to housing and  
27 services for racial and ethnic groups overrepresented among residents experiencing  
28 homelessness.

1 1.4 This MOU commits all Parties, in collaboration with FMCoC, to actions each eligible  
2 applicant will take to reduce homelessness among individuals exiting institutional settings,  
3 including but not limited to jails, prisons, hospitals, and any other institutions such as foster care,  
4 behavioral health facilities, etc. as applicable in the region.

5 1.5 This MOU commits all Parties, in collaboration with FMCoC, to comply with the core  
6 components of Housing First as provided in Chapter 6.6 (commencing with Section 8255) of  
7 Division 8 of the California Welfare and Institutions Code.

8 1.6 This MOU commits all Parties, in collaboration with FMCoC, to roles of each eligible  
9 applicant in the utilization of local, state, and federal funding programs to end homelessness.

10 1.7 This MOU commits all Parties, in collaboration with FMCoC, to the roles and  
11 responsibilities of each eligible applicant to connect individuals to wrap-around services from all  
12 eligible federal, state, and local benefit programs.

13 1.8 **Madera County's Responsibilities.** Madera County shall perform all of the services  
14 of Madera County provided in Exhibit A to this MOU, titled "Action Plan".

15 1.9 **The City's Responsibilities.** The City shall perform all of the services of the City as  
16 provided in Exhibit A to this MOU.

17 1.10 **Fresno County's Responsibilities.** Fresno County shall perform all of the services  
18 of Fresno County provided in Exhibit A to this MOU.

19 1.11 **Representation.** Each Party represents that it is qualified, ready, willing, and able to  
20 perform all of its respective services provided in this Agreement.

21 1.12 **Compliance with Laws.** The Parties shall each, at their own cost, comply with all  
22 applicable federal, state, and local laws and regulations in the performance of its respective  
23 obligations under this Agreement, including but not limited to workers compensation, labor, and  
24 confidentiality laws and regulations.

## 25 **Article 2**

### 26 **No Monetary Consideration**

27 2.1 There is no monetary consideration for this Agreement. The Parties agree that the  
28 mutual promises hereunder shall suffice as consideration.

1 **Article 3**

2 **Term of Agreement**

3 3.1 **Term.** This Agreement is effective on the date the Parties sign this Agreement  
4 (“Effective Date”) and terminates on June 30, 2028, except as provided in section 3.2,  
5 “Extension,” or Article 5, “Termination and Suspension,” below.

6 3.2 **Extension.** The term of this Agreement may be extended for no more than two, one-  
7 year periods only upon written approval of all Parties at least 30 days before the first day of the  
8 next one-year extension period. The Fresno County CAO or his or her designee is authorized to  
9 sign the written approval on behalf of Fresno County. The Madera County CAO or his or her  
10 designee is authorized to sign the written approval on behalf of Madera County. The City Manager  
11 or his or her designee is authorized to sign the written approval on behalf of the City.

12 **Article 4**

13 **Notices**

14 4.1 **Contact Information.** The persons and their addresses having authority to give and  
15 receive notices provided for or permitted under this Agreement include the following:

16 **For Fresno County:**

17 Attn: Amina Flores-Becker, Deputy CAO  
18 2281 Tulare Street, Room 304  
19 Fresno, CA 93721

20 **For Madera County:**

21 Attn: Sonee Brown, Administrative Services Officer  
22 1626 Sunrise Ave  
23 Madera, CA 93638

24 **For the City:**

25 Attn: Georgeanne A. White, City Manager  
26 2600 Fresno Street, Room 2064  
27 Fresno, CA 93721

28 4.2 **Change of Contact Information.** Any Party may change the information in section  
4.1 by giving notice as provided in section 4.3.

4.3 **Method of Delivery.** Each notice between or among the Parties provided for or  
permitted under this Agreement must be in writing, state that it is a notice provided under this  
Agreement, and be delivered either by personal service, by first-class United States mail, by an

1 overnight commercial courier service, or by Portable Document Format (PDF) document  
2 attached to an email.

3 (A) A notice delivered by personal service is effective upon service to the recipient.

4 (B) A notice delivered by first-class United States mail is effective three County  
5 business days after deposit in the United States mail, postage prepaid, addressed to the  
6 recipient.

7 (C) A notice delivered by an overnight commercial courier service is effective one  
8 County business day after deposit with the overnight commercial courier service,  
9 delivery fees prepaid, with delivery instructions given for next day delivery, addressed to  
10 the recipient.

11 (D) A notice delivered by telephonic facsimile transmission or by PDF document  
12 attached to an email is effective when transmission to the recipient is completed (but, if  
13 such transmission is completed outside of County business hours, then such delivery is  
14 deemed to be effective at the next beginning of a County business day), provided that  
15 the sender maintains a machine record of the completed transmission.

16 4.4 **Claims Presentation.** For all claims arising from or related to this Agreement,  
17 nothing in this Agreement establishes, waives, or modifies any claims presentation  
18 requirements or procedures provided by law, including the Government Claims Act (Division 3.6  
19 of Title 1 of the Government Code, beginning with section 810).

## 20 **Article 5**

### 21 **Termination and Suspension**

#### 22 5.1 **Termination for Breach.**

23 (A) Upon determining that a breach (as defined in paragraph (C) below) has  
24 occurred, the non-breaching Parties may give written notice of the breach to the  
25 breaching Party. The written must provide at least 30 days for the breaching Party to  
26 cure the breach.

1 (B) If the breaching Party fails to cure its breach to the non-breaching Parties'  
2 satisfaction within the time stated in the written notice, the non-breaching Parties may  
3 terminate this Agreement immediately with that respective Party.

4 (C) For purposes of this section, a breach occurs when, in the determination of the  
5 non-breaching Parties, the breaching Party, has:

- 6 (1) Failed to comply with any part of this Agreement;
- 7 (2) Submitted a substantially incorrect or incomplete report; or
- 8 (3) Improperly performed any of its obligations under this Agreement.

9 5.2 **Termination without Cause.** In circumstances other than those set forth above, any  
10 Party may terminate this Agreement by giving at least 60 days advance written notice to the  
11 other Parties.

## 12 **Article 6**

### 13 **Independent Contractor**

14 6.1 **Status.** In performing under this Agreement, each Party, including its officers, agents,  
15 employees, and volunteers, is at all times acting and performing as an independent contractor, in  
16 an independent capacity, and not as an officer, agent, servant, employee, joint venturer, partner,  
17 or associate of another Party.

18 6.2 **Verifying Performance.** The Parties have no right to control, supervise, or direct the  
19 manner or method of the other Parties' performance under this Agreement, but the Parties may  
20 verify that the other Parties are performing according to the terms of this Agreement.

21 6.3 **Benefits.** Because of their status as an independent contractor, the Parties have no  
22 right to employment rights or benefits available to employees of the other Parties. Each Party is  
23 solely responsible for providing to their own employees all employee benefits required by law.  
24 Each Party shall save the other Parties harmless from all matters relating to the payment of the  
25 other Parties' employees.

26 6.4 **Services to Others.** The Parties acknowledge that, during the term of this  
27 Agreement.

1 **Article 7**

2 **Indemnity and Defense**

3 7.1 **Indemnity.** Each Party shall indemnify and hold harmless and defend the other  
4 Parties (including their respective officers, agents, employees, and volunteers) against all  
5 claims, demands, injuries, damages, costs, expenses (including attorney fees and costs), fines,  
6 penalties, and liabilities of any kind to the other Parties, or any third party that arise from or  
7 relate to the performance or failure to perform by the other Parties (or any of its officers, agents,  
8 subcontractors, or employees) under this Agreement. The Parties may conduct or participate in  
9 their own defense without affecting the other Parties' obligation to indemnify and hold harmless  
10 or defend themselves.

11 7.2 **Survival.** This Article 7 survives the termination of this Agreement.

12 **Article 8**

13 **Insurance**

14 8.1 Without limiting the indemnification of each party as stated herein, it is understood  
15 and agreed that all Parties shall maintain, at their sole expense, insurance policies or self-  
16 insurance programs including, but not limited to, an insurance pooling arrangement and/or Joint  
17 Powers Agreement to fund their respective liabilities including general liability, automotive  
18 liability, workers' compensation and employers' liability.

19 **Article 9**

20 **General Terms**

21 9.1 **Modification.** Except as provided in Article 5, "Termination and Suspension," this  
22 Agreement may not be modified, and no waiver is effective, except by written agreement signed  
23 by all Parties. The Parties acknowledge that the Parties' employees have no authority to modify  
24 this Agreement except as expressly provided in this Agreement.

25 9.2 **Non-Assignment.** No Party may assign its rights or delegate its obligations under  
26 this Agreement without the prior written consent of the other Parties.

27 9.3 **Governing Law.** The laws of the State of California govern all matters arising from  
28 or related to this Agreement.

1        9.4     **Jurisdiction and Venue.** This Agreement is signed and performed in Fresno and  
2 Madera Counties in California. The Parties consent to California jurisdiction for actions arising  
3 from or related to this Agreement, and, subject to the Government Claims Act, all such actions  
4 must be brought and maintained in Fresno County or Madera County.

5        9.5     **Construction.** The final form of this Agreement is the result of the Parties' combined  
6 efforts. If anything in this Agreement is found by a court of competent jurisdiction to be  
7 ambiguous, that ambiguity shall not be resolved by construing the terms of this Agreement  
8 against any Party.

9        9.6     **Days.** Unless otherwise specified, "days" means calendar days.

10       9.7     **Headings.** The headings and section titles in this Agreement are for convenience  
11 only and are not part of this Agreement.

12       9.8     **Severability.** If anything in this Agreement is found by a court of competent  
13 jurisdiction to be unlawful or otherwise unenforceable, the balance of this Agreement remains in  
14 effect, and the Parties shall make best efforts to replace the unlawful or unenforceable part of  
15 this Agreement with lawful and enforceable terms intended to accomplish the Parties' original  
16 intent.

17       9.9     **Nondiscrimination.** During the performance of this Agreement, the Parties shall not  
18 unlawfully discriminate against any employee or applicant for employment, or recipient of  
19 services, because of race, religious creed, color, national origin, ancestry, physical disability,  
20 mental disability, medical condition, genetic information, marital status, sex, gender, gender  
21 identity, gender expression, age, sexual orientation, military status or veteran status pursuant to  
22 all applicable State of California and federal statutes and regulation.

23       9.10   **No Waiver.** Payment, waiver, or discharge by a Party of any liability or obligation of  
24 another Party under this Agreement on any one or more occasions is not a waiver of  
25 performance of any continuing or other obligation of the other Party and does not prohibit  
26 enforcement by a Party of any obligation on any other occasion.

27       9.11   **Entire Agreement.** This Agreement, including its exhibits, is the entire agreement  
28 between the Parties with respect to the subject matter of this Agreement, and it supersedes all

1 previous negotiations, proposals, commitments, writings, advertisements, publications, and  
2 understandings of any nature unless those things are expressly included in this Agreement. If  
3 there is any inconsistency between the terms of this Agreement without its exhibits and the  
4 terms of the exhibits, then the inconsistency will be resolved by giving precedence first to the  
5 terms of this Agreement without its exhibits, and then to the terms of the exhibits.

6 9.12 **No Third-Party Beneficiaries.** This Agreement does not and is not intended to  
7 create any rights or obligations for any person or entity except for the Parties.

8 9.13 **Authorized Signature.** The Parties, each, represent and warrant that:

9 (A) The Parties are duly authorized and empowered to sign and perform its  
10 obligations under this Agreement.

11 (B) The individual signing this Agreement on behalf of Madera County is duly  
12 authorized to do so and his or her signature on this Agreement legally binds Madera  
13 County to the terms of this Agreement.

14 (C) The individual signing this Agreement on behalf of the City is duly authorized to  
15 do so and his or her signature on this Agreement legally binds the City to the terms of  
16 this Agreement.

17 (D) The individual signing this Agreement on behalf of Fresno County is duly  
18 authorized to do so and his or her signature on this Agreement legally binds Fresno  
19 County to the terms of this Agreement.

20 (E) The individual signing this Agreement on behalf of the FMCoC is duly authorized  
21 to do so pursuant to the FMCoC Governance Charter.

22 9.14 **Counterparts.** This Agreement may be signed in counterparts, each of which is an  
23 original, and all of which together constitute this Agreement.

24 [SIGNATURE PAGE FOLLOWS]  
25  
26  
27  
28

1 The parties are signing this Agreement on the date stated in the introductory clause.

2 COUNTY OF MADERA

COUNTY OF FRESNO

3  
4  
5 \_\_\_\_\_  
Chairman of the Board of Supervisors

  
Ernest Buddy Mendes, Chairman of the Board of Supervisors of the County of Fresno

6 ATTEST:  
7  
8 \_\_\_\_\_  
Clerk, Board of Supervisors

The County of Fresno is also signing as the administrative entity on behalf of the Fresno Madera Continuum of Care

**Attest:**  
Bernice E. Seidel  
Clerk of the Board of Supervisors  
County of Fresno, State of California

9  
10 Approved as to Legal Form:  
11 COUNTY COUNSEL

By:   
Deputy

12 By: \_\_\_\_\_

13  
14 CITY OF FRESNO,  
15 A California municipal corporation

16 By: \_\_\_\_\_  
17 Georgeanne A. White  
18 City Manager

19 APPROVED AS TO FORM:  
20 ANDREW JANZ  
21 City Attorney

22 By: \_\_\_\_\_ Date  
23 Angela M. Karst  
Senior Deputy City Attorney

24 ATTEST:  
25 TODD STERMER, CMC  
26 City Clerk

27 By: \_\_\_\_\_ Date  
28 Deputy

1 The parties are signing this Agreement on the date stated in the introductory clause.

2 COUNTY OF MADERA

COUNTY OF FRESNO

3  
4  
5 \_\_\_\_\_  
Chairman of the Board of Supervisors

\_\_\_\_\_  
Ernest Buddy Mendes, Chairman of the  
Board of Supervisors of the County of Fresno

6 ATTEST:

The County of Fresno is also signing as the  
administrative entity on behalf of the Fresno  
Madera Continuum of Care

7  
8 \_\_\_\_\_  
Clerk, Board of Supervisors

**Attest:**  
Bernice E. Seidel  
Clerk of the Board of Supervisors  
County of Fresno, State of California

9  
10 Approved as to Legal Form:  
11 COUNTY COUNSEL

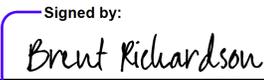
By: \_\_\_\_\_  
Deputy

12 By: \_\_\_\_\_

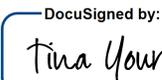
13  
14 CITY OF FRESNO,  
15 A California municipal corporation

16 By:  \_\_\_\_\_  
17 Georgeanne A. White  
18 City Manager

19 APPROVED AS TO FORM:  
20 ANDREW JANZ  
City Attorney

21 By:  \_\_\_\_\_ 7/23/2025  
22 Brent Richardson Date  
23 Deputy City Attorney

24 ATTEST:  
25 TODD STERMER, MMC  
City Clerk

26 By:  \_\_\_\_\_ 7/23/2025  
27 Tina Your Date  
28 Deputy



## Regional Partners' Roles and Responsibilities

### Outreach and Site Coordination

**Fresno County-** The Department of Behavioral Health utilizes HHAP and ARPA funding to provide outreach, engagement, and linkage services to individuals experiencing homelessness in the rural and unincorporated areas of Fresno County through the Projects for Assistance in Transition from Homelessness (PATH) program. This program is currently operated by Kings View, Corporation, a local provider and is targeted to adults experiencing serious mental illness and/or co-occurring substance use disorders who are homeless or at imminent risk of becoming homeless. Although the HHAP funded shelters are all located in metro Fresno, they are all available to anyone experiencing homelessness within Fresno County. A pilot program operated through the PATH Outreach services also provides motel vouchers for unhoused individuals in rural communities that lack the infrastructure or concentration of unhoused individuals to necessitate regional shelter capacity. Additionally, the County is currently completing and application on behalf of the FMCoC for Emergency Solutions Grant funding that will be prioritized for non-entitlement areas which are primarily in rural Fresno County.

**City of Fresno-** The City of Fresno supports comprehensive street outreach and encampment resolution services within the metropolitan Fresno area. Through allocations from the Homeless Housing, Assistance and Prevention (HHAP) program and the Encampment Resolution Funding (ERF), the City funds the Homeless Outreach Progressive Engagement (HOPE) Team, currently operated by Poverello House.

The HOPE Team collaborates closely with the City's Homeless Assistance Response Team (HART), Code Enforcement, the Public Works/Solid Waste Division, the Fresno Police Department, the Continuum of Care's Coordinated Entry System (CES), and a network of homeless service providers. Together, these partners work to engage, serve, and stabilize individuals experiencing unsheltered homelessness, particularly those who are most vulnerable and at risk, while also facilitating the resolution of encampments within Fresno's city limits.

The City's Homeless Assistance Response Team (HART) is comprised of four components:

1. Outreach (HOPE)
2. Police Response (HART PD)
3. Code Enforcement (HART CODE) Sanitation (HART Sanitation)
4. Sanitation (HART Sanitation)

Each division within the Homeless Assistance Response Team (HART) plays a distinct role in the City of Fresno's encampment resolution strategy.

The Homeless Outreach Progressive Engagement (HOPE) Team leads the City's street outreach efforts, engaging individuals and families experiencing homelessness. Operated by Poverello House, the HOPE Team connects people with essential services such as screening and assessment, crisis intervention, community referrals, interim shelter placement, and short-term case management. A HOPE Team dispatcher receives referrals from the City and coordinates outreach efforts to identified encampment locations. In addition to working within city limits, the HOPE Team collaborates with external partners, including the Fresno Irrigation District, Caltrans, the County of Fresno, the Downtown Association, and other jurisdictions to extend outreach and engagement efforts.

HART PD provides law enforcement services at encampment sites established on property not legally permitted for occupancy. Their role is to ensure public safety and uphold local ordinances related to unauthorized encampments.

HART Code Enforcement addresses encampment locations requiring formal notifications and regulatory compliance. This includes issuing notices to property owners and encampment occupants and managing code-related concerns that may arise during resolution efforts.

HART Sanitation is responsible for trash and debris removal at encampment sites, including the collection and safekeeping of unattended personal property of value, in accordance with applicable regulations.

In addition, the City's Encampment Resolution Fund (ERF) project enhances outreach services in designated ERF zones within metro Fresno. This initiative includes initial screenings, emergency needs assessments, and immediate service connections, such as mental health and alcohol and other drug (AOD) services. Outreach teams also link unsheltered individuals to shelter and housing resources through the Continuum of Care's Coordinated Entry System (CES). For those awaiting shelter placement or ineligible for immediate housing, outreach staff provide "street navigation" services, helping individuals develop housing plans and facilitating connections to permanent housing.

**Fresno City & County/Madera County CoC-** Through the HUD CoC Grant, the FMCoC funds the Coordinated Entry Management Entity. This entity, through Poverello House, employs the housing matcher and community coordinator positions for the Coordinated Entry System, and works actively in the community to connect clients with navigators and complete match requests as well as oversee the training for homeless services providers across the continuum. The entity has worked to create referrals for access site staff to connect clients with navigators funded through HHIP, to ensure that these services are made available to clients who present when no shelter beds are available. Additionally, the Coordinated Entry Subcommittee meets bi-monthly to evaluate community performance and address bottlenecks in the system, making recommendations to the FMCoC Board of Directors as appropriate.

**Madera County-** The County of Madera has a Housing and Homelessness Services webpage within the main county website. Through this website, the public can identify encampments for outreach services and submit referral forms to the Homeless Engagement for Living Program (HELP Center) located at the Community Action Partnership of Madera County (CAMPC), which also serves as Madera County's Coordinated Entry System (CES). The County of Madera Sheriff's Office, Social Services Department, Behavioral Health Services, and Public Health Department coordinate with CAMPC and other local agencies when an encampment has been identified. A combination of supportive services such as intensive case management, community treatment, housing navigation, coordination with street-based healthcare and other healthcare services, and hygiene services and supplies are provided as needed.

### **Siting and Use of Available Land**

**Fresno County-** The County of Fresno, through its Department of Public Works and Planning, reviews building permits and discretionary land use and subdivision map applications, makes recommendations to the County's Planning Commission and Board of Supervisors regarding land use, building, subdivision, and zoning matters, and administers the County's General Plan (which includes a Housing Element) and Community Plans for unincorporated areas of the County. The County's General Services Department maintains and continually updates an inventory of County owned and leased properties and will designate properties as surplus land for potential interim and permanent housing

development as appropriate. The County coordinates with other jurisdictions on regional land use and resource management items and certain discretionary land use applications which fall within a city's sphere of influence. When Federal/State funds are available, the County also provides loans and/or grants to support the construction and rehabilitation of affordable housing.

The County conducts an annual Developer Meeting to educate developers about the various funding sources available to build in the County. The County highlights various parcels that can be developed for multi-family housing projects or mobile home parks and lists of such parcels are made available to the developers. Additionally, the County discusses the housing needs of the residents of Fresno County and provides opportunities for partnership between developers, property owners and the County. Additionally, County staff provide technical assistance to interested developers and property owners to identify methods to develop in the County.

**City of Fresno-** The City of Fresno's Planning and Development Department plays a central role in advancing the development of interim and permanent housing by identifying and promoting the use of available land throughout the region. The department is responsible the creation and regular updating of key land use policy documents, including the General Plan and the Housing Element, the latter of which was recently adopted by the California Department of Housing and Community Development (HCD).

These foundational documents guide the City's growth and land use decisions across both urbanized and undeveloped areas. They also serve as strategic tools for addressing the region's housing needs, with a strong emphasis on expanding access to affordable housing.

The Fresno Housing Element is a critical planning document that outlines strategies to increase housing production through both short and long-term solutions. It identifies suitable sites for the development of temporary and permanent housing and advocates for zoning and land use policy changes that facilitate affordable housing construction. The plan also prioritizes housing solutions for vulnerable populations, including individuals experiencing homelessness and low-income families. By addressing these key areas, the Housing Element aims to expand housing opportunities for all residents, particularly those most in need.

The City of Fresno's Planning and Development Department uses the Housing Element and related plans to guide both public and private sector investments, with the goal of improving the quality of life for residents. The department works in close coordination with other City divisions—such as Housing Production and Finance, Community Development, and Homeless Services—to ensure that affordable housing development is integrated with community infrastructure and supportive services.

City staff routinely review entitlement applications to ensure alignment with the General Plan, Housing Element, and Development Code. Construction plans are evaluated for compliance with health, safety, and accessibility standards. Additionally, the City identifies and facilitates the disposition of surplus City-owned land for affordable housing development, in accordance with the California Surplus Land Act.

To support housing development, the City actively pursues a variety of funding sources aligned with Fresno's housing priorities, including the Local Housing Trust Fund, Homekey, and the Encampment Resolution Fund (ERF) program. The City also maintains and regularly updates an inventory of City-owned parcels, assessing their suitability for housing and conducting due diligence to ensure optimal use of available land.

Through these coordinated efforts, the City of Fresno is working to expand housing opportunities and strategically utilize available land for the production of both interim and permanent housing to meet the region's growing housing needs.

**Fresno City & County/Madera County CoC-** The FMCoC serves a critical role in informing the community of the needs for households experiencing homelessness. From coordinating the Point-in-Time Count, to improving and analyzing HMIS data, the various subcommittees and Board of Directors of the CoC work to inform the City and Counties of Fresno and Madera of the housing needs in the community. Once projects are developed and funded, the FMCoC CES Management Entity ensures that households are connected to services and matched to appropriate housing interventions, resulting in prioritized referrals to projects as they come online.

**Madera County-** The Madera County Community & Economic Development (CED) Department consists of the following divisions: Environmental Health, Planning, and Building. Through its Environmental Health Division, the County provides services through programs for land use and development. The Planning Division is responsible for preparing and updating the County's General Plan for the land use and physical development of the County and for executing this Plan. Planning also administers County Affordable Housing and Economic Development Programs including Community Development Block Grant (CDBG) and Neighborhood Stabilization Program (NSP), and HOME Grants, as Federal and State funding is made available and/or awarded to the County. The Building Division reviews construction permits, plans for new development and remodels, and conducts building inspections. These three divisions work together to make recommendations to the County's Planning Commission and the Board of Supervisors.

### **Development of Shelter, Interim and Permanent Housing Options**

**Fresno County-** The Fresno County Department of Behavioral Health (DBH) partnered with the Fresno Housing Authority and Upholdings, LLC for the development of The Arthur at Blackstone, Avalon Commons, Crossroads Village and Libre Commons developments. DBH applied to Housing and Community Development and received No Place Like Home (NPLH) awards in the amount of \$3,499,685 for The Arthur at Blackstone, \$2,183,000 for Avalon Commons, \$20,000,000 for Crossroads Village and \$11,922,685 for Libre Commons that were allocated toward the construction of these developments. Additionally, DBH has a 20-year commitment to provide Specialty Mental Health Services and Housing Supportive Services for all tenants living at these sites. Through HHAP funding, the County, in partnership with the FMCoC, is currently funding 80 shelter beds: 12 interim shelter beds for youth; 12 triage emergency shelter beds in Madera County; 56 triage emergency shelter beds in Fresno County; along with 65 project-based rapid rehousing units and a rural, tenant-based rapid rehousing project with a capacity of 15 households. The Department of Social Services (DSS) is also using HHAP funding to extend CalWORKs Homeless Assistance stays beyond 16 days. These extended stays are coupled with CalAIM services to help ensure that households are connected to permanent housing or another appropriate housing interventions prior to exiting shelter. Each of the ESG, HDAP, and CalWORKs HSP funding sources serve as additional resources in the community for housing, employment, training, advocacy, and financial assistance.

Additionally, the County is aggressively pursuing interim and permanent housing funding opportunities made available through Prop 1, BHCIP, and Homekey+. In December 2024, DBH submitted three applications for BHCIP funding to support the development of psychiatric care facilities, which will expand capacity to provide residential treatment services for unhoused individuals with acute SMI needs. In Spring of 2025, the County submitted two Homekey+ applications to develop up to 137 permanent supportive housing units for individuals experiencing homelessness with a behavioral health

challenge and will leverage BHSA funding to provide ongoing support for these projects should they be awarded. DBH intends to submit additional applications for behavioral health residential treatment facilities through the second round of BHCIP Bond funding, which is anticipated in Summer of 2025.

The County advertises funding opportunities as funds become available throughout the year to funds permanent supportive housing and affordable housing developments in unincorporated Fresno County or in one of the incorporated cities that participates in the County's Joint Powers Authority agreement for State and Federal development funding sources. County staff also provide technical to developers in preparing their applications for County funding if necessary. The County provides letters of support for developers applying for funding when appropriate.

**City of Fresno-** The City recognizes the ongoing need to address unsheltered homelessness and establish sustainable pathways to permanent housing for the unhoused community. In response, the City has made substantial investments in developing and maintaining both interim shelter and permanent housing capacity and remains committed to pursuing additional funding opportunities to support these efforts.

Through Homekey Round 2, the City is currently operating 295 interim housing beds and supportive services. A recent award under Homekey Round 3 will add 129 permanent housing units, expected to come online within the next year. Additionally, the City utilizes HHAP funding to support 380 emergency shelter beds annually.

To further address the needs of individuals residing in encampments, the City has leveraged Encampment Resolution Fund (ERF) awards and American Rescue Plan Act (ARPA) funds to establish 155 additional interim shelter beds in the designated ERF Encampment Area. All City-funded shelter and interim housing programs incorporate housing-focused wraparound services designed to quickly transition individuals from homelessness to permanent housing and link them to available resources to provide the ongoing support necessary to help them maintain housing stability.

Looking ahead, the City intends to expand its efforts by investing in Rapid Rehousing subsidies, including vouchers for Independent Living Home placements, through its HHAP Round 5 allocation. Furthermore, the City plans to apply for Encampment Resolution Fund Round 4 to enhance support for encampment residents through strategies such as shared housing, additional Rapid Rehousing subsidies, and comprehensive supportive services.

These strategic investments in Rapid Rehousing and supportive programs will complement the City's existing infrastructure, reinforcing a holistic approach to increasing permanent housing placements and reducing unsheltered homelessness across Fresno.

**Fresno City & County/Madera County CoC-** Through the 2024 HUD CoC Grant, the FMCoC was awarded \$10,060,278 for Rapid Rehousing and Permanent Supportive Housing programs. Through HHAP funding, the County, in partnership with the FMCoC, is currently funding 111 shelter beds: 12 interim shelter beds for youth; 79 triage emergency shelter beds in Fresno County; and 20 family emergency shelter rooms; along with 23 project-based rapid rehousing units and a rural, tenant-based rapid rehousing project with a capacity of 15 households. The FMCoC CES provides training, referrals, and match to all participating projects in the continuum. Additionally, the FMCoC will utilize HHAP-5 funding to support tenant-based Rapid Rehousing for 42 households in Madera County.

**Madera County-** The County of Madera utilizes CDBG-CV3 and HHAP grant funds for the Madera Rescue Mission (MRM) Triage Center project. The Triage Center consists of six prefabricated units,

which have the capacity to accommodate 12 additional guests. Each unit includes two bedrooms along with a kitchen, bathroom, and living room. The units are placed in the residentially zoned land owned by and adjacent to MRM.

The Madera County Department of Behavioral Health Services (MCBHS) partnered with Self-Help Enterprises to develop River Grove Apartments in Oakhurst. MCBHS applied for to the California Department of Housing and Community Development and received a No Place Like Home (NPLH) award in the amount of \$20,000.00 for the development of River Grove. Twenty-two (22) of the 70 units have been designated to Permanent Supportive Housing (PSH). Additionally, MCBHS has committed to providing 20 years of case management and Specialty Mental Health Services to PSH households.

### **Coordination of and Connection to Service Delivery**

**Fresno County-** The County of Fresno continues to require all HHAP-funded emergency shelters to provide wraparound services to all guests as well as serve as Coordinated Entry access sites. Access sites are an essential component of the CES wherein clients are triaged for acuity and immediate interventions available, should a bed not be available at that shelter the access site will reach out to other shelters in the community and do their best to find an available bed to prevent another unhoused night. Clients are also referred to other necessary interventions, including referrals to the County Department of Behavioral Health and the HHAP funded diversion program to attempt to prevent homelessness by empowering clients to identify immediate alternate housing arrangements. Additionally, the Department of Social Services Homeless Assistance Unit (HAU) assists CalWORKs clients in crisis, with CalWORKs Homeless Assistance, evaluates for assistance programs for which households may be eligible, but not receiving, and refers to access sites for further assessment and referral, as needed. Through HHAP funding, the DSS HAU will continue working towards becoming an initial screening and diversion site to offer access to services (including CalAIM resources) and diversion services on-site.

**City of Fresno-** The City of Fresno is committed to a coordinated, client-centered approach in delivering comprehensive services to individuals experiencing homelessness or at risk of homelessness. All City-funded projects under the Homeless Housing, Assistance, and Prevention (HHAP) and Encampment Resolution Fund (ERF) programs are required to provide integrated wraparound services. These services ensure that participants have access to essential supports including behavioral health, mental health, substance use treatment and housing navigation.

The City has expanded its outreach and engagement efforts through initiatives such as mobile shower and dedicated outreach teams, which meet individuals where they are to build trust and establish initial connections to care. In partnership with the Lived Experience Advisory Board, the City incorporates community-informed feedback to improve service accessibility and effectiveness for unsheltered populations.

All City-administered projects are required to participate in the local Continuum of Care (CoC) and to utilize the Coordinated Entry System (CES) for referrals, ensuring that individuals are connected to the most appropriate housing and supportive services. Under the ERF program, the City has targeted a specific encampment area in metro Fresno with a focused outreach model that includes initial screenings to assess urgent needs, referrals to shelter and housing through CES, and “street navigation” services for individuals awaiting placement or ineligible for shelter. These services support the development of individualized housing plans and facilitated expedited connections permanent housing.

As part of the ERF Round 3 initiative, the City has integrated behavioral health professionals into its outreach model. This includes the addition of a Licensed Marriage and Family Therapist, Licensed Social Worker, Interim Clinician, and two Alcohol and Other Drug (AOD) Counselors. These professionals not only provide on-site services but also work in close coordination with the County of Fresno Department of Behavioral Health.

In collaboration with Jurisdictional partners, the City continues to pursue additional funding to:

1. Coordinate mental health and supportive services for unhoused individuals.
2. Improve access and service equity for historically underserved populations.
3. Enhance housing navigation services to support increased shelter inflow and successful exits.
4. Expand landlord engagement strategies to open up more housing opportunities.
5. Explore shared housing models that improve affordability and sustainability for households transitioning into permanent housing.

Through this coordinated and collaborative approach, the City of Fresno is building a holistic, sustainable system that supports individuals in their journey to stable housing and improved well-being.

**Fresno City & County/Madera County CoC-** The FMCoC funds the CES Management Entity, through its HUD CoC Grant. This entity, which employs the housing matcher and community coordinator, co-chairs the CES subcommittee and takes the lead on identifying gaps in the system. The CES housing matcher and community coordinator, refer clients to navigators and complete match requests to connect clients to the appropriate housing interventions through referrals from participating FMCoC providers across all jurisdictions. The HMIS lead provides support to evaluate information in addressing data quality and system performance toward ending homelessness. Representatives from all jurisdictions participate in both the HMIS and CES subcommittees as well as on the FMCoC Board of Directors, to work together to coordinate service delivery across the continuum. Additionally, the FMCoC holds a weekly case conferencing meeting with housing providers wherein staff are provided with community resource information for referrals and upcoming housing opportunities for clients.

**Madera County-** The H.E.L.P. Center at CAPMC connects those experiencing homelessness with services. The County of Madera Sheriff's Office, Social Services Department, Behavioral Health, and Public Health coordinate with CAPMC and other local agencies to deliver a combination of supportive services as needed. The Department of Social Services Housing Unit assists clients experiencing or at-risk of homelessness by determining their eligibility for CDSS Housing and other county administered programs and referring them to CAPMC, as an access site for further assessment if needed.

### **Policies for Addressing Encampments**

**Fresno City & County/Madera County CoC-** As a non-governmental jurisdiction, the FMCoC does not currently have a formal policy on addressing encampments. However, partner agencies coordinate with the jurisdictions responsible for addressing encampments. Additionally, the FMCoC will work with its jurisdictional partners and members to develop a policy that aligns with the Cal ICH Guidance on Addressing Encampments.

**Fresno County-** See attached County of Fresno Encampment Spreadsheet for list of encampment(s), their general location/address, estimated population. The County of Fresno will address these encampments in accordance with County Resolution 24-346 – Policy for Resolution of Temporary Encampments on Public and Private Property. In alignment with the County’s encampment resolution policy, encampments will be addressed in order of priority based on identified risk factors and imminent risk to public health and safety with the goal of resolving all identified encampments within 90 days. The County of Fresno intends to submit an application for Round 4 of ERF

The County of Fresno encampment policy complies with the CalICH Guidance on Addressing Encampments.

In September 2024, following the Governor’s executive order N-1-24, the County of Fresno adopted an unlawful camping and corresponding encampment resolution policy that conforms to the guidelines on addressing encampments provided by Cal ICH. The County of Fresno’s homeless encampment resolution process includes coordination with other jurisdictions and agencies. When an encampment is reported to the County of Fresno through its Homeless Response website, a report with a risk number is generated and reviewed by County staff. Once reviewed the report is triaged to the appropriate agencies. Often these agencies are outside of the County of Fresno’s jurisdiction. The County of Fresno has coordinated and communicated with its cities, other jurisdictions like the railroad companies, Caltrans, irrigation districts, and the neighboring County of Madera to establish a triaging process of homeless encampment reports that fall within those jurisdictions. The County of Fresno homeless encampment resolution process also includes the component of noticing and outreach services. If a homeless encampment falls within the unincorporated jurisdiction of the County of Fresno, the agencies involved in the encampment resolution response effort include, but are not limited to, the County Administrative Office, the Sheriff’s Office, the Environmental Health Division, Code Enforcement, the Outreach team, and County Counsel. These County agencies meet regularly to coordinate and prioritize homeless encampment response. The Sheriff’s Office will post notices typically seven days prior to the planned encampment resolution, but no less than 72 hours prior unless an encampment presents an imminent risk to public health and safety and must be addressed immediately. Once an encampment has been formally noticed by the Sheriff’s Office local homeless services agencies are notified and an outreach team is sent out to offer services including transportation and linkage to the Coordinated Entry System locations. In addition to these linkages, the outreach team can also do mental health screenings, provide food, water and hygiene products as well as offer other services to lower barriers to housing including ID vouchers and connection to interim shelter, if available. On the scheduled enforcement action and clean-up date, Personal property of value will be stored by the County for a minimum of 90 days - Individuals who request the storage of personal property are given written notice of the storage of personal property, location of storage, and telephone number to make arrangement to retrieve the stored property. Additionally, a Street Outreach pilot project initiated in July 2024 provides temporary motel vouchers for those displaced by County encampment resolution activities. Individuals that receive a motel voucher are also provided intensive outreach during their motel stay in order to make every effort to connect them with available community benefits programs and longer-term shelter or housing options.

Here is a link to the policy:

<https://fresnocounty.legistar.com/LegislationDetail.aspx?ID=7282685&GUID=2892C081-ADAC-4223-A08B-6CAFF3846CD2>

**City of Fresno-** See attached 2025-15-4 COF Encampment spreadsheet for list of encampment(s), their general location/address, estimated population. The city of Fresno will follow Admirative Order 6-23 Garbage Removal Clean-up of Temporary Shelter and Code Enforcment Abatement Procedures to address this encampment. The City of Fresno will strive to resolve all the encampments that are located on the attached spreadsheet within 90 days. See attached 2025-15-4 COF Encamp spreadsheet under tab (ERF 1 & 2) & (ERF-3) for ERF information. Here are the contracts for City ERF: 22-ERF-10012, 23-ERF-2R-10016, and 24-ERF-3R-100009.

The City of Fresno encampment policy complies with the Cal ICH Guidance on Addressing Encampments.

The City of Fresno follows a structured and compassionate approach when addressing encampments. In accordance with established protocol, the City provides a seven-day written notice to individuals residing in encampments prior to any resolution activities, except in cases where there is an imminent threat to life, health, safety, or critical infrastructure. This notice period is intended to give individuals adequate time to prepare and access supportive services.

The Homeless Assistance Response Team (HART) maintains active awareness of encampments throughout the City. Upon identification or scheduled resolution of an encampment, the HART team notifies the City's outreach teams, which are deployed to engage with residents and offer comprehensive support. This includes connections to the Fresno Madera Continuum of Care (FMCoC) access sites, assessments through the Coordinated Entry System (CES), and street navigation services to facilitate access to available interim housing opportunities.

The City of Fresno also upholds a clear and respectful policy for the handling and storage of personal belongings belonging to individuals in encampments. In compliance with legal standards and best practices, any personal property of value that is collected during encampment resolution is safely stored for up to 90 days, allowing individuals the opportunity to reclaim their belongings.

Here is a link to the policy: <https://www.fresno.gov/wp-content/uploads/2023/04/AO623GarbageRemovalCleanupofTemporarySheltersandCodeEnforcementAbatementProcedures.pdf>

## **Madera County-**

### **Encampment Zone #1**

1. General location: In the riverbed throughout the city, specifically under bridges.
2. Estimated population: Approximately 150 to 200 individuals during the day. Some will go to the Madera Rescue Mission to sleep overnight.
3. Specific plan to address: The CAPMC Outreach Team will conduct regular outreach to identify and engage unsheltered individuals in need of assistance. They will also provide immediate basic needs, offer crisis intervention and referrals to emergency shelter and mental health services, facilitate access to shelters, medical appointments, and support services, and inform individuals

about available resources and community programs. Additionally, the City of Madera Police Department has a Community Response Team where they offer resources to individuals living in encampments. They refer people to Behavioral Health Services for appointment and follow-up, the Community Action Partnership of Madera County Outreach Team, the Madera Rescue Mission, Hope House for showers, Public Health Department, and other community resources as needed.

4. Key milestones: The County of Madera will continue to work with law enforcement and CAPMC to address encampments by providing street outreach services, emergency housing, financial assistance, and supportive wraparound services.

5. ERF grant status: The County of Madera applied for Round 3 funds but was not awarded.

6. N/A

7. Lead entity for addressing the encampment: CAPMC

### **Encampment Zone #2**

1. General location: The Ash Slough Bypass Canal consists of several encampments.

2. Estimated population: Approximately 20-25 individuals

3. Specific plan to address: The CAPMC Outreach Team will conduct regular outreach to identify and engage unsheltered individuals in need of assistance. They will also provide immediate basic needs, offer crisis intervention and referrals to emergency shelter and mental health services, facilitate access to shelters, medical appointments, and support services, and inform individuals about available resources and community programs. Additionally, the City of Chowchilla Police Department conducts regular patrols of the area and offer outreach services, including referrals to other community services and programs.

4. Key milestones: The County of Madera will continue to work with law enforcement and CAPMC to address encampments by providing street outreach services, emergency housing, financial assistance, and supportive wraparound services.

5. ERF grant status: The County of Madera applied for Round 3 funds but was not awarded.

6. N/A

7. Lead entity for addressing the encampment: CAPMC

### **Encampment Zone #3**

1. General location: Various locations throughout the Oakhurst area; encampments are always moving.

2. Estimated population: Approximate population of each encampment can be from 1 - 30 individuals.

3. Specific plan to address: The RH Community Builders Street Outreach team will conduct regular outreach to identify and engage unsheltered individuals in need of assistance. They will also provide immediate basic needs, offer crisis intervention and referrals to emergency shelter and mental health services, facilitate access to shelters, medical appointments, and support services, and inform individuals about available resources and community programs.

4. Key milestones: The County of Madera will continue to work with law enforcement and RH Community Builders to address encampments by providing street outreach services, emergency housing, financial assistance, and supportive wraparound services.

5. ERF grant status: The County of Madera applied for Round 3 funds but was not awarded.

6. N/A

7. Lead entity for addressing the encampment: RH Community Builders

The County of Madera does not have a current and formal policy to address encampments but has plans to adopt a policy in the future that complies with the Cal ICH Guidance on Addressing Encampments.

### **Housing Element Compliance**

**Fresno County-** Does not have a compliant Housing Element. Below is a timeline for all relevant milestones to achieve compliance:

- 12/17/24 County completed the rezone required to meet the Regional Housing Needs Allocation.
- 4/4/25: County submitted revised draft addressing issues from last findings letter for HCD review.
- 6/5/25: HCD completes review of draft and provides letter either determining there are no remaining issues, or only minor changes are necessary.
- 8/25/2025: County adopts housing element and submits documentation to HCD.
- 10/25/25: HCD completes review of adopted element and rezones to confirm they meet what was proposed in draft. If adopted element and rezones meet requirements, jurisdiction is found compliant.

**City of Fresno-** Has a compliant Housing Element.

**Fresno City & County/Madera County CoC-** N/A

**Madera County-** Does not have a compliant Housing Element. The County of Madera is on its third round of comments with HCD but are expecting the housing element to be adopted by summer 2025.

### **Housing Element Implementation**

**Fresno County-** Has implemented all programs in their adopted Housing Element on the timelines identified.

**City of Fresno-** Has implemented all programs in their adopted Housing Element on the timelines identified.

**Fresno City & County/Madera County CoC-** N/A

**Madera County-** Has implemented all programs in their adopted Housing Element on the timelines identified.

### **Prohousing Designation**

**Fresno County-** Plans to apply for Prohousing Designation. Below are the Prohousing Policies that have been adopted or plan to adopt in the future:

- The County has a two-month project review timeline requirement for permitting of projects.
- The County does not require a public hearing for projects consistent with zoning and the general plan.
- The County has priority permitting of 30 days for ADU plans which are affordable for lower-income households.
- The County has an established streamlining permit process that minimizes the level of review and approval required for projects that are consistent with zoning regulations and the general plan.
- The County's zoning ordinance established objective development standards.
- The County provides status updates for plan review, payments, and plan approval on the internet and is available to the public.
- The County provides electronic project submittal that provides status updates, payment methods, and permit issuance on the internet and available to the public.
- The County has adoption of manufactured homes, tiny homes, SIP construction methods, and expedited plan check option to customers to accelerate production of manufactured homes.
- The County provides free pre-approved ADU/JADU plans and has staff that assists residents in accessing and processing their application for such plans. Additionally, we have an adopted policy of 30-day plan review timeline and adopted construction methods to facilitate interconnection of utilities for lower ADU building costs. (Policies that result in less restrictive requirements than Government Code sections 65852.2 and 65852.22 to reduce barriers for property owners to create ADUs/JADUs.)
- The County provides free pre-approved duplexes, triplexes, and fourplexes plans for missing middle housing types in low-density, single-family residential areas and has staff to assist in the application process.
- The County provides subsidies for housing affordable to Extremely Low-Income Households.

**City of Fresno-** On 5/22/25, The City of Fresno was formally notified by the California Department of Housing and Community Development (HCD) that its Prohousing Designation has been revoked.

The City of Fresno has initiated discussion with HCD to work toward regaining its Prohousing Designation.

**Fresno City & County/Madera County CoC-** N/A

**Madera County-** Plans to apply for Prohousing Designation. Below are the Prohousing Policies that have been adopted or plan to adopt in the future:

- Madera County now has pre-approved Accessory Dwelling Unit Plans.

### **Housing Law Violations**

**Fresno County-** No potential or actual housing law violations with HCD's Housing Accountability Unit or the Attorney General's Housing Justice Team.

**City of Fresno-** No potential or actual housing law violations with HCD's Housing Accountability Unit or the Attorney General's Housing Justice Team.

**Fresno City & County/Madera County CoC- N/A**

**Madera County-** No potential or actual housing law violations with HCD's Housing Accountability Unit or the Attorney General's Housing Justice Team.

**Surplus Land**

**Fresno County-** Has a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230.

**City of Fresno-** Has a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230.

**Fresno City & County/Madera County CoC- N/A**

**Madera County-** Has a central inventory of all surplus land and all lands in excess of their foreseeable needs as required by Government Code section 54230.

**Annual Progress Report**

**Fresno County-** Has submitted a timely and complete annual progress report for at a minimum, the past two years.

**City of Fresno-** Has submitted a timely and complete annual progress report for at a minimum, the past two years.

**Fresno City & County/Madera County CoC- N/A**

**Madera County-** Has submitted a timely and complete annual progress report for at a minimum, the past two years.

## County of Fresno Encampments

Cross Streets	City	Zipcode	Site	Date Reported	Status	Estimated Population
North west corner of Church and Orange	FRESNO	93725		12/11/2024	In_Progress	3
Clovis & Jensen	FRESNO	93725	5651 JENSEN, FRESNO, 93725	12/17/2024	In_Progress	2
S Frank and S Winery	FRESNO	93725	3639 FRANK, FRESNO, 93725	12/27/2024	In_Progress	1
Off HWY 180 between Peach and clovis	FRESNO	93727	5350 THOMAS, FRESNO, 93727	1/1/2025	In_Progress	2
Kings Canyon and Dewitt	FRESNO	93727	5494 KINGS CANYON, FRESNO, 93727	1/2/2025	In_Progress	1
Fowler and Mckinley Ave	FRESNO	93727		1/7/2025	In_Progress	2
W Franklin Ave and N Brawley Ave	FRESNO	93706		1/14/2025	In_Progress	4
N Hayes and W Dakota	FRESNO	93723	3815 HAYES, FRESNO, 93723	1/15/2025	In_Progress	20
Valentine & church	FRESNO	93706		1/26/2025	In_Progress	3
Church & west	FRESNO	93706		1/26/2025	In_Progress	3
Temperance	FRESNO	93701	1236 BELMONT, FRESNO, 93701	1/28/2025	In_Progress	10
Brawley and Valentine on Franklin Ave	FRESNO	93706	750 VALENTINE, FRESNO, 93706	1/30/2025	In_Progress	10
Cedar Avenue	FRESNO	93703	3004 CEDAR, FRESNO, 93703-1531	2/3/2025	In_Progress	2
Vacant Lot APN 472-050-02	FRESNO	93727		2/4/2025	In_Progress	1
W Belmont and N Brawley	FRESNO	93722	4061 BELMONT, FRESNO, 93722	2/4/2025	In_Progress	3
Ashlan and Clovis Ave	FRESNO	93727	5628 ASHLAN, FRESNO, 93727	2/7/2025	In_Progress	1
41 & San Joaquin river	FRESNO	93720		2/9/2025	In_Progress	3
W Belmont and N Marks	FRESNO	93706		2/12/2025	In_Progress	3
Clinton and valentine	FRESNO	93722	2533 VALENTINE, FRESNO, 93722	2/14/2025	In_Progress	10
North of Avila Street in Parlier CA	Parlier	93648		2/14/2025	In_Progress	3
E Kaviland and S 9th St	FRESNO	93725	3971 KAVILAND, FRESNO, 93725	2/21/2025	In_Progress	2
Shields/Sierra Vista	FRESNO	93703	4706 SHIELDS, FRESNO, 93703	3/7/2025	In_Progress	5

On Annadale / East of Willow Ave	FRESNO	93725	2787 WILLOW, FRESNO, 93725	3/12/2025	In_Progress	3
E Harvey and N Willow	FRESNO	93727	5026 HARVEY, FRESNO, 93727	3/14/2025	In_Progress	5
W North and S Elm	FRESNO	93706	97 NORTH, FRESNO, 93706	3/20/2025	In_Progress	1
E Harvey and N Minnewawa	FRESNO	93727	5398 HARVEY, FRESNO, 93727	3/25/2025	In_Progress	3
Harvey Ave. Culdesac	FRESNO	93727	5257 HARVEY, 101-1, FRESNO, 93727-25	3/25/2025	In_Progress	2
Fowler and FWY 180	FRESNO	93727		3/27/2025	In_Progress	3
Dakota Ave / Hayes Ave- Cornelia Ave / Dakota Ave	FRESNO	93722	5710 DAKOTA, FRESNO, 93722	3/28/2025	In_Progress	5
Jacob or Benjamin	Orange Cove	93646		4/3/2025	In_Progress	8
Belmont and Helm	FRESNO	93727	5063 BELMONT, B, FRESNO, 93727	4/9/2025	In_Progress	2
Brawley and Weldon	FRESNO	93722	4003 WELDON, FRESNO, 93722-6896	4/17/2025	In_Progress	10
Under Hwy 99 at the San Joaquin River	FRESNO	93722		4/17/2025	In_Progress	10
Belmont and Temperance	FRESNO	93737	1060 TEMPERANCE, FRESNO, 93737	4/20/2025	In_Progress	2
Temperance and Kings Canyon	FRESNO	93727	6720 KINGS CANYON, 115, FRESNO, 93727	4/20/2025	In_Progress	10
N Polk Ave	FRESNO	93722	5622 PONTIAC, FRESNO, 93722-1175	4/25/2025	In_Progress	7
Belmont and Fowler	FRESNO	93727	1045 FOWLER, FRESNO, 93727	4/25/2025	In_Progress	1
3286 W McKinley Ave	FRESNO	93722	3286 MCKINLEY, FRESNO, 93722	4/29/2025	In_Progress	12
E Laurite Ave and 9th Street	FRESNO	93725	2474 9TH, FRESNO, 93725	4/30/2025	In_Progress	3
Selland and Clinton	FRESNO	93722	2353 SELLAND, FRESNO, 93722	5/6/2025	In_Progress	3
DeWoody before the bridge	Laton	93242		5/10/2025	In_Progress	10
Dearing and Date	FRESNO	93725		5/13/2025	In_Progress	10
Olive and Brawley	FRESNO	93722	1502 BRAWLEY, FRESNO, 93722	5/14/2025	In_Progress	2
E Annadale between S Walnut and S MLK Blvd	FRESNO	93706	615 ANNADALE, FRESNO, 93706	5/14/2025	In_Progress	2
3698 S Chestnut Ave, Fresno, CA 93725	FRESNO	93725		5/19/2025	New	2

## ALL CITY

Case Number	Street	Postal Code	Status
24-01421013	2600 FRESNO ST	93721	Marked for Deletion (Duplicate)
24-01495673	5694 E CLINTON AVE	93727	In Progress
24-01526203	2362 S GRACE ST	93721	In Progress
25-00009664	2114 S EZIE AVE	93727	In Progress
25-00012232	1550 N PEACH AVE	93727	In Progress
25-00013274	824 N THESTA ST	93701	In Progress
25-00013285	2045 N ARMSTRONG AVE	93727	In Progress
25-00021034	446 N CLAREMONT AVE	93727	In Progress
25-00021187	637 S PLUMAS ST	93706	In Progress
25-00021849	2016 N FIRST ST, APT B	93703	In Progress
25-00022420	4830 E MONO ST	93727	In Progress
25-00023585	2836 N LARKIN AVE	93727	In Progress
25-00024341	E MCKINLEY AVE & N PEACH AVE	93727	In Progress
25-00026004	623 N FIRST ST	93701	In Progress
25-00026361	1405 W OLIVE AVE	93728	In Progress
25-00026514	3839 E CESAR CHAVEZ BLVD	93702	In Progress
25-00026543	4554 E LAMONA AVE	93703	In Progress
25-00027340	634 N FIRST ST	93702	In Progress
25-00027463	2055 S CEDAR AVE	93702	In Progress
25-00027857	4609 E ILLINOIS AVE	93702	In Progress
25-00028001	5181 E HEDGES AVE	93727	In Progress
25-00028375	345 S CHESTNUT AVE	93702	In Progress
25-00028796	535 S PHILLIP AVE	93727	In Progress
25-00029493	4630 E OLIVE AVE	93702	In Progress
25-00030366	W SHIELDS AVE & N WEBER AVE	93705	In Progress
25-00031314	5499 W HERNDON AVE	93722	In Progress
25-00031359	4077 W CLINTON AVE	93722	In Progress
25-00031628	4785 E CHURCH AVE	93725	In Progress
25-00033980	4717 E CESAR CHAVEZ BLVD	93702	In Progress
25-00034612	1225 S MAPLE AVE	93702	In Progress
25-00034872	4803 E MCKINLEY AVE	93703	In Progress
25-00036505	5796 W DAKOTA AVE	93722	In Progress
25-00036779	3601 N BRAWLEY AVE	93722	In Progress
25-00036871	4607 E CHURCH AVE	93725	In Progress
25-00036905	4626 E CESAR CHAVEZ BLVD	93702	In Progress
25-00036977	4159 N SIERRA VISTA AVE	93726	In Progress
25-00036980	3720 E CLAY AVE	93702	In Progress
25-00037054	1103 S CLOVIS AVE	93727	In Progress
25-00037437	4707 E FLORADORA AVE	93703	In Progress
25-00037449	1320 P ST	93721	In Progress
25-00037606	1917 S CHESTNUT AVE	93702	In Progress
25-00037871	2841 TULARE ST	93721	In Progress

25-00037873	208 W BLUFF AVE	93711 In Progress
25-00037970	2421 E GRANT AVE	93701 In Progress
25-00038069	6939 N GOLDEN STATE BLVD	93722 In Progress
25-00038331	5651 E KINGS CANYON RD	93727 In Progress
25-00038488	1517 CESAR CHAVEZ BLVD	93706 In Progress
25-00038593	5710 W DAKOTA AVE	93722 In Progress
25-00039411	5671 E KINGS CANYON RD	93727 In Progress
25-00039497	5680 E KINGS CANYON RD	93727 In Progress
25-00039782	1915 W OLIVE AVE	93728 In Progress
25-00039825	S LOTUS AVE & E LORENA AVE	93706 In Progress
25-00040673	2035 W OLIVE AVE	93728 In Progress
25-00041210	457 N EFFIE ST	93701 In Progress
25-00041282	4967 E CESAR CHAVEZ BLVD	93727 Open
25-00041389	N VALENTINE AVE & W BARSTOW AVE	93711 Open
25-00041416	4903 E CESAR CHAVEZ BLVD	93727 Open
25-00041648	3187 N PARKWAY DR	93722 In Progress
25-00041656	S PEACH AVE & E CESAR CHAVEZ BLVD	93727 Open
25-00041756	2327 N WEST AVE	93705 In Progress
25-00041927	5769 E TULARE ST	93727 Open
25-00042262	N ROWELL AVE & E FLORADORA AVE	93703 In Progress
25-00042313	1906 N FIRST ST	93703 Open
25-00042373	3257 W SHIELDS AVE	93722 In Progress
25-00042491	4489 E OLIVE AVE	93702 Open
25-00042508	4598 E TURNER AVE	93702 Open
25-00042511	3461 E MADISON AVE	93702 Open
25-00042526	1937 W HEDGES AVE	93728 In Progress
25-00042541	967 S CLOVIS AVE	93727 Open
25-00042660	E FLORADORA AVE & EB 168 SR	93703 In Progress
25-00042798	2310 N LARKIN AVE	93727 Open
25-00042863	3637 E MADISON AVE	93702 Open
25-00042924	507 W SHIELDS AVE	93705 In Progress
25-00043186	1824 W OLIVE AVE	93728 In Progress
25-00043262	1026 N WARREN AVE	93728 In Progress
25-00043266	3644 E HEATON AVE	93702 In Progress
25-00043272	2379 S GRACE ST	93721 Open
25-00043275	N PEACH AVE & E MCKINLEY AVE	93727 Open
25-00043280	4589 E MADISON AVE	93702 Open
25-00043400	2541 S CLOVIS AVE	93727 Open
25-00043445	S PEACH AVE & E CESAR CHAVEZ BLVD	93727 Open
25-00043539	N CLOVIS AVE & 180 ONRP	93727 Open
25-00043810	1715 W DUDLEY AVE	93728 In Progress
25-00043924	2968 E GRANT AVE	93701 In Progress
25-00043970	1550 E CHURCH AVE	93706 In Progress
25-00044048	4585 E MCKINLEY AVE	93703 In Progress

25-00044174	6798 N FORKNER AVE	93711 In Progress
25-00044273	824 F ST	93706 In Progress
25-00044293	1620 E SHIELDS AVE	93704 In Progress
25-00044317	5061 E CARMEN AVE	93727 Open
25-00044361	4235 E FOUNTAIN WAY	93726 In Progress
25-00044420	828 N THESTA ST	93701 In Progress
25-00044721	608 N THIRD ST	93702 Open
25-00044756	1510 C ST	93706 In Progress
25-00044772	4720 E OLIVE AVE	93702 In Progress
25-00044821	2988 E THOMAS AVE	93701 In Progress
25-00044897	N DEARING AVE & E CARMEN AVE	93703 Open
25-00044904	N DEARING AVE & E CARMEN AVE	93703 Open
25-00044963	SB 41 SR & N CLARK ST	93726 In Progress
25-00044975	E SUSSEX WAY & N THESTA ST	93726 In Progress
25-00044991	N CLARK ST & E SWIFT AVE	93726 In Progress
25-00045003	3838 N WEST AVE	93705 In Progress
25-00045021	41 OFRP & E SHAW AVE	93710 In Progress
25-00045073	5405 E HOME AVE	93727 Open
25-00045116	NB 41 SR & E NEES AVE	93720 In Progress
25-00045134	5470 E HOME AVE	93727 Open
25-00045163	4557 E TULARE ST	93702 Open
25-00045226	1367 N MARKS AVE	93722 In Progress
25-00045287	276 N ABBY ST	93701 In Progress
25-00045306	2424 E CAMBRIDGE AVE	93703 In Progress
25-00045316	5200 N VALENTINE AVE	93711 Open
25-00045370	N MAPLE AVE & E HARVEY AVE	93702 In Progress
25-00045375	4044 E BELMONT AVE	93702 Open
25-00045390	525 S CLOVIS AVE	93727 Open
25-00045393	E ST & SANTA CLARA ST	93706 In Progress
25-00045397	3413 W ROBINWOOD LN	93711 Open
25-00045410	399 C ST	93706 In Progress
25-00045533	EB 180 SR & N CEDAR AVE	93702 In Progress
25-00045540	180 OFRP & N CEDAR AVE	93702 In Progress
25-00045593	6030 N GLENN AVE	93704 Open
25-00045619	1219 N CEDAR AVE	93703 Open
25-00045634	E CLAY AVE & N JACKSON AVE	93702 In Progress
25-00045685	3659 N PARKWAY DR	93722 In Progress
25-00045706	111 W BIRCH AVE	93650 Open
25-00045740	4011 W ASHLAN AVE	93722 In Progress
25-00045783	5781 E KINGS CANYON RD	93727 Open
25-00045798	4011 W ASHLAN AVE	93722 Open
25-00045804	S CHESTNUT AVE & E BUTLER AVE	93727 Open
25-00045806	WB 180 SR & NB 41 SR	93702 In Progress
25-00045847	3518 N FOWLER AVE	93727 Open

25-00045869	E SHIELDS AVE & 41 ONRP	93703 In Progress
25-00046047	535 N CEDAR AVE	93702 Open
25-00046070	W HERNDON AVE & N WEST AVE	93711 Open
25-00046233	2425 N BLACKSTONE AVE	93703 In Progress
25-00046277	1145 N VAN NESS AVE	93728 In Progress
25-00046313	1664 N MARKS AVE	93728 In Progress
25-00046382	2333 E THOMAS AVE	93701 In Progress
25-00046472	3611 N BLACKSTONE AVE	93726 In Progress
25-00046479	3403 E NORMAL AVE	93703 Open
25-00046549	3000 E BUTLER AVE	93721 In Progress
25-00046643	4516 E HARVEY AVE	93702 Open
25-00046671	833 E FERN AVE	93728 In Progress
25-00046705	525 N VAN NESS AVE	93728 In Progress
25-00046708	1365 W OLIVE AVE	93728 In Progress
25-00046714	2325 S G ST	93721 In Progress
25-00046720	5462 N BARCUS AVE	93722 Open
25-00046737	34 W MINARETS AVE	93650 Open
25-00046815	3445 N CEDAR AVE	93726 In Progress
25-00046818	4951 W JACQUELYN AVE	93722 Open
25-00046838	3011 E SHIELDS AVE	93726 In Progress
25-00046839	750 N CHESTNUT AVE	93727 Open
25-00046846	614 N SHERMAN ST	93701 In Progress
25-00046850	7315 N BLACKSTONE AVE	93650 Open
25-00046853	168 OFRP & E ASHLAN AVE	93726 In Progress
25-00046888	4406 E BALL AVE	93702 Open
25-00047006	4533 E HOME AVE	93703 Open
25-00047025	303 N DURANT WAY	93706 In Progress
25-00047029	4729 E EL MONTE WAY	93702 Open
25-00047049	E ST & CESAR CHAVEZ BLVD	93706 Open
25-00047064	1824 E CALIFORNIA AVE	93706 Open
25-00047071	W SHIELDS AVE & N WEST AVE	93705 In Progress
25-00047190	823 W NAPA AVE	93706 Open
25-00047212	2424 E CAMBRIDGE AVE	93703 In Progress
25-00047231	535 S TRINITY ST	93706 Open
25-00047270	4571 N KAVANAGH AVE	93705 Open
25-00047273	5680 E KINGS CANYON RD	93727 Open
25-00047289	201 N TEILMAN AVE	93706 In Progress
25-00047308	538 N FIRST ST	93702 Open
25-00047379	N FIRST ST & E IOWA AVE	93701 Open
25-00047424	1114 N FULTON ST	93728 In Progress
25-00047431	E HERNDON AVE & 41 ONRP	93720 In Progress
25-00047432	5717 N WEST AVE, STE 103	93711 Open
25-00047556	738 N THIRD ST	93702 Open
25-00047574	4940 N BLACKSTONE AVE	93726 Open

25-00047626	6577 N CLARK ST	93710 Open
25-00047638	5070 N FIRST ST	93710 Open
25-00047661	E ALLUVIAL AVE & NB 41 SR	93720 Open
25-00047666	W ASHLAN AVE & NB 99 SR	93722 Open
25-00047683	9360 N BLACKSTONE AVE	93720 Open
25-00047686	3316 E CESAR CHAVEZ BLVD	93702 Open
25-00047699	1607 FULTON ST	93721 Open
25-00047791	276 N ABBY ST	93701 Open
25-00047793	304 N ABBY ST	93701 Open
25-00047821	720 N THIRD ST	93702 Open
25-00047889	2057 S CHANCE AVE	93702 Open
25-00047908	E PERRIN AVE & N SOMMERVILLE DR	93720 Open
25-00047928	1510 C ST	93706 Open
25-00047967	N CHESTNUT AVE & E MCKINLEY AVE	93727 Open
25-00047975	1727 L ST	93721 Open
25-00048284	NB 41 SR & CESAR CHAVEZ BLVD	93721 Open
25-00048297	4811 E WHITE AVE	93727 Open
25-00048300	N CALLISCH ST & E ILLINOIS AVE	93701 Open
25-00048315	E WASHINGTON AVE & N ANGUS ST	93701 Open
25-00048332	1117 N CRYSTAL AVE	93728 Open
25-00048333	1037 N WEST AVE	93728 Open
25-00048342	N FIRST ST & E TYLER AVE	93701 Open
25-00048345	1510 C ST	93706 Open
25-00048347	3725 W DAKOTA AVE	93722 Open
25-00048359	E OLIVE AVE & N ANGUS ST	93701 Open
25-00048363	E PERALTA WAY & N AUGUSTA ST	93703 Open
25-00048376	2992 E HOME AVE	93703 Open
25-00048383	W CLINTON AVE & N WEBER AVE	93705 Open
25-00048426	944 E BELMONT AVE	93701 Open
25-00048440	315 E OLIVE AVE	93728 Open
25-00048448	1060 FULTON ST	93721 Open
25-00048450	NB 41 SR & E CLINTON AVE	93703 Open
25-00048460	111 W BIRCH AVE	93650 Open
25-00048462	N MARTY AVE & W CLINTON AVE	93722 Open
25-00048463	1940 H ST	93721 Open
25-00048468	4634 E IOWA AVE	93702 Open
25-00048477	1664 N MARKS AVE	93728 In Progress
25-00048481	SB 41 SR & E PONTIAC WAY	93726 Open
25-00048496	3909 E WASHINGTON AVE	93702 Open
25-00048501	6547 N MAROA AVE	93704 Open
25-00048508	4533 E HOME AVE	93703 Open
25-00048512	E ASHCROFT AVE & N CLARK ST	93726 Open
25-00048522	41 OFRP & E SHAW AVE	93710 Open
25-00048536	329 N CHANNING WAY	93706 Open

25-00048537	510 N CHESTNUT AVE	93727	Open
25-00048542	140 E SHAW AVE	93710	Open
25-00048544	3791 E TYLER AVE	93702	Open
25-00048556	1202 N FERGER AVE	93728	Open
25-00048557	315 E OLIVE AVE	93728	Open
25-00048561	326 E OLIVE AVE	93728	Open
25-00048567	N DEARING AVE & E CARMEN AVE	93703	Open
25-00048570	SB 41 SR & E BARSTOW AVE	93710	Open
25-00048572	773 S ORANGE AVE	93702	In Progress
25-00048579	SB 41 SR & E BULLARD AVE	93710	Open
25-00048585	1426 N ARCHIE AVE	93703	Open

## ERF 1 &amp; 2

Case Number	Street	Postal Code	Status
24-01421013	2600 FRESNO ST	93721	Marked for Deletion (Duplicate)
25-00037449	1320 P ST	93721	In Progress
25-00037871	2841 TULARE ST	93721	In Progress
25-00037970	2421 E GRANT AVE	93701	In Progress
25-00038488	1517 CESAR CHAVEZ BLVD	93706	In Progress
25-00041210	457 N EFFIE ST	93701	In Progress
25-00044273	824 F ST	93706	In Progress
25-00045287	276 N ABBY ST	93701	In Progress
25-00045393	E ST & SANTA CLARA ST	93706	In Progress
25-00046382	2333 E THOMAS AVE	93701	In Progress
25-00047049	E ST & CESAR CHAVEZ BLVD	93706	Open
25-00047699	1607 FULTON ST	93721	Open
25-00047791	276 N ABBY ST	93701	Open
25-00047793	304 N ABBY ST	93701	Open
25-00047975	1727 L ST	93721	Open
25-00048284	NB 41 SR & CESAR CHAVEZ BLVD	93721	Open
25-00048315	E WASHINGTON AVE & N ANGUS ST	93701	Open
25-00048448	1060 FULTON ST	93721	Open
25-00048463	1940 H ST	93721	Open

## ERF 3

Case Number	Street	Postal Code	Status
25-00044293	1620 E SHIELDS AVE	93704	In Progress
25-00044963	SB 41 SR & N CLARK ST	93726	In Progress
25-00044975	E SUSSEX WAY & N THESTA ST	93726	In Progress
25-00044991	N CLARK ST & E SWIFT AVE	93726	In Progress
25-00045021	41 OFRP & E SHAW AVE	93710	In Progress
25-00045869	E SHIELDS AVE & 41 ONRP	93703	In Progress
25-00046472	3611 N BLACKSTONE AVE	93726	In Progress
25-00047574	4940 N BLACKSTONE AVE	93726	Open
25-00048481	SB 41 SR & E PONTIAC WAY	93726	Open
25-00048512	E ASHCROFT AVE & N CLARK ST	93726	Open
25-00048522	41 OFRP & E SHAW AVE	93710	Open
25-00048542	140 E SHAW AVE	93710	Open
25-00048570	SB 41 SR & E BARSTOW AVE	93710	Open

## Open Requests W number of individuals

As of 2025-04-14 11:20:50 Pacific Standard Time/PST • Generated by Steven Montes

**Filtered By**

**Cases**

Show: All cases

Units: Days

Service Type Version Code equals PWDHART

Status not equal to Closed, Closed (Duplicate), Closed-Duplicate, Marked for Deletion, Canceled, Closed (Transferred)

**Assessment and Prioritization**

Show: All cases

Status equals In Progress,Open

Service Type Version Code equals PWDHART

Question equals Number of Individuals at an encampment

		Cases	Cases with Service Questions		
		Cases	Assessment and Prioritization		
Status ↑	Case Number ↑	Address	Opened Date	Question	Answer
Open	25-00041282	4967 E CESAR CHAVEZ BLVD, FRESNO, CALIFORNIA, 93727	3/31/2025	Number of Individuals at an encampment	Not reported
	25-00041389	N VALENTINE AVE & W BARSTOW AVE, FRESNO, CALIFORNIA, 93711	3/31/2025	Number of Individuals at an encampment	Not reported
	25-00041416	4903 E CESAR CHAVEZ BLVD, FRESNO, CALIFORNIA, 93727	3/31/2025	Number of Individuals at an encampment	Not reported
	25-00041656	S PEACH AVE & E CESAR CHAVEZ BLVD, FRESNO, CALIFORNIA, 93727	3/31/2025	Number of Individuals at an encampment	Not reported
	25-00041927	5769 E TULARE ST, FRESNO, CALIFORNIA, 93727	4/1/2025	Number of Individuals at an encampment	Not reported
	25-00042313	1906 N FIRST ST, FRESNO, CALIFORNIA, 93703	4/1/2025	Number of Individuals at an encampment	Not reported
	25-00042491	4489 E OLIVE AVE, FRESNO, CALIFORNIA, 93702	4/1/2025	Number of Individuals at an encampment	Not reported
	25-00042508	4598 E TURNER AVE, FRESNO, CALIFORNIA, 93702	4/1/2025	Number of Individuals at an encampment	Not reported
	25-00042511	3461 E MADISON AVE, FRESNO, CALIFORNIA, 93702	4/1/2025	Number of Individuals at an encampment	Not reported
	25-00042541	967 S CLOVIS AVE, FRESNO, CALIFORNIA, 93727	4/1/2025	Number of Individuals at an encampment	Not reported
	25-00042798	2310 N LARKIN AVE, FRESNO, CALIFORNIA, 93727	4/2/2025	Number of Individuals at an encampment	Not reported
	25-00042863	3637 E MADISON AVE, FRESNO, CALIFORNIA, 93702	4/2/2025	Number of Individuals at an encampment	Not reported
	25-00043272	2379 S GRACE ST, FRESNO, CALIFORNIA, 93721	4/2/2025	Number of Individuals at an encampment	Not reported
	25-00043275	N PEACH AVE & E MCKINLEY AVE, FRESNO, CALIFORNIA, 93727	4/2/2025	Number of Individuals at an encampment	Not reported
	25-00043280	4589 E MADISON AVE, FRESNO, CALIFORNIA, 93702	4/2/2025	Number of Individuals at an encampment	Not reported
	25-00043400	2541 S CLOVIS AVE, FRESNO, CALIFORNIA, 93727	4/3/2025	Number of Individuals at an encampment	Not reported
	25-00043445	S PEACH AVE & E CESAR CHAVEZ BLVD, FRESNO, CALIFORNIA, 93727	4/3/2025	Number of Individuals at an encampment	Not reported
	25-00043539	N CLOVIS AVE & 180 ONRP, FRESNO, CALIFORNIA, 93727	4/3/2025	Number of Individuals at an encampment	Not reported
	25-00044317	5061 E CARMEN AVE, FRESNO, CALIFORNIA, 93727	4/4/2025	Number of Individuals at an encampment	Not reported

25-00044721	608 N THIRD ST, FRESNO, CALIFORNIA, 93702	4/7/2025	Number of Individuals at an encampment	Not reported
25-00044897	N DEARING AVE & E CARMEN AVE, FRESNO, CALIFORNIA, 93703	4/7/2025	Number of Individuals at an encampment	Not reported
25-00044904	N DEARING AVE & E CARMEN AVE, FRESNO, CALIFORNIA, 93703	4/7/2025	Number of Individuals at an encampment	Not reported
25-00045073	5405 E HOME AVE, FRESNO, CALIFORNIA, 93727	4/7/2025	Number of Individuals at an encampment	Not reported
25-00045134	5470 E HOME AVE, FRESNO, CALIFORNIA, 93727	4/7/2025	Number of Individuals at an encampment	Not reported
25-00045163	4557 E TULARE ST, FRESNO, CALIFORNIA, 93702	4/7/2025	Number of Individuals at an encampment	Not reported
25-00045316	5200 N VALENTINE AVE, FRESNO, CALIFORNIA, 93711	4/7/2025	Number of Individuals at an encampment	Not reported
25-00045375	4044 E BELMONT AVE, FRESNO, CALIFORNIA, 93702	4/7/2025	Number of Individuals at an encampment	Not reported
25-00045390	525 S CLOVIS AVE, FRESNO, CALIFORNIA, 93727	4/7/2025	Number of Individuals at an encampment	Not reported
25-00045397	3413 W ROBINWOOD LN, FRESNO, CALIFORNIA, 93711	4/7/2025	Number of Individuals at an encampment	Not reported
25-00045593	6030 N GLENN AVE, FRESNO, CALIFORNIA, 93704	4/8/2025	Number of Individuals at an encampment	Not reported
25-00045619	1219 N CEDAR AVE, FRESNO, CALIFORNIA, 93703	4/8/2025	Number of Individuals at an encampment	Not reported
25-00045706	111 W BIRCH AVE, FRESNO, CALIFORNIA, 93650	4/8/2025	Number of Individuals at an encampment	Not reported
25-00045783	5781 E KINGS CANYON RD, FRESNO, CALIFORNIA, 93727	4/8/2025	Number of Individuals at an encampment	Not reported
25-00045798	4011 W ASHLAN AVE, FRESNO, CALIFORNIA, 93722	4/8/2025	Number of Individuals at an encampment	Not reported
25-00045804	S CHESTNUT AVE & E BUTLER AVE, FRESNO, CALIFORNIA, 93727	4/8/2025	Number of Individuals at an encampment	Not reported
25-00045847	3518 N FOWLER AVE, FRESNO, CALIFORNIA, 93727	4/8/2025	Number of Individuals at an encampment	Not reported
25-00046047	535 N CEDAR AVE, FRESNO, CALIFORNIA, 93702	4/8/2025	Number of Individuals at an encampment	Not reported
25-00046070	W HERNDON AVE & N WEST AVE, FRESNO, CALIFORNIA, 93711	4/8/2025	Number of Individuals at an encampment	Not reported
25-00046479	3403 E NORMAL AVE, FRESNO, CALIFORNIA, 93703	4/9/2025	Number of Individuals at an encampment	Not reported
25-00046643	4516 E HARVEY AVE, FRESNO, CALIFORNIA, 93702	4/9/2025	Number of Individuals at an encampment	Not reported
25-00046720	5462 N BARCUS AVE, FRESNO, CALIFORNIA, 93722	4/9/2025	Number of Individuals at an encampment	Not reported
25-00046737	34 W MINARETS AVE, FRESNO, CALIFORNIA, 93650	4/9/2025	Number of Individuals at an encampment	Not reported
25-00046818	4951 W JACQUELYN AVE, FRESNO, CALIFORNIA, 93722	4/10/2025	Number of Individuals at an encampment	Not reported
25-00046839	750 N CHESTNUT AVE, FRESNO, CALIFORNIA, 93727	4/10/2025	Number of Individuals at an encampment	Not reported
25-00046850	7315 N BLACKSTONE AVE, FRESNO, CALIFORNIA, 93650	4/10/2025	Number of Individuals at an encampment	Not reported
25-00046888	4406 E BALL AVE, FRESNO, CALIFORNIA, 93702	4/10/2025	Number of Individuals at an encampment	Not reported
25-00047006	4533 E HOME AVE, FRESNO, CALIFORNIA, 93703	4/10/2025	Number of Individuals at an encampment	Not reported
25-00047029	4729 E EL MONTE WAY, FRESNO, CALIFORNIA, 93702	4/10/2025	Number of Individuals at an encampment	Not reported
25-00047049	E ST & CESAR CHAVEZ BLVD, FRESNO, CALIFORNIA, 93706	4/10/2025	Number of Individuals at an encampment	Not reported
25-00047064	1824 E CALIFORNIA AVE, FRESNO, CALIFORNIA, 93706	4/10/2025	Number of Individuals at an encampment	Not reported
25-00047190	823 W NAPA AVE, FRESNO, CALIFORNIA, 93706	4/10/2025	Number of Individuals at an encampment	Not reported
25-00047231	535 S TRINITY ST, FRESNO, CALIFORNIA, 93706	4/10/2025	Number of Individuals at an encampment	Not reported
25-00047270	4571 N KAVANAGH AVE, FRESNO, CALIFORNIA, 93705	4/10/2025	Number of Individuals at an encampment	Not reported
25-00047273	5680 E KINGS CANYON RD, FRESNO, CALIFORNIA, 93727	4/10/2025	Number of Individuals at an encampment	Not reported
25-00047308	538 N FIRST ST, FRESNO, CALIFORNIA, 93702	4/10/2025	Number of Individuals at an encampment	Not reported
25-00047379	N FIRST ST & E IOWA AVE, FRESNO, CALIFORNIA, 93701	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047432	5717 N WEST AVE, STE 103, FRESNO, CALIFORNIA, 93711	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047556	738 N THIRD ST, FRESNO, CALIFORNIA, 93702	4/11/2025	Number of Individuals at an encampment	Not reported

25-00047574	4940 N BLACKSTONE AVE, FRESNO, CALIFORNIA, 93726	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047626	6577 N CLARK ST, FRESNO, CALIFORNIA, 93710	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047638	5070 N FIRST ST, FRESNO, CALIFORNIA, 93710	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047661	E ALLUVIAL AVE & NB 41 SR, FRESNO, CALIFORNIA, 93720	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047666	W ASHLAN AVE & NB 99 SR, FRESNO, CALIFORNIA, 93722	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047683	9360 N BLACKSTONE AVE, FRESNO, CALIFORNIA, 93720	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047686	3316 E CESAR CHAVEZ BLVD, FRESNO, CALIFORNIA, 93702	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047699	1607 FULTON ST, FRESNO, CALIFORNIA, 93721	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047791	276 N ABBY ST, FRESNO, CALIFORNIA, 93701	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047793	304 N ABBY ST, FRESNO, CALIFORNIA, 93701	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047821	720 N THIRD ST, FRESNO, CALIFORNIA, 93702	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047889	2057 S CHANCE AVE, FRESNO, CALIFORNIA, 93702	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047908	E PERRIN AVE & N SOMMERVILLE DR, FRESNO, CALIFORNIA, 93720	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047928	1510 C ST, FRESNO, CALIFORNIA, 93706	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047967	N CHESTNUT AVE & E MCKINLEY AVE, FRESNO, CALIFORNIA, 93727	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047975	1727 L ST, FRESNO, CALIFORNIA, 93721	4/11/2025	Number of Individuals at an encampment	Not reported
25-00048284	NB 41 SR & CESAR CHAVEZ BLVD, FRESNO, CALIFORNIA, 93721	4/14/2025	Number of Individuals at an encampment	0
25-00048297	4811 E WHITE AVE, FRESNO, CALIFORNIA, 93727	4/14/2025	Number of Individuals at an encampment	Not reported
25-00048300	N CALLISCH ST & E ILLINOIS AVE, FRESNO, CALIFORNIA, 93701	4/14/2025	Number of Individuals at an encampment	0
25-00048315	E WASHINGTON AVE & N ANGUS ST, FRESNO, CALIFORNIA, 93701	4/14/2025	Number of Individuals at an encampment	0
25-00048332	1117 N CRYSTAL AVE, FRESNO, CALIFORNIA, 93728	4/14/2025	Number of Individuals at an encampment	Not reported
25-00048333	1037 N WEST AVE, FRESNO, CALIFORNIA, 93728	4/14/2025	Number of Individuals at an encampment	Not reported
25-00048342	N FIRST ST & E TYLER AVE, FRESNO, CALIFORNIA, 93701	4/14/2025	Number of Individuals at an encampment	1 to 2
25-00048345	1510 C ST, FRESNO, CALIFORNIA, 93706	4/14/2025	Number of Individuals at an encampment	Not reported
25-00048347	3725 W DAKOTA AVE, FRESNO, CALIFORNIA, 93722	4/14/2025	Number of Individuals at an encampment	Not reported
25-00048359	E OLIVE AVE & N ANGUS ST, FRESNO, CALIFORNIA, 93701	4/14/2025	Number of Individuals at an encampment	0
25-00048363	E PERALTA WAY & N AUGUSTA ST, FRESNO, CALIFORNIA, 93703	4/14/2025	Number of Individuals at an encampment	Not reported
25-00048376	2992 E HOME AVE, FRESNO, CALIFORNIA, 93703	4/14/2025	Number of Individuals at an encampment	1 to 2
25-00048383	W CLINTON AVE & N WEBER AVE, FRESNO, CALIFORNIA, 93705	4/14/2025	Number of Individuals at an encampment	Not reported
25-00048426	944 E BELMONT AVE, FRESNO, CALIFORNIA, 93701	4/14/2025	Number of Individuals at an encampment	Not reported
25-00048440	315 E OLIVE AVE, FRESNO, CALIFORNIA, 93728	4/14/2025	Number of Individuals at an encampment	Not reported
25-00048448	1060 FULTON ST, FRESNO, CALIFORNIA, 93721	4/14/2025	Number of Individuals at an encampment	Not reported
25-00048450	NB 41 SR & E CLINTON AVE, FRESNO, CALIFORNIA, 93703	4/14/2025	Number of Individuals at an encampment	0
25-00048460	111 W BIRCH AVE, FRESNO, CALIFORNIA, 93650	4/14/2025	Number of Individuals at an encampment	Not reported
25-00048462	N MARTY AVE & W CLINTON AVE, COUNTY, CALIFORNIA, 93722	4/14/2025	Number of Individuals at an encampment	Not reported
25-00048463	1940 H ST, FRESNO, CALIFORNIA, 93721	4/14/2025	Number of Individuals at an encampment	Not reported
25-00048468	4634 E IOWA AVE, FRESNO, CALIFORNIA, 93702	4/14/2025	Number of Individuals at an encampment	Not reported
25-00048481	SB 41 SR & E PONTIAC WAY, FRESNO, CALIFORNIA, 93726	4/14/2025	Number of Individuals at an encampment	0
25-00048496	3909 E WASHINGTON AVE, FRESNO, CALIFORNIA, 93702	4/14/2025	Number of Individuals at an encampment	1 to 2

	25-00048501	6547 N MAROA AVE, FRESNO, CALIFORNIA, 93704	4/14/2025	Number of Individuals at an encampment	Not reported
	25-00048508	4533 E HOME AVE, FRESNO, CALIFORNIA, 93703	4/14/2025	Number of Individuals at an encampment	Not reported
	25-00048512	E ASHCROFT AVE & N CLARK ST, FRESNO, CALIFORNIA, 93726	4/14/2025	Number of Individuals at an encampment	1 to 2
	25-00048522	41 OFRP & E SHAW AVE, FRESNO, CALIFORNIA, 93710	4/14/2025	Number of Individuals at an encampment	0
	25-00048536	329 N CHANNING WAY, FRESNO, CALIFORNIA, 93706	4/14/2025	Number of Individuals at an encampment	Not reported
	25-00048537	510 N CHESTNUT AVE, FRESNO, CALIFORNIA, 93727	4/14/2025	Number of Individuals at an encampment	Not reported
	25-00048542	140 E SHAW AVE, FRESNO, CALIFORNIA, 93710	4/14/2025	Number of Individuals at an encampment	1 to 2
	25-00048544	3791 E TYLER AVE, FRESNO, CALIFORNIA, 93702	4/14/2025	Number of Individuals at an encampment	Not reported
	25-00048556	1202 N FERGER AVE, FRESNO, CALIFORNIA, 93728	4/14/2025	Number of Individuals at an encampment	Not reported
	25-00048557	315 E OLIVE AVE, FRESNO, CALIFORNIA, 93728	4/14/2025	Number of Individuals at an encampment	Not reported
	25-00048561	326 E OLIVE AVE, FRESNO, CALIFORNIA, 93728	4/14/2025	Number of Individuals at an encampment	Not reported
	25-00048567	N DEARING AVE & E CARMEN AVE, FRESNO, CALIFORNIA, 93703	4/14/2025	Number of Individuals at an encampment	Not reported
	25-00048570	SB 41 SR & E BARSTOW AVE, FRESNO, CALIFORNIA, 93710	4/14/2025	Number of Individuals at an encampment	0
	25-00048579	SB 41 SR & E BULLARD AVE, FRESNO, CALIFORNIA, 93710	4/14/2025	Number of Individuals at an encampment	1 to 2
	25-00048585	1426 N ARCHIE AVE, FRESNO, CALIFORNIA, 93703	4/14/2025	Number of Individuals at an encampment	Not reported
	25-00048596	2717 S FOURTH ST, FRESNO, CALIFORNIA, 93725	4/14/2025	Number of Individuals at an encampment	Not reported
In Progress	24-01495673	5694 E CLINTON AVE, FRESNO, CALIFORNIA, 93727	9/27/2024	Number of Individuals at an encampment	3 to 9
	24-01526203	2362 S GRACE ST, FRESNO, CALIFORNIA, 93721	12/6/2024	Number of Individuals at an encampment	0
	25-00009664	2114 S EZIE AVE, FRESNO, CALIFORNIA, 93727	1/23/2025	Number of Individuals at an encampment	1 to 2
	25-00012232	1550 N PEACH AVE, FRESNO, CALIFORNIA, 93727	1/28/2025	Number of Individuals at an encampment	3 to 9
	25-00013274	824 N THESTA ST, FRESNO, CALIFORNIA, 93701	1/30/2025	Number of Individuals at an encampment	10+
	25-00013285	2045 N ARMSTRONG AVE, FRESNO, CALIFORNIA, 93727	1/30/2025	Number of Individuals at an encampment	Not reported
	25-00021034	446 N CLAREMONT AVE, FRESNO, CALIFORNIA, 93727	2/18/2025	Number of Individuals at an encampment	0
	25-00021187	637 S PLUMAS ST, FRESNO, CALIFORNIA, 93706	2/18/2025	Number of Individuals at an encampment	3 to 9
	25-00021849	2016 N FIRST ST, APT B, FRESNO, CALIFORNIA, 93703	2/19/2025	Number of Individuals at an encampment	Not reported
	25-00022420	4830 E MONO ST, FRESNO, CALIFORNIA, 93727	2/20/2025	Number of Individuals at an encampment	0
	25-00023585	2836 N LARKIN AVE, FRESNO, CALIFORNIA, 93727	2/24/2025	Number of Individuals at an encampment	Not reported
	25-00024341	E MCKINLEY AVE & N PEACH AVE, FRESNO, CALIFORNIA, 93727	2/24/2025	Number of Individuals at an encampment	1 to 2
	25-00026004	623 N FIRST ST, FRESNO, CALIFORNIA, 93701	2/27/2025	Number of Individuals at an encampment	3 to 9
	25-00026361	1405 W OLIVE AVE, FRESNO, CALIFORNIA, 93728	2/27/2025	Number of Individuals at an encampment	1 to 2
	25-00026514	3839 E CESAR CHAVEZ BLVD, FRESNO, CALIFORNIA, 93702	2/28/2025	Number of Individuals at an encampment	Not reported
	25-00026543	4554 E LAMONA AVE, FRESNO, CALIFORNIA, 93703	2/28/2025	Number of Individuals at an encampment	Not reported
	25-00027340	634 N FIRST ST, FRESNO, CALIFORNIA, 93702	3/3/2025	Number of Individuals at an encampment	1 to 2
	25-00027463	2055 S CEDAR AVE, FRESNO, CALIFORNIA, 93702	3/3/2025	Number of Individuals at an encampment	3 to 9
	25-00027857	4609 E ILLINOIS AVE, FRESNO, CALIFORNIA, 93702	3/3/2025	Number of Individuals at an encampment	Not reported
	25-00028001	5181 E HEDGES AVE, FRESNO, CALIFORNIA, 93727	3/4/2025	Number of Individuals at an encampment	Not reported
	25-00028375	345 S CHESTNUT AVE, FRESNO, CALIFORNIA, 93702	3/4/2025	Number of Individuals at an encampment	1 to 2
	25-00028796	535 S PHILLIP AVE, FRESNO, CALIFORNIA, 93727	3/5/2025	Number of Individuals at an encampment	Not reported
	25-00029493	4630 E OLIVE AVE, FRESNO, CALIFORNIA, 93702	3/6/2025	Number of Individuals at an encampment	Not reported

25-00030366	W SHIELDS AVE & N WEBER AVE, FRESNO, CALIFORNIA, 93705	3/7/2025	Number of Individuals at an encampment	0
25-00031314	5499 W HERNDON AVE, FRESNO, CALIFORNIA, 93722	3/10/2025	Number of Individuals at an encampment	Not reported
25-00031359	4077 W CLINTON AVE, FRESNO, CALIFORNIA, 93722	3/10/2025	Number of Individuals at an encampment	1 to 2
25-00031628	4785 E CHURCH AVE, FRESNO, CALIFORNIA, 93725	3/11/2025	Number of Individuals at an encampment	0
25-00033980	4717 E CESAR CHAVEZ BLVD, FRESNO, CALIFORNIA, 93702	3/17/2025	Number of Individuals at an encampment	Not reported
25-00034612	1225 S MAPLE AVE, FRESNO, CALIFORNIA, 93702	3/17/2025	Number of Individuals at an encampment	Not reported
25-00034872	4803 E MCKINLEY AVE, FRESNO, CALIFORNIA, 93703	3/18/2025	Number of Individuals at an encampment	Not reported
25-00036505	5796 W DAKOTA AVE, FRESNO, CALIFORNIA, 93722	3/21/2025	Number of Individuals at an encampment	3 to 9
25-00036779	3601 N BRAWLEY AVE, FRESNO, CALIFORNIA, 93722	3/21/2025	Number of Individuals at an encampment	1 to 2
25-00036871	4607 E CHURCH AVE, FRESNO, CALIFORNIA, 93725	3/21/2025	Number of Individuals at an encampment	1 to 2
25-00036905	4626 E CESAR CHAVEZ BLVD, FRESNO, CALIFORNIA, 93702	3/21/2025	Number of Individuals at an encampment	1 to 2
25-00036977	4159 N SIERRA VISTA AVE, FRESNO, CALIFORNIA, 93726	3/21/2025	Number of Individuals at an encampment	1 to 2
25-00036980	3720 E CLAY AVE, FRESNO, CALIFORNIA, 93702	3/21/2025	Number of Individuals at an encampment	Not reported
25-00037054	1103 S CLOVIS AVE, FRESNO, CALIFORNIA, 93727	3/21/2025	Number of Individuals at an encampment	Not reported
25-00037437	4707 E FLORADORA AVE, FRESNO, CALIFORNIA, 93703	3/24/2025	Number of Individuals at an encampment	3 to 9
25-00037449	1320 P ST, FRESNO, CALIFORNIA, 93721	3/24/2025	Number of Individuals at an encampment	0
25-00037606	1917 S CHESTNUT AVE, FRESNO, CALIFORNIA, 93702	3/24/2025	Number of Individuals at an encampment	1 to 2
25-00037871	2841 TULARE ST, FRESNO, CALIFORNIA, 93721	3/24/2025	Number of Individuals at an encampment	3 to 9
25-00037873	208 W BLUFF AVE, FRESNO, CALIFORNIA, 93711	3/24/2025	Number of Individuals at an encampment	Not reported
25-00037970	2421 E GRANT AVE, FRESNO, CALIFORNIA, 93701	3/24/2025	Number of Individuals at an encampment	1 to 2
25-00038069	6939 N GOLDEN STATE BLVD, FRESNO, CALIFORNIA, 93722	3/24/2025	Number of Individuals at an encampment	1 to 2
25-00038331	5651 E KINGS CANYON RD, FRESNO, CALIFORNIA, 93727	3/25/2025	Number of Individuals at an encampment	Not reported
25-00038488	1517 CESAR CHAVEZ BLVD, FRESNO, CALIFORNIA, 93706	3/25/2025	Number of Individuals at an encampment	1 to 2
25-00038593	5710 W DAKOTA AVE, FRESNO, CALIFORNIA, 93722	3/25/2025	Number of Individuals at an encampment	Not reported
25-00039411	5671 E KINGS CANYON RD, FRESNO, CALIFORNIA, 93727	3/26/2025	Number of Individuals at an encampment	0
25-00039497	5680 E KINGS CANYON RD, FRESNO, CALIFORNIA, 93727	3/26/2025	Number of Individuals at an encampment	1 to 2
25-00039782	1915 W OLIVE AVE, FRESNO, CALIFORNIA, 93728	3/27/2025	Number of Individuals at an encampment	3 to 9
25-00039825	S LOTUS AVE & E LORENA AVE, FRESNO, CALIFORNIA, 93706	3/27/2025	Number of Individuals at an encampment	Not reported
25-00040673	2035 W OLIVE AVE, FRESNO, CALIFORNIA, 93728	3/28/2025	Number of Individuals at an encampment	1 to 2
25-00041210	457 N EFFIE ST, FRESNO, CALIFORNIA, 93701	3/31/2025	Number of Individuals at an encampment	3 to 9
25-00041648	3187 N PARKWAY DR, FRESNO, CALIFORNIA, 93722	3/31/2025	Number of Individuals at an encampment	1 to 2
25-00041756	2327 N WEST AVE, FRESNO, CALIFORNIA, 93705	3/31/2025	Number of Individuals at an encampment	1 to 2
25-00042262	N ROWELL AVE & E FLORADORA AVE, FRESNO, CALIFORNIA, 93703	4/1/2025	Number of Individuals at an encampment	Not reported
25-00042373	3257 W SHIELDS AVE, FRESNO, CALIFORNIA, 93722	4/1/2025	Number of Individuals at an encampment	Not reported
25-00042526	1937 W HEDGES AVE, FRESNO, CALIFORNIA, 93728	4/1/2025	Number of Individuals at an encampment	1 to 2
25-00042660	E FLORADORA AVE & EB 168 SR, FRESNO, CALIFORNIA, 93703	4/2/2025	Number of Individuals at an encampment	0
25-00042924	507 W SHIELDS AVE, FRESNO, CALIFORNIA, 93705	4/2/2025	Number of Individuals at an encampment	0
25-00043186	1824 W OLIVE AVE, FRESNO, CALIFORNIA, 93728	4/2/2025	Number of Individuals at an encampment	3 to 9
25-00043262	1026 N WARREN AVE, FRESNO, CALIFORNIA, 93728	4/2/2025	Number of Individuals at an encampment	1 to 2

25-00043266	3644 E HEATON AVE, FRESNO, CALIFORNIA, 93702	4/2/2025	Number of Individuals at an encampment	1 to 2
25-00043810	1715 W DUDLEY AVE, FRESNO, CALIFORNIA, 93728	4/3/2025	Number of Individuals at an encampment	Not reported
25-00043924	2968 E GRANT AVE, FRESNO, CALIFORNIA, 93701	4/4/2025	Number of Individuals at an encampment	1 to 2
25-00043970	1550 E CHURCH AVE, FRESNO, CALIFORNIA, 93706	4/4/2025	Number of Individuals at an encampment	3 to 9
25-00044048	4585 E MCKINLEY AVE, FRESNO, CALIFORNIA, 93703	4/4/2025	Number of Individuals at an encampment	1 to 2
25-00044174	6798 N FORKNER AVE, FRESNO, CALIFORNIA, 93711	4/4/2025	Number of Individuals at an encampment	Not reported
25-00044273	824 F ST, FRESNO, CALIFORNIA, 93706	4/4/2025	Number of Individuals at an encampment	0
25-00044293	1620 E SHIELDS AVE, FRESNO, CALIFORNIA, 93704	4/4/2025	Number of Individuals at an encampment	0
25-00044361	4235 E FOUNTAIN WAY, FRESNO, CALIFORNIA, 93726	4/4/2025	Number of Individuals at an encampment	1 to 2
25-00044420	828 N THESTA ST, FRESNO, CALIFORNIA, 93701	4/4/2025	Number of Individuals at an encampment	1 to 2
25-00044756	1510 C ST, FRESNO, CALIFORNIA, 93706	4/7/2025	Number of Individuals at an encampment	0
25-00044772	4720 E OLIVE AVE, FRESNO, CALIFORNIA, 93702	4/7/2025	Number of Individuals at an encampment	1 to 2
25-00044821	2988 E THOMAS AVE, FRESNO, CALIFORNIA, 93701	4/7/2025	Number of Individuals at an encampment	0
25-00044963	SB 41 SR & N CLARK ST, FRESNO, CALIFORNIA, 93726	4/7/2025	Number of Individuals at an encampment	0
25-00044975	E SUSSEX WAY & N THESTA ST, FRESNO, CALIFORNIA, 93726	4/7/2025	Number of Individuals at an encampment	1 to 2
25-00044991	N CLARK ST & E SWIFT AVE, FRESNO, CALIFORNIA, 93726	4/7/2025	Number of Individuals at an encampment	1 to 2
25-00045003	3838 N WEST AVE, FRESNO, CALIFORNIA, 93705	4/7/2025	Number of Individuals at an encampment	Not reported
25-00045021	41 OFRP & E SHAW AVE, FRESNO, CALIFORNIA, 93710	4/7/2025	Number of Individuals at an encampment	0
25-00045116	NB 41 SR & E NEES AVE, FRESNO, CALIFORNIA, 93720	4/7/2025	Number of Individuals at an encampment	0
25-00045226	1367 N MARKS AVE, FRESNO, CALIFORNIA, 93722	4/7/2025	Number of Individuals at an encampment	1 to 2
25-00045287	276 N ABBY ST, FRESNO, CALIFORNIA, 93701	4/7/2025	Number of Individuals at an encampment	1 to 2
25-00045306	2424 E CAMBRIDGE AVE, FRESNO, CALIFORNIA, 93703	4/7/2025	Number of Individuals at an encampment	1 to 2
25-00045370	N MAPLE AVE & E HARVEY AVE, FRESNO, CALIFORNIA, 93702	4/7/2025	Number of Individuals at an encampment	Not reported
25-00045393	E ST & SANTA CLARA ST, FRESNO, CALIFORNIA, 93706	4/7/2025	Number of Individuals at an encampment	Not reported
25-00045410	399 C ST, FRESNO, CALIFORNIA, 93706	4/7/2025	Number of Individuals at an encampment	1 to 2
25-00045533	EB 180 SR & N CEDAR AVE, FRESNO, CALIFORNIA, 93702	4/8/2025	Number of Individuals at an encampment	1 to 2
25-00045540	180 OFRP & N CEDAR AVE, FRESNO, CALIFORNIA, 93702	4/8/2025	Number of Individuals at an encampment	1 to 2
25-00045634	E CLAY AVE & N JACKSON AVE, FRESNO, CALIFORNIA, 93702	4/8/2025	Number of Individuals at an encampment	1 to 2
25-00045685	3659 N PARKWAY DR, FRESNO, CALIFORNIA, 93722	4/8/2025	Number of Individuals at an encampment	1 to 2
25-00045740	4011 W ASHLAN AVE, FRESNO, CALIFORNIA, 93722	4/8/2025	Number of Individuals at an encampment	1 to 2
25-00045806	WB 180 SR & NB 41 SR, FRESNO, CALIFORNIA, 93702	4/8/2025	Number of Individuals at an encampment	1 to 2
25-00045869	E SHIELDS AVE & 41 ONRP, FRESNO, CALIFORNIA, 93703	4/8/2025	Number of Individuals at an encampment	1 to 2
25-00046233	2425 N BLACKSTONE AVE, FRESNO, CALIFORNIA, 93703	4/9/2025	Number of Individuals at an encampment	Not reported
25-00046277	1145 N VAN NESS AVE, FRESNO, CALIFORNIA, 93728	4/9/2025	Number of Individuals at an encampment	Not reported
25-00046313	1664 N MARKS AVE, FRESNO, CALIFORNIA, 93728	4/9/2025	Number of Individuals at an encampment	1 to 2
25-00046382	2333 E THOMAS AVE, FRESNO, CALIFORNIA, 93701	4/9/2025	Number of Individuals at an encampment	1 to 2
25-00046472	3611 N BLACKSTONE AVE, FRESNO, CALIFORNIA, 93726	4/9/2025	Number of Individuals at an encampment	Not reported
25-00046549	3000 E BUTLER AVE, FRESNO, CALIFORNIA, 93721	4/9/2025	Number of Individuals at an encampment	Not reported
25-00046671	833 E FERN AVE, FRESNO, CALIFORNIA, 93728	4/9/2025	Number of Individuals at an encampment	Not reported

25-00046705	525 N VAN NESS AVE, FRESNO, CALIFORNIA, 93728	4/9/2025	Number of Individuals at an encampment	Not reported
25-00046708	1365 W OLIVE AVE, FRESNO, CALIFORNIA, 93728	4/9/2025	Number of Individuals at an encampment	1 to 2
25-00046714	2325 S G ST, FRESNO, CALIFORNIA, 93721	4/9/2025	Number of Individuals at an encampment	Not reported
25-00046815	3445 N CEDAR AVE, FRESNO, CALIFORNIA, 93726	4/10/2025	Number of Individuals at an encampment	0
25-00046838	3011 E SHIELDS AVE, FRESNO, CALIFORNIA, 93726	4/10/2025	Number of Individuals at an encampment	Not reported
25-00046846	614 N SHERMAN ST, FRESNO, CALIFORNIA, 93701	4/10/2025	Number of Individuals at an encampment	Not reported
25-00046853	168 OFRP & E ASHLAN AVE, FRESNO, CALIFORNIA, 93726	4/10/2025	Number of Individuals at an encampment	1 to 2
25-00047025	303 N DURANT WAY, FRESNO, CALIFORNIA, 93706	4/10/2025	Number of Individuals at an encampment	Not reported
25-00047071	W SHIELDS AVE & N WEST AVE, FRESNO, CALIFORNIA, 93705	4/10/2025	Number of Individuals at an encampment	Not reported
25-00047212	2424 E CAMBRIDGE AVE, FRESNO, CALIFORNIA, 93703	4/10/2025	Number of Individuals at an encampment	Not reported
25-00047289	201 N TEILMAN AVE, FRESNO, CALIFORNIA, 93706	4/10/2025	Number of Individuals at an encampment	Not reported
25-00047424	1114 N FULTON ST, FRESNO, CALIFORNIA, 93728	4/11/2025	Number of Individuals at an encampment	Not reported
25-00047431	E HERNDON AVE & 41 ONRP, FRESNO, CALIFORNIA, 93720	4/11/2025	Number of Individuals at an encampment	3 to 9
25-00048477	1664 N MARKS AVE, FRESNO, CALIFORNIA, 93728	4/14/2025	Number of Individuals at an encampment	1 to 2
25-00048572	773 S ORANGE AVE, FRESNO, CALIFORNIA, 93702	4/14/2025	Number of Individuals at an encampment	Not reported
Marked fc 24-01421013	2600 FRESNO ST, FRESNO, CALIFORNIA, 93721	4/18/2024		
<b>Total</b>	<b>Count</b>	<b>230</b>		<b>229</b>




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**ADMINISTRATIVE ORDER**


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<b>Subject:</b>	<b>Garbage Removal; Clean-up of Temporary Shelters; and Code Enforcement Abatement Procedures</b>	<b>Number: 6-23</b>
		<b>Date Issued: 08/30/07</b> <b>Date Revised:</b>
<b>Responsible Department:</b>	<b>City Manager</b>	<b>Approved:</b>

### **Purpose**

The City of Fresno receives regular complaints from citizens and businesses throughout the City which relate to health and safety, and other concerns arising in and around areas in which individuals have erected temporary shelters.

By this Administrative Order, the City of Fresno sets forth its policies and procedures for cleaning up areas in which individuals have constructed temporary shelters, and expresses its intention to implement these policies in a manner which balances the needs and rights of all of its citizens, including the residents of such temporary shelters. This policy does not establish any individual right to erect temporary shelters or otherwise encroach on public or private property.

### **Policy**

The City of Fresno shall respond to complaints and concerns arising in and around areas in which individuals have erected temporary shelters in a manner that protects the public health and safety and which complies with applicable state and federal laws.

### **Procedures**

Procedures applicable to garbage removal, enforcement of trespass laws and the clean-up of encampments are set forth in Sections I, II and III, below. Procedures applicable to code enforcement activities are set forth in Section IV, below.

#### **I. Garbage Removal.**

##### **A. City-Owned Property.**

- (1) The City of Fresno Community Sanitation Division regularly receives requests to remove trash and debris which has accumulated in or around City owned property. The Community

Sanitation Division shall continue to receive and act upon these requests for service consistent with its historical practice. However, when the Community Sanitation Division determines that a request for service involves the removal of trash or debris occurring within 200 feet of an area which contains temporary shelters, and absent exigent circumstances, such as an immediate threat to public health or safety, such trash or debris removal shall not occur until at least three (3) days after the posting and/or service of written notice in a form substantially similar to the Notice attached hereto as Exhibit A.

- (2) The posting and/or service of said notice shall be performed in a manner which is reasonably calculated to provide effective notice to any residents of the adjacent temporary shelters. Where possible, the notice shall describe the area subject to garbage removal as clearly as possible (e.g., the east side of the 400 block of Olive Avenue.)
- (3) As part of the removal of any trash and/or debris, the City of Fresno shall not destroy any materials of apparent value which appear to be the personal property of any individual. Personal property of apparent value may include clothing, shoes, jackets, tents, sleeping bags, bed rolls, blankets, backpacks, duffel bags, bicycles, tools, watches, jewelry, audio and video equipment, medications, toiletries, eyeglasses, purses, handbags, personal papers, equipment, photographs, books and baby strollers.
- (4) Trash and debris includes property that appears to have been discarded by its owner, but the fact that property is unattended does not necessarily mean that it has been discarded. Reasonable doubt about whether property is "trash or debris" or valuable property should be resolved in favor of the conclusion that the property is valuable and has not been discarded.

**B. Private Property, Including Public Property Not Owned by the City.**

The City will not respond to requests by private property owners, or owners of public property not owned by the City, to remove junk, trash and/or debris accumulated on private property unless a clean-up effort has been approved, in advance, by the City Manager's Office. In instances in which such approval is granted, and the request for services involves the removal of trash or debris occurring within 200 feet of an area which contains temporary shelters, the City will follow the notice procedure set forth in Section I, A, above.

## **II. Clean-Up(s)**

### **A. Private Property, Including Public Property Not Owned by the City.**

The City of Fresno regularly receives complaints from residents and business owners regarding the existence of temporary encampments constructed by individuals that have no legal right or permission to occupy the property. These complaints include a broad range of issues, including, but not limited to, loitering, trespass, drug sales and use, prostitution, assault and the accumulation of trash and debris.

(1) In situations where the City of Fresno has received complaints regarding alleged criminal activity at temporary encampments established on private property, the Police Department will respond to and handle the situation in accordance with current policy.

(2) The City will not respond to a request by private property owner to remove junk, trash and/or debris left behind on private property unless a clean up effort has been approved, in advance, by the City Manager's Office. In instances in which such approval is granted, the removal of trash and debris on private property shall be performed as set forth in Section III, A, below.

### **B. City-Owned Property.**

(1) In situations in which the City of Fresno has received complaints regarding alleged criminal activity at temporary encampments established on City-owned property, the Police Department will respond to and handle the situation in accordance with current policy.

(2) If a clean-up involves the collection of personal property value, then the procedures set forth in Section III below will be followed. If the City desires to remove garbage in conjunction with any such action, it shall follow the procedures in Section I above.

## **III. Clean-up of Encampments.**

For encampments of ten (10) or more individuals which have been in place for more than ten (10) days, the City shall seek to provide the residents of such encampments at least seven days advance notice of the need to vacate said property by posting and serving written notice in a form substantially similar to the Notice attached hereto as Exhibit B.

**A. Clean-up of Encampments on City-Owned Property.**

- (1) In situations in which the City of Fresno intends to clean areas where an encampment is located on City-owned property, the City will provide written notice of the intended clean-up in a form substantially similar to the Notice attached as Exhibit C. The City of Fresno will collect and dispose of any junk, garbage and/or debris in the area and will also collect and store any unattended personal property of value (as described in Section II, B(2) above). Personal property collected by the City will be stored for ninety (90) days without charge, during which time said property shall be available to be reclaimed by the subject owner. After the expiration of ninety (90) days, any unclaimed property will be destroyed.
- (2) The posting and service of said notice shall be performed in a manner which is reasonably calculated to provide effective notice to the residents of the temporary shelters, and to the extent possible, the notice shall describe the area subject to the clean-up effort as clearly as possible. The notice shall also be served by hand delivery and/or facsimile on the organizations that assist residents of temporary shelters including, but not limited to: The Fresno Rescue Mission, The Poverello House, St. Benedict Catholic Workers, Central California Legal Services and the Community Alliance Newspaper.

**B. Clean-up of Encampments on Private Property, Including Public Property Not Owned by the City.**

Request by property owners to enforce trespass laws may be reported to the Police Department or the City Manager's Office. The Police Department will respond to and handle the situation in accordance with current policy. However, the City will not respond to a request by a private property owner to clean-up encampments located on private property unless the clean-up request has been approved, in advance, by the City Manager's Office. In instances in which such approval is granted, clean-up of encampments on private property shall be performed as set forth in Section III, A, above.

**IV. Code Enforcement.**

- A. It is anticipated that the City of Fresno will, from time to time, pursue code enforcement activities concerning the abatement of a public nuisance which includes temporary encampments constructed by individuals. These activities may include, but are not limited to, weed abatement, the

collection and disposal of junk, garbage and/or debris, as well as the collection and disposal of personal property in and around the area of encampments.

- B.** In situations where code enforcement activities to abate a public nuisance involve the collection of personal property of value (as described in Section II, B(2) above) which reasonably appears to belong to an individual, the City will provide at least a three to seven day written notice of the intended clean-up in a form substantially similar to the Notice attached hereto as Exhibit D, and which, to the extent possible, shall describe the areas subject to the code enforcement activities as clearly as possible.
- C.** At the time the City abates the subject nuisance, it will collect and dispose of any junk, garbage and/or debris in the area and will also collect and store any unattended personal property which reasonably appears to belong to an individual. Personal property collected by the City as part of an abatement effort will be stored for ninety (90) days without charge, during which time it shall be available to be reclaimed by the subject owner. After the expiration of ninety (90) days, any unclaimed property will be destroyed.

# NOTICE OF GARBAGE REMOVAL

## PLEASE TAKE NOTICE:

That on [ insert date ] at [ insert time ], the City of Fresno will remove and destroy garbage that has accumulated in the area of [ insert address ].

The City will not remove or destroy the personal property of any individuals. However, to avoid any confusion, please move any personal property you may have away from any garbage piles located in this area. If you have any concerns or comments, please contact [ person and title ] at [ address and phone number ].

## NOTICE OF TRESPASS

### PLEASE TAKE NOTICE:

The City of Fresno has received complaints concerning individuals who are loitering near or residing in temporary shelters that have been constructed in the vicinity of [\_\_\_\_\_ insert address \_\_\_\_\_]. Any individual loitering or residing in this area may be trespassing, and must immediately move off this site and remove any personal property they own.

On [\_\_\_\_\_ insert date \_\_\_\_\_], at [\_\_\_\_\_ insert time \_\_\_\_\_], the City of Fresno will seek the voluntary cooperation of any individuals who remain on site to relocate, and will enforce trespass laws against any individual who fails or refuses to move off this site.

If you have any questions or comments, please contact [\_\_\_\_\_ person and title \_\_\_\_\_] at [\_\_\_\_\_ address and phone number \_\_\_\_\_].

## NOTICE OF TRESPASS AND CLEAN-UP

### PLEASE TAKE NOTICE:

The City of Fresno has received complaints concerning individuals who are loitering near or residing in temporary shelters that have been constructed in the vicinity of [ \_\_\_\_\_ insert address \_\_\_\_\_ ].

Any individuals loitering or residing in this area may be trespassing, and will need to immediately move off this site and remove any personal property they own.

On [ \_\_\_\_\_ insert date \_\_\_\_\_ ], at [ \_\_\_\_\_ insert time \_\_\_\_\_ ], the City of Fresno will conduct a clean-up of the area, including the removal of all individuals, personal property, temporary shelters, junk and/or garbage from this area. Individuals wishing to reclaim personal property collected by the City as part of the clean-up project may do so by contacting [ \_\_\_\_\_ person and title \_\_\_\_\_ ] at [ \_\_\_\_\_ address and phone number \_\_\_\_\_ ] for a period of ninety (90) days following [ \_\_\_\_\_ date of clean-up \_\_\_\_\_ ].

Personal property collected by the City shall be stored, without charge, for ninety (90) days. After ninety (90) days, any unclaimed property will be thrown away.

If you have any questions or comments, please contact [      person  
and title ] at [                  address and phone number ].

# NOTICE OF CODE ENFORCEMENT AND CLEAN-UP

## PLEASE TAKE NOTICE:

The City of Fresno will be enforcing the Fresno Municipal Code which requires the removal of accumulated junk, property and/or garbage in the vicinity of [ \_\_\_\_\_ insert address \_\_\_\_\_ ], including any temporary shelters. Any individuals who are residing or storing property in this area are in violation of the Fresno Municipal Code and will need to immediately move off this site and remove any personal property they own.

On [ \_\_\_\_\_ insert date \_\_\_\_\_ ], at [ \_\_\_\_\_ insert time \_\_\_\_\_ ], the City of Fresno will conduct a clean-up of the area, including the removal of all individuals, personal property, temporary shelters, junk and/or garbage from this area. Individuals wishing to reclaim personal property collected by the City as part of the clean-up project may do so by contacting [ \_\_\_\_\_ person and title \_\_\_\_\_ ] at [ \_\_\_\_\_ address and phone number \_\_\_\_\_ ] for a period of ninety (90) days following [ \_\_\_\_\_ date of clean-up \_\_\_\_\_ ].

Personal property collected by the City shall be stored, without charge, for





## Key Actions to Improve the Region's CA SPMs

### Key Action 1.

Key Action
The County of Fresno will leverage the existing DSS Homeless assistance Unit (HAU) to expand on services for those presenting in housing crisis. This will include making the HAU a CES initial screening site wherein clients can be assessed, connected with diversion services, and entered into the CES/HMIS. This will provide a more ready connection to services, particularly CaAIM services, and the CES. It will also decrease wait times by offsetting the number of households referred to other access sites, sharing the load in the community.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
1a	The DSS HAU office will be a convenient location for those who are experiencing a housing crisis to present to access services.

Lead entity for the Key Action
<i>Fresno County</i>
Collaborating entity/ies
FMCoC

Milestones for the Key Action	Target dates for milestones
HAU staff will be registered to the CoC Bridge Training Platform and will begin taking the required training courses for access sites.	12/31/2025

Target date for completing the Key Action
6/30/2026
Clear metric for how success of the Key Action will be measured
The goal to increase the number of people accessing service who are experiencing homelessness by 25% will be measured by data from HMIS, the State HDIS, and the CES By-Name List.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-4, CalAIM, CalWORKs HSP, HDAP	The various funding sources will fund staff at HAU as well as provide direct client assistance based on their need.	<i>Choose an item.</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The key action will address racial and ethnic disparities by making services available in a location that has historically not had access to community homeless services.
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 2.**

Key Action
<p>The County of Fresno will use HHAP and CalWORKs HSP funding to extend shelter nights beyond the 16 days provided through CalWORKs Homeless Assistance, while connecting households to CalAIM supports to ensure that families accessing CalWORKs Homeless Assistance are connected with additional resources for permanent housing before exiting. Fifty family shelter rooms will be funded for this purpose with approximately 50% made available for extensions beyond 16 days.</p>

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
1b	Sixteen days is often not enough time for families to stabilize and find appropriate housing, extending the nights available will ensure families stay sheltered while finding a permanent

solution to their housing crisis. Utilizing 50% of the rooms for extensions ensures that 50% are available for new families presenting as well.

<b>Lead entity for the Key Action</b>
<i>Fresno County</i>
<b>Collaborating entity/ies</b>
FMCoC

Milestones for the Key Action	Target dates for milestones
Ensure shelter utilization is at least 80%.	12/1/2025

<b>Target date for completing the Key Action</b>
6/30/2029
<b>Clear metric for how success of the Key Action will be measured</b>
The goal to reduce unsheltered homelessness by 5% (of 2023 PIT count or 14% of 2025 PIT estimates) will be measured via the unsheltered PIT count and the CES By-Name List.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-4, HHAP-6, CalAIM, HHIP, CalWORKs HSP, HDAP	HHAP-4, HHIP, CalWORKs HSP, and HDAP, will provide the extensions for eligible clients, while CalAIM will provide the necessary case management to ensure a successful exit.	<i>Operating Expenses - Interim Housing</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	
Housing Retention	By extending shelter nights provided to CalWORKs population, system performance and housing retention will be increased as it is difficult for households to resolve issues that led to

	<b>homelessness in 16 days.</b>
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 3.**

<b>Key Action</b>
<b>In collaboration with the FMCoC, the County of Fresno will maintain the existing 68 bed capacity of interim housing for those experiencing unsheltered homelessness including a portion to be available for youth.</b>

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
<b>1b</b>	<b>Providing shelter beds will prevent or divert individuals and families from experiencing unsheltered homelessness.</b>

<b>Lead entity for the Key Action</b>
<i>Fresno County</i>
<b>Collaborating entity/ies</b>
FMCoC

Milestones for the Key Action	Target dates for milestones
<b>Ensure shelter utilization is at least 75%.</b>	<b>12/1/2025</b>

<b>Target date for completing the Key Action</b>
<b>6/30/2029</b>
<b>Clear metric for how success of the Key Action will be measured</b>
<b>The goal to reduce unsheltered homelessness by 5% will be measured via the unsheltered PIT count and the CES By-Name List.</b>

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-5, HHAP-6	Funding will be used to continue funding existing interim shelter beds.	<i>Operating Expenses - Interim Housing</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	
Housing Retention	
Changes to procurement	<b>The County of Fresno updated the language in the most recent procurements indicating that all service providers must have strategies for ensuring racial equity and inclusion in its program design and within the structure of the organization as well.</b>
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 4.**

Key Action
<b>The County of Fresno, through its Probation Department will provide 50 transitional housing beds at the Belgravia Center for individuals being released from custody (jail or prison) who report to be experiencing homelessness. Program participants may stay at the Belgravia Center for up to 120 days. At Belgravia Center, participants may leave throughout the day to look for employment, attend rehabilitation programs, programming, etc. If employed, a portion of their income is managed by the Belgravia Center in an account to help pay for first and last month's rent once permanent housing is located.</b>

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
1b	Transitional housing will be offered to those exiting carceral settings, reducing the number exiting to unsheltered

homelessness.

<b>Lead entity for the Key Action</b>
<i>Fresno County</i>
<b>Collaborating entity/ies</b>
FMCoC

<b>Milestones for the Key Action</b>	<b>Target dates for milestones</b>
Ensure shelter utilization is at least 75%.	12/1/2025

<b>Target date for completing the Key Action</b>
6/30/2029
<b>Clear metric for how success of the Key Action will be measured</b>
The goal to reduce unsheltered homelessness by 5% will be measured via the unsheltered PIT count and the CES By-Name List.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
AB109	Funding will be used to continue funding existing interim shelter beds.	<i>Choose an item.</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The key action will address racial and ethnic disparities by making services available in a location that has historically not had access to community homeless services.
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among	

residents experiencing homelessness have equitable access to housing and services.

**Key Action 5.**

**Key Action**

The County of Fresno will leverage the existing DSS Homeless assistance Unit (HAU) to expand on services for those presenting in housing crisis. This will include diversion services in-house, and connection to financial, medical, childcare, or other services needed to help prevent households from becoming homeless.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
2	Diversion services provided by DSS HAU will connect families with services, financial assistance, and other creative solutions to prevent households from entering the homeless system.

**Lead entity for the Key Action**

*Fresno County*

**Collaborating entity/ies**

FMCoC

**Milestones for the Key Action**

**Target dates for milestones**

HAU staff will be registered to the CoC Bridge Training Platform and will begin taking the required training courses for access sites and diversion programs.

12/31/2025

**Target date for completing the Key Action**

6/30/2026

**Clear metric for how success of the Key Action will be measured**

The goal to decrease the number of people accessing services who are experiencing homelessness for the first time by 5% will be measured by HMIS data and State HDIS.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key
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		Action.
HHAP-4, ERA, CalWORKs WTW, CFET, Medi-Cal, IHSS, Child Care and CalAIM	The various funding sources will fund staff at HAU as well as provide direct client assistance based on their need.	<i>Choose an item.</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	<b>The FMCoC has partnered with Fresno State to develop and implement a new assessment tool to help ensure more accurate vulnerability and acuity ratings leading to more appropriate matches to housing.</b>

**Key Action 6.**

Key Action
<b>The FMCoC and the County of Fresno will continue to support prevention and diversion services in rural and metro Fresno to help families and individuals experiencing homelessness for the first time with short term case management, problem solving, conflict resolution, connections to community resources and other services as needed.</b>

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
2	<b>Prevention and diversion services will prevent households from experiencing homelessness and entering the homeless system.</b>

<b>Lead entity for the Key Action</b>
<i>Fresno County</i>
<b>Collaborating entity/ies</b>
FMCoC

Milestones for the Key Action	Target dates for milestones
Increased number of clients that are assisted with prevention who are successful and do not enter CES.	12/1/2026

Target date for completing the Key Action
6/30/2027
Clear metric for how success of the Key Action will be measured
The goal to decrease the number of people accessing services who are experiencing homelessness for the first time by 5% will be measured by HMIS data and State HDIS.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-5, HHAP-6, CFET	HHAP-5 and HHAP-6 funds will be used to provide prevention and diversion services. CFET will be used to support Diversion services in the community.	<i>Prevention and Diversion</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	
Housing Retention	
Changes to procurement	The County of Fresno updated the language in the most recent procurements indicating that all service providers must have strategies for ensuring racial equity and inclusion in its program design and within the structure of the organization as well.
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 7.**

**Key Action**

The County of Fresno will leverage the existing DSS Homeless Assistance Unit (HAU) to expand services for those presenting in housing crisis. This will include making HAU an initial screening site wherein clients can be assessed, connected with diversion including navigation services, and entered into the CES/HMIS. This will provide a more ready connection to services, particularly CalAIM services, and the exits to permanent housing.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
3	Prevention and diversion services will prevent households from experiencing homelessness and will work with the households to identify immediate alternate permanent housing arrangements.

**Lead entity for the Key Action**

*Fresno County*

**Collaborating entity/ies**

FMCoC

**Milestones for the Key Action**

**Target dates for milestones**

HAU staff will be registered to the CoC Bridge Training Platform and will begin taking the required training courses for access sites.

12/31/2025

**Target date for completing the Key Action**

6/30/2026

**Clear metric for how success of the Key Action will be measured**

The goal to increase successful exits to permanent housing by 15% (of 2023 PIT count or 14% of 2025 PIT estimates) will be measured by data from HMIS and the State HDIS.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-4, CalAIM, CalWORKs HSP, HDAP	The various funding sources will fund staff at HAU as well as provide direct client assistance based on their need.	<i>Choose an item.</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The key action will address racial and ethnic disparities by making services available in a location that has historically not had access to community homeless services.
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 8.**

Key Action
The County of Fresno and the FMCoC will provide up to 24 months of Rapid Rehousing project and tenant-based services (161 households annually); up to 24 months of Youth Rapid Rehousing (12 households annually); up to 12 months of Rapid Rehousing in Madera County, utilizing FMCoC funding (42 households annually). Clients will exit the program to permanent housing.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
3	The rapid rehousing programs will assist clients with housing search and placement as well as financial assistance for permanent housing.

Lead entity for the Key Action
<i>Fresno County</i>
Collaborating entity/ies
FMCoC

Milestones for the Key Action	Target dates for milestones
Outcomes will be reviewed monthly during the regularly scheduled contract monitoring meetings and strategies for improvement will be	12/31/2025

developed.

**Target date for completing the Key Action**

6/30/2027

**Clear metric for how success of the Key Action will be measured**

The goal to increase successful exits to permanent housing by 15% (of 2023 PIT count or 14% of 2025 PIT estimate) will be measured by data from HMIS and the State HDIS.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-3, HHAP-5, HHAP-6, CalWORKs HSP, Child Welfare BFH, HDAP, HUD ESG	Funding will be used for project-based and tenant-based rental assistance along with housing search and placement.	<i>Rapid Rehousing/Rental Subsidies</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	
Housing Retention	
Changes to procurement	<b>The County of Fresno updated the language in the most recent procurements indicating that all service providers must have strategies for ensuring racial equity and inclusion in its program design and within the structure of the organization as well.</b>
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 9.**

**Key Action**

The County of Fresno will develop up to 137 permanent supportive housing units through the Homekey+ program. If awarded Homekey+ funding, the County will leverage NPLH, HOME, and PLHA funds to support development costs and will provide rental subsidies for up to 66 units through MHSA/BHSA funding.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
3	Up to 137 permanent supportive housing units will be made available to individuals experiencing homelessness with behavioral health challenges and less than 30% AMI.

**Lead entity for the Key Action**

*Fresno County*

**Collaborating entity/ies**

FMCoC

**Milestones for the Key Action**

**Target dates for milestones**

Up to 137 households experiencing homelessness with behavioral health challenges and less than 30% AMI will be connected to PSH units developed through the Homekey+ program.

9/30/2027

**Target date for completing the Key Action**

6/30/2029

**Clear metric for how success of the Key Action will be measured**

The goal to increase successful exits to permanent housing by 15% (of 2023 PIT count or 14% of 2025 PIT estimates) will be measured by data from HMIS and the State HDIS.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
Homekey+, NPLH, MHSA/BHSA, HOME-ARP, PLHA	Funding will be used to develop PSH units, offset operational costs, and provide rental subsidies.	<i>Choose an item.</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	<b>The key action will address racial and ethnic disparities by making housing placement available to those that have historically been underrepresented in exits to permanent housing.</b>
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 10.**

Key Action
<b>The County of Fresno and FMCoC will work with homeless service providers and the Built for Zero project through Community Solutions to improve service delivery through connections to other resources to exit households to permanent housing more rapidly. This will include setting ambitious time-limited challenges and participating in training on other community supports for clients.</b>

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
<b>4</b>	<b>Providers will implement change cycles to test different ideas to decrease the length of time that people experience homelessness.</b>

Lead entity for the Key Action
<b>Fresno County</b>
Collaborating entity/ies
<b>FMCoC, City of Fresno</b>

Milestones for the Key Action	Target dates for milestones
Service Providers will participate in the next change cycle that is expected to start in Summer 2025.	12/1/2025

Target date for completing the Key Action
6/30/2029
Clear metric for how success of the Key Action will be measured
The goal to decrease the length of time that people experienced homelessness while accessing services by 10% will be measured through data from HMIS and the State HDIS.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP, HHIP, CalWORKs WTW, CFET	The county will encourage all programs funded with homeless dollars listed to participate in change cycles to strategize and set goals to decrease the length of time that people experience homelessness.	<i>Choose an item.</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Collaboration between multiple agencies and programs will ensure that best practices are shared and implemented, ensuring more equity in services.
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and	

services.

**Key Action 11.**

**Key Action**

The County of Fresno will provide ongoing training to FMCoC providers to ensure case managers are aware of assistance programs such as CalWORKs WTW and CFET, including benefits to client participation. This will help strengthen opportunities for increased income and supports for households to retain housing over time. The County will also work with contracted providers to ensure case management includes follow up for households exited to permanent housing and referrals to resources for housing retention.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
5	By sharing benefits programs information to homelessness providers, program participants are equipped with additional resources that will ensure they do not return to homelessness within six months of exiting homelessness.

**Lead entity for the Key Action**

*Fresno County*

**Collaborating entity/ies**

FMCoC

**Milestones for the Key Action**

**Target dates for milestones**

Evaluation will be conducted regarding the current level of familiarity for assistance programs during regularly scheduled contract monitoring meetings.

6/30/2026

**Target date for completing the Key Action**

6/30/2028

**Clear metric for how success of the Key Action will be measured**

The goal of reducing the number of returns to homelessness within 6 months of exiting to permanent housing by 11% will be measured by data from HMIS and the State HDIS.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
CalWORKs WTW, CFET, HHAP	The county will encourage all programs funded with homeless dollars listed get training on assistance programs available to eligible members of the community.	<i>Choose an item.</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The key action will address racial and ethnic disparities by ensuring eligibility programs are available to everyone receiving homeless services.
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 12.**

Key Action
The County of Fresno DSS will provide training to FMCoC Providers to ensure they are informed regarding how to connect households to assistance programs regardless of housing status including employment services programs. Additionally, the Homeless Assistance Unit will make referrals to CalAIM street navigation when appropriate.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
6	Service providers including HAU staff will work with persons experiencing homelessness and connect them to resources including navigation if available. Navigation will assist with exiting persons to permanent housing.

<b>Lead entity for the Key Action</b>
<i>Fresno County</i>
<b>Collaborating entity/ies</b>
FMCoC, City of Fresno, contracted vendors

Milestones for the Key Action	Target dates for milestones
County will check data to ensure potentially eligible clients in HHAP programs are also connected to assistance programs.	12/30/2025

<b>Target date for completing the Key Action</b>
6/30/2026
<b>Clear metric for how success of the Key Action will be measured</b>
The goal to increase successful exits from street outreach projects by 5% will be measured by data from HMIS and the State HDIS.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP, CalWORKs, WTW, CFET, HDAP, CalAIM, HHIP	Regardless of the assistance programs persons are receiving, they will be referred to CalAIM navigation to jumpstart their transition to permanent housing.	<i>Choose an item.</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among	<b>The FMCoC has partnered with Fresno State to develop and implement a new assessment tool to help ensure more accurate vulnerability and acuity ratings leading to more</b>

residents experiencing homelessness have equitable access to housing and services.	<b>appropriate matches to housing.</b>
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**Key Action 13.**

<b>Key Action</b>
<b>The County of Fresno will fund street outreach in Madera County and rural Fresno County connecting unsheltered individuals and families with housing and resources providing a headstart on the path to permanent housing.</b>

Identify the CA SPM(s) that will be improved by this Key Action and how.

<b>CA SPM</b>	<b>Specific description of how the Key Action will improve this CA SPM</b>
<b>6</b>	<b>Outreach workers will work with persons experiencing homelessness and connect them to resources including housing if available.</b>

<b>Lead entity for the Key Action</b>
<i>Fresno County</i>
<b>Collaborating entity/ies</b>
<b>FMCoC, County of Madera</b>

<b>Milestones for the Key Action</b>	<b>Target dates for milestones</b>
<b>Outreach providers will attempt to connect persons experiencing homelessness with interim shelter if available at each interaction.</b>	<b>12/30/2025</b>

<b>Target date for completing the Key Action</b>
<b>6/30/2028</b>
<b>Clear metric for how success of the Key Action will be measured</b>
<b>The goal to increase successful exits from street outreach projects by 5% will be measured by data from HMIS and the State HDIS.</b>

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-5, HHAP-6	Funding will be utilized to provide outreach in Madera County and rural Fresno County and will connect persons experiencing homelessness with services and housing.	<i>Services and Services Coordination for People Experiencing Unsheltered Homelessness</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The provision of street outreach in Madera County and rural Fresno County will enable those experiencing homelessness to access services that have otherwise been out of reach and required relocation.
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 14.**

Key Action
The FMCoC Management Entity and CES sub-committee will continue to evaluate the effectiveness of the CES in connecting individuals and families on the street with CaAIM and other navigation services, to ensure that unsheltered households are able to receive services.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
1a	By evaluating the effectiveness of the CES, we can ensure that all persons needing services have access to services.

<b>Lead entity for the Key Action</b>
<b>Fresno City &amp; County/Madera County CoC</b>
<b>Collaborating entity/ies</b>
<b>County of Fresno, City of Fresno, County of Madera, Managed Care Plans.</b>

<b>Milestones for the Key Action</b>	<b>Target dates for milestones</b>
<b>Changes and updates will be implemented based on previous evaluation of CES.</b>	<b>6/30/2026</b>

<b>Target date for completing the Key Action</b>
<b>6/30/2028</b>
<b>Clear metric for how success of the Key Action will be measured</b>
<b>The goal to increase the number of people accessing service who are experiencing homelessness by 25% will be measured by data from HMIS, the State HDIS, and the CES By-Name List.</b>

**Funding Sources for Key Action**

<b>Funding source</b>	<b>Description of how the funding will contribute to the achievement of the Key Action</b>	<b>For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.</b>
<b>HUD CoC, CaAIM, and HHIP</b>	<b>Funding will be used to ensure effective connection and appropriate prioritization to services available in the CES, including the evaluation of demographic data among households served.</b>	<i>Choose an item.</i>

**Identify which of the following equity improvement areas will be addressed by the Key Action.**

<b>Equity Area</b>	<b>Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)</b>
Service Delivery	
Housing Placements	
Housing Retention	
Changes to procurement	

<p>Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.</p>	<p><b>The Continual evaluation of the CES will include evaluating the demographic data of households serves to help identify or evaluate any racial disparities in the households served.</b></p>
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Identify which of the following equity improvement areas will be addressed by the Key Action.

**Key Action 15.**

<p><b>Key Action</b></p>
<p><b>The FMCoC, in partnership with the County of Fresno, will continue to provide HHAP funded triage emergency shelter services, leveraging CalAIM funding to increase connections with street navigation and increasing the number of shelter beds that are funded.</b></p>

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
<p><b>1b</b></p>	<p><b>With the continued funding of shelter beds, it will reduce the number of unsheltered homeless.</b></p>

<p><b>Lead entity for the Key Action</b></p>
<p><i>Fresno City &amp; County/Madera County CoC</i></p>
<p><b>Collaborating entity/ies</b></p>
<p><b>County of Fresno, City of Fresno</b></p>

Milestones for the Key Action	Target dates for milestones
<p><b>Contracts will be reviewed for CalAIM integration progress.</b></p>	<p><b>6/30/2026</b></p>

<p><b>Target date for completing the Key Action</b></p>
<p><b>6/30/2029</b></p>
<p><b>Clear metric for how success of the Key Action will be measured</b></p>
<p><b>The goal to reduce unsheltered homelessness by 5% (of 2023 PIT count or 14% of 2025 PIT estimate) will be measured via the unsheltered PIT count and the CES By-Name List.</b></p>

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-3, HHAP-4 HHAP-5, HHAP-6, CaAIM, HHIP	Funding will be used to continue providing existing interim shelter beds.	<i>Operating Expenses - Interim Housing</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	
Housing Retention	
Changes to procurement	<b>The County of Fresno updated the language in the most recent procurements indicating that all service providers must have strategies for ensuring racial equity and inclusion in its program design and within the structure of the organization as well.</b>
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 16.**

Key Action
<b>The FMCoC, in partnership with the County of Fresno will continue to provide HHAP funded diversion service, co-located at the triage emergency shelters, to ensure households have supports to explore all options for housing prior to entering homelessness. Additionally, the diversion program will work with CaAIM providers to ensure that the resources available to households in crisis are accessed through Cal AIM programs as well.</b>

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
2	Prevention and diversion services will attempt to prevent households from experiencing homelessness and entering the homeless system.

<b>Lead entity for the Key Action</b>
<i>Fresno City &amp; County/Madera County CoC</i>
<b>Collaborating entity/ies</b>
County of Fresno, Managed Care Plans, CES Sub-committee

Milestones for the Key Action	Target dates for milestones
Increased number of clients that are assisted with prevention who are successful and do not enter CES.	12/1/2026

<b>Target date for completing the Key Action</b>
6/30/2027
<b>Clear metric for how success of the Key Action will be measured</b>
The goal to decrease the number of people accessing services who are experiencing homelessness for the first time by 5% will be measured by HMIS data and State HDIS.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-3, HHAP-5, HHAP-6, ERA, CalAIM, HHIP	Funds will be used to provide prevention and diversion services.	<i>Prevention and Diversion</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	
Housing Retention	
Changes to procurement	The County of Fresno updated the language in the most recent procurements indicating that all service providers must have strategies for ensuring racial equity and inclusion in its program design and within the structure of the organization as well.
Other means of affirming racial	

and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

**Key Action 17.**

**Key Action**

The FMCoC and the County of Fresno will continue to support landlord engagement and mitigation services to expand the housing inventory for households being served through the CES. This will include training to providers on how to sell the benefits of renting to FMCoC clients.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
3	Landlord engagement will increase the number of landlords willing to rent to persons experiencing homelessness, thereby increasing the number of exits to permanent housing.

**Lead entity for the Key Action**

*Fresno City & County/Madera County CoC*

**Collaborating entity/ies**

County of Fresno, City of Fresno

**Milestones for the Key Action**

**Target dates for milestones**

Establish and maintain a minimum of 80 affordable housing units per year.

6/30/2026

**Target date for completing the Key Action**

6/30/2027

**Clear metric for how success of the Key Action will be measured**

The goal to increase successful exits to permanent housing by 15%, will be measured by data from HMIS and the State HDIS.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-3, HHAP-5, HHAP-6, CalAIM, HHIP	Funds will be used to engage landlords and encourage them to rent to program participants and will provide mitigation funds should they become necessary.	<i>Rapid Rehousing/Rental Subsidies</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	
Housing Retention	
Changes to procurement	<b>The County of Fresno updated the language in the most recent procurements indicating that all service providers must have strategies for ensuring racial equity and inclusion in its program design and within the structure of the organization as well.</b>
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 18.**

Key Action
<b>The FMCoC will utilize the newly developed Bridge Training Platform funded through HHIP, to ensure that all providers are appropriately trained on homelessness regulations and best practices. This is critical due to staff turnover and regulatory changes. This will result in improved proficiency in providers and the continuum at large, which will help to reduce the length of time that shelter participants experience homelessness.</b>

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
4	Well trained staff will be more efficient in providing adequate support to clients and decreasing the amount of time they

experience homelessness.

<b>Lead entity for the Key Action</b>
<i>Fresno City &amp; County/Madera County CoC</i>
<b>Collaborating entity/ies</b>
County of Fresno, City of Fresno, County of Madera, Managed Care plans, CES Management Entity

Milestones for the Key Action	Target dates for milestones
All FMCoC agencies will have staff registered in Bridge Training Platform and will begin taking required courses.	6/30/2026

<b>Target date for completing the Key Action</b>
6/30/2027
<b>Clear metric for how success of the Key Action will be measured</b>
The goal to decrease the length of time that people experienced homelessness while accessing services by 10% will be measured through data from HMIS and the State HDIS.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHIP	HHIP funding is being used to pay for the new training platform and make trainings available in a consistent manner to all service providers.	<i>Choose an item.</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	This training platform is an avenue to provide racial equity training to service providers, funders, and administrators across the continuum of care jurisdiction.
Housing Placements	
Housing Retention	
Changes to procurement	

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

**Key Action 19.**

**Key Action**

The FMCoC, independently and in partnership with the County will continue to support rapid rehousing services, working with rapid rehousing vendors to ensure more robust tracking and follow-ups for households exiting permanent housing to connect households with community resources to retain housing including CalAIM tenancy supports.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
5	Connecting households to additional supports during and upon exiting a rapid rehousing program will increase their success in retaining housing long term.

**Lead entity for the Key Action**

*Fresno City & County/Madera County CoC*

**Collaborating entity/ies**

County of Fresno

**Milestones for the Key Action**

**Target dates for milestones**

Rapid rehousing providers will encourage households exiting the program to reach out if difficulties in paying rent arise; allowing providers to prevent returns to homelessness.

6/30/2026

**Target date for completing the Key Action**

6/30/2027

**Clear metric for how success of the Key Action will be measured**

The goal of reducing the number of returns to homelessness within 6 months of exiting to permanent housing by 11% will be measured by data from HMIS and the State HDIS.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP, CalWORKs WTW, HDAP, HUD CoC, CalAIM	Funding will be used for project-based and tenant-based rental assistance along with housing search and placement.	<i>Rapid Rehousing/Rental Subsidies</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	
Housing Retention	
Changes to procurement	<b>The County of Fresno updated the language in the most recent procurements indicating that all service providers must have strategies for ensuring racial equity and inclusion in its program design and within the structure of the organization as well.</b>
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 20.**

Key Action
<b>The FMCoC will continue to work with the CES to improve referrals to CalAIM navigation and tenancy supports for unsheltered households.</b>

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
6	<b>By utilizing all available resources including CalAIM, the community will be able to increase placements from street outreach ensuring that individuals are served even if a shelter bed is not accepted or available.</b>

<b>Lead entity for the Key Action</b>
<b>Fresno City &amp; County/Madera County CoC</b>
<b>Collaborating entity/ies</b>
<b>County of Fresno, City of Fresno, Managed Care Plans</b>

<b>Milestones for the Key Action</b>	<b>Target dates for milestones</b>
<b>Emergency shelters will refer to CaAIM navigation and tenancy supports when there are no shelter beds available.</b>	<b>6/30/2026</b>

<b>Target date for completing the Key Action</b>
<b>6/30/2029</b>
<b>Clear metric for how success of the Key Action will be measured</b>
<b>The goal to increase successful exits from street outreach projects by 5% will be measured by data from HMIS and the State HDIS.</b>

**Funding Sources for Key Action**

<b>Funding source</b>	<b>Description of how the funding will contribute to the achievement of the Key Action</b>	<b>For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.</b>
<b>HHIP, CaAIM</b>	<b>Funding will be used to ensure individuals experiencing homelessness are connected to CaAIM assistance whether or not a shelter bed is available or accepted.</b>	<i>Choose an item.</i>

**Identify which of the following equity improvement areas will be addressed by the Key Action.**

<b>Equity Area</b>	<b>Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)</b>
Service Delivery	<b>The provision of CaAIM navigation and tenancy support services when no shelter beds are available will enable those experiencing homelessness to access services that are otherwise out of reach while on the street.</b>
Housing Placements	
Housing Retention	
Changes to procurement	

Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

**Key Action 21.**

**Key Action**

The FMCoC requested approximately \$10.5M in the 2024 HUD CoC NOFO for permanent supportive housing, rapid rehousing/transitional housing.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
3	Permanent supportive housing, rapid rehousing and transitional housing programs will assist clients with housing search and placement, as well as financial assistance for permanent housing.

**Lead entity for the Key Action**

*Fresno County*

**Collaborating entity/ies**

FMCoC

**Milestones for the Key Action**

**Target dates for milestones**

Outcomes will be reviewed monthly during the regularly scheduled contract monitoring meetings and strategies for improvement will be developed.

12/31/2025

**Target date for completing the Key Action**

6/30/2027

**Clear metric for how success of the Key Action will be measured**

The goal to increase successful exits to permanent housing by 15% (of 2023 PIT count or 14% of 2025 PIT estimate) will be measured by data from HMIS .

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HUD CoC	Funding will be used for permanent supportive housing, rapid rehousing, and transitional housing.	<i>Choose an item.</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 22.**

Key Action
The FMCoC will evaluate HMIS demographic data for accuracy, equity, and evaluation of performance.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
1a	By evaluating HMIS data, the HMIS lead will be able to identify accuracy and demographic information to identify disparities in those receiving services and target access for areas that are underserved.

Lead entity for the Key Action
<i>Fresno City &amp; County/Madera County CoC</i>

<b>Collaborating entity/ies</b>
Fresno Housing Authority (HMIS Lead), County of Fresno

<b>Milestones for the Key Action</b>	<b>Target dates for milestones</b>
HMIS lead entity will pull demographic data on those accessing services over the past year to evaluate demographic information.	6/30/2026

<b>Target date for completing the Key Action</b>
6/30/2029
<b>Clear metric for how success of the Key Action will be measured</b>
The goal to increase the number of people accessing service who are experiencing homelessness by 25% will be measured by demographic data from HMIS, the State HDIS, and the CES By-Name List.

**Funding Sources for Key Action**

<b>Funding source</b>	<b>Description of how the funding will contribute to the achievement of the Key Action</b>	<b>For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.</b>
HUD CoC, HHAP	Funding will be used to ensure effective connection and appropriate prioritization to services available in the CES, including identification and targeting information regarding access to underserved populations or areas of the community.	<i>Choose an item.</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

<b>Equity Area</b>	<b>Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)</b>
Service Delivery	
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing	<b>The Continual evaluation of the CES will include evaluating the demographic data of households serves to help identify or evaluate any racial disparities in the households accessing services.</b>

homelessness have equitable access to housing and services.

**Key Action 23.**

**Key Action**

The FMCoC will fund Street Outreach through the HERO Team with the Fresno County Economic Opportunities Commission

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
6	Outreach workers will work with persons experiencing homelessness and connect them to resources including housing if available.

**Lead entity for the Key Action**

*Fresno City & County/Madera County CoC*

**Collaborating entity/ies**

**Milestones for the Key Action**

**Target dates for milestones**

Outreach providers will attempt to connect persons experiencing homelessness with interim shelter if available at each interaction.

12/30/2025

**Target date for completing the Key Action**

6/30/2028

**Clear metric for how success of the Key Action will be measured**

The goal to increase successful exits from street outreach projects by 5% will be measured by data from HMIS and the State HDIS.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HUD CoC	Funding will be utilized to provide outreach in the FMCoC jurisdiction and will connect persons experiencing	<i>Choose an item.</i>

**homelessness with services and housing.**

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	The provision of street outreach in will enable those experiencing homelessness to access services that have otherwise been out of reach and required relocation.
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 24.**

Key Action
The City of Fresno has expanded its outreach efforts by providing enhanced mobile showers and outreach services for individuals experiencing homelessness. Through ERF-3 funding, the City of Fresno has increased the number of available resources for those living in the encampment areas. These expanded services include mental health support delivered by a Licensed Marriage and Family Therapist, a Licensed Clinical Social Worker, an interim clinician and two Alcohol and Other (AOD) Counselors. This multidisciplinary team helps increase engagement with unhoused individuals and facilitates connections to housing and supportive services.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
1a	Increase Outreach engagement and assist with linking individuals to services.

<b>Lead entity for the Key Action</b>
<i>City of Fresno</i>
<b>Collaborating entity/ies</b>
CES, County, City of Fresno

Milestones for the Key Action	Target dates for milestones
City of Fresno will meet with the outreach teams on a regular basis to track the utilization of outreach engagement.	12/31/25

Target date for completing the Key Action
12/31/2027
Clear metric for how success of the Key Action will be measured
City staff will review HMIS Data on a monthly basis to identify the amount of contacts for Outreach. The goal will be to increase the people accessing services who are experiencing homelessness.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-3, HHAP-4, HHAP-5, ERF-3	HHAP and ERF funding will continue to support outreach efforts in the City of Fresno. Ongoing funding will help prevent service gaps and ensure outreach can continue without interruption. The City also plans to apply for future rounds of ERF funding and explore new ways to expand and improve outreach to people experiencing homelessness.	N/A

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	
Housing Retention	
Changes to procurement	To address the key action in the City's procurement process for Outreach operations, operators are required to demonstrate a commitment to creating an inclusive and diverse workplace that welcomes individuals from all backgrounds. Staff will apply an equity lens to ensure that individuals who identify as Black, Indigenous, People of Color (BIPOC), and LGBTQ+ are supported. By having operators commit to building an inclusive

	<b>outreach program, we can better engage individuals experiencing homelessness and those accessing services.</b>
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 25.**

<b>Key Action</b>
The City continues to commit HHAP, Homekey and ERF funding to maintain interim shelter capacity. The City's Homekey 2 award assisted with bringing 295 interim shelter beds on line. The City has recently applied for Homekey +. If awarded, funding will allow a shelter to be converted.

**Identify the CA SPM(s) that will be improved by this Key Action and how.**

CA SPM	Specific description of how the Key Action will improve this CA SPM
<b>1b</b>	<b>Maintaining interim shelter beds assists with decreasing the amount of unsheltered individuals.</b>

<b>Lead entity for the Key Action</b>
<i>City of Fresno</i>
Collaborating entity/ies
City of Fresno, County of Fresno, FMCoC

Milestones for the Key Action	Target dates for milestones
<b>Ensure Shelter utilization is at lease 75%</b>	<b>12/31/2025</b>

<b>Target date for completing the Key Action</b>
<b>6/30/2026</b>
Clear metric for how success of the Key Action will be measured
Success will be measured through the unsheltered PIT Count that was conducted in January 2025. Success will also be measured through monitoring meetings which will track shelter occupancy rates, both based on informal counts and HMIS data.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-3, HHAP-4, HHAP-5, HHAP-6, ERF-3	Funding will allow the City to continue to provide interim shelter to the unhoused community. Being able to provide interim shelter will assist with preventing individuals from being unsheltered.	<i>Interim Housing Services and Services Coordination</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Interim emergency shelter services aims to address system performance disparities and ensure racial and gender equity by providing immediate and accessible support to individuals facing housing instability. The key action focuses on the immediate needs of marginalized populations, particularly those who are disproportionately affected by homelessness.
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 26.**

Key Action
<p>The City of Fresno will use HHAP allocations to support prevention and diversion services, helping reduce the number of individuals and households entering homelessness. In addition, the City is leveraging Emergency Solutions Grant (ESG) funding to provide homeless prevention and rapid rehousing assistance, including motel vouchers and other supports to help people remain housed or quickly regain housing.</p>

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
2	Providing prevention and diversion services will assist with preventing individuals from entering homelessness.

Lead entity for the Key Action
<b>City of Fresno</b>
Collaborating entity/ies
City of Fresno, County of Fresno, WestCare, Central Unified

Milestones for the Key Action	Target dates for milestones
City staff will attend CES committee meetings and CES trainings, To help improve the implementation of to Division and Prevention services.	12/31/2026

Target date for completing the Key Action
<b>6-30-28</b>
Clear metric for how success of the Key Action will be measured
The goal to decrease the number of people accessing services who are experiencing homelessness for the first time by 5% will be measured by HMIS data.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-4, HHAP-5, ESG, ERF-3	Funding from HHAP will allow the City to allocate funds to prevention and diversion services. These services will assist with preventing individuals with entering homelessness.	<b>Prevention and Diversion</b>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	To support underserved communities, prevention services will have requirements to ensure they are targeted to specific groups. These services are for individuals whose income is at our below 30% of the area median income, who spend more

	<b>than 50% of their income on housing costs, and who meet criteria for being at risk of homelessness or are recently experiencing homelessness.</b>
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 27.**

<b>Key Action</b>
<b>The City will invest in supplemental HHAP funds for Rapid Rehousing subsidies. The City is also increasing the amount of affordable housing by applying for Homekey +. Which will allow the City to increase the amount of affordable housing inventory. The subsidies will allow individuals to have a pathway to permanent housing. With the funding of ERF-3 The City provided an additional Rapid Rehousing project that provides subsidies for individuals that are located within the encampment areas.</b>

Identify the CA SPM(s) that will be improved by this Key Action and how.

<b>CA SPM</b>	<b>Specific description of how the Key Action will improve this CA SPM</b>
<b>3</b>	<b>With additional funding from HHAP and Homekey, the City of Fresno will be able to expand the capacity of affordable housing, increasing access to stable, long-term housing solutions.</b>

<b>Lead entity for the Key Action</b>
<b>City of Fresno</b>
Collaborating entity/ies
<b>CES, Independent Living Assoc, FMCoC</b>

<b>Milestones for the Key Action</b>	<b>Target dates for milestones</b>
<b>Outcomes of the ERF Rapid Rehousing project will be reviewed on a monthly and quarterly basis. The City will also continue to apply for Homekey funds to secure funds for affordable housing.</b>	<b>6/30/26</b>

<b>Target date for completing the Key Action</b>
<b>6/30/27</b>
Clear metric for how success of the Key Action will be measured
The goal to increase successful exits to permanent housing by 15% will be measured by data from HMIS.

**Funding Sources for Key Action**

<b>Funding source</b>	<b>Description of how the funding will contribute to the achievement of the Key Action</b>	<b>For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.</b>
<b>HHAP-4, HHAP-5, ERF-3, Homekey +</b>	<b>Funding will contribute to the availability of rapid rehousing subsidies and permanent housing for the unhoused community.</b>	<b><i>Permanent Housing Services and Services Coordination</i></b>

**Identify which of the following equity improvement areas will be addressed by the Key Action.**

<b>Equity Area</b>	<b>Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)</b>
Service Delivery	
Housing Placements	
Housing Retention	<b>The City’s investment in affordable housing will not only increase the number of individuals exiting homelessness into permanent housing but also serve as a strategic tool to address systemic disparities. To promote equitable outcomes, the City will prioritize equity in housing access and will monitor and address any disparities in housing placements.</b>
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 28.**

Key Action
The City will collaborate with interim shelter providers funded through HHAP and Homekey to strengthen service delivery and ensure participants are quickly and effectively connected to permanent housing

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
4	The City will collaborate with shelter providers and conduct bi-monthly reviews to evaluate engagement between providers and shelter participants, ensuring effective support and service delivery.

Lead entity for the Key Action
<i>City of Fresno</i>
Collaborating entity/ies
CES, FMCoC, member agencies

Milestones for the Key Action	Target dates for milestones
City will be meeting with the Shelter providers on a regular basis to review outcomes, delivery system and review barriers that shelter participants may be experiencing.	12/31/25

Target date for completing the Key Action
6/30/28
Clear metric for how success of the Key Action will be measured
The goal to decrease the length of time that people experienced homelessness while accessing services by 10% will be measured through reviewing data from HMIS.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-5, HHAP-6, ERF-3	HHAP and ERF allocations will assist the City with providing funding to operate the interim shelters.	<i>Interim Housing Services and Services Coordination</i>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	<b>Bi-Monthly meetings with shelter operators, focused on reviewing the progress of finding participants who are at the shelters and assisting them in transitioning to permanent housing, provide a critical opportunity to address systemic disparities. By integrating an equity lens into these meetings, housing placement can be more responsive to the diverse need of individuals, particularly those who face barriers rooted in racial and gender inequalities.</b>
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 29.**

Key Action
<p><b>The City’s ERF-funded programs provide housing stability case management and rapid rehousing services for individuals living in encampment areas. To build on this effort, the City will use HHAP funding to expand services that include case management to help individuals secure and maintain permanent housing, supporting long-term housing stability.</b></p>

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
5	<b>The City will continue to provide different housing options for individuals that are within the encampment area.</b>

Lead entity for the Key Action
<b>City of Fresno</b>
Collaborating entity/ies
CES, Independent Living Assoc., FMCoC

Milestones for the Key Action	Target dates for milestones
During monitoring meetings, the city and providers to staff why the participants returning to homelessness.	6/30/2027

Target date for completing the Key Action
6/30/28
Clear metric for how success of the Key Action will be measured
Success will be measured through exits from HHAP-5 and ERF funded projects. The goal of reducing the number of returns to homelessness within 6 months of exiting to permanent housing by 11%.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-5, HHAP-6, ERF-3	Funding provided will support the additional services to the unhoused community. Having the additional support will create stability for the individuals.	<i>Permanent Housing Services and Services Coordination</i>

**Identify which of the following equity improvement areas will be addressed by the Key Action.**

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	The City utilizes CHIP/ILA with providing oversight of the rapid rehousing placement. Operators that participate in the rapid rehousing project CHIP\ILA ensures that they are meeting the high quality of standards which included creating an environment free of any type of abuse or discrimination that requires all tenants to be treated with dignity, consideration and respect at all times. The home operators must also demonstrate cultural sensitivity to social and cultural diversity.
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and	

services.

**Key Action 30.**

**Key Action**  
 With funding awarded through multiple rounds of the Encampment Resolution Fund (ERF), the City has implemented innovative service delivery strategies to enhance engagement and increase housing placements. As part of this approach, the City conducted surveys with individuals experiencing homelessness to gather feedback. These surveys provided valuable insights and suggestions from the unhoused community, helping to shape more effective and responsive services.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
6	The City will continue to provide additional resources to the individuals that are located in the encampment areas.

Lead entity for the Key Action
<i>City of Fresno</i>
Collaborating entity/ies
FMCoC member agencies, CES, ILA

Milestones for the Key Action	Target dates for milestones
The City will verify data to ensure that ERF-Participants are receiving ERF services.	6/30/27

Target date for completing the Key Action
6/30/28
Clear metric for how success of the Key Action will be measured
Success will be measured through exits from ERF-funded outreach programs as reflected in HMIS. With the goal to increase successful exits from street outreach projects by 5%

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
ERF-3	ERF will provide funding that will provide innovated methods to provide outreach	N/A

	services. Such as adding licensed social worker and licensed clinicians to engage individuals in the encampment area.	
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Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Monitoring meeting with provider focused on reviewing the services that are being offered and provided to the participants. The meetings will focus on equity, dignity and cultural sensitivity when providing services to the participants.
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 31.**

Key Action
The County of Madera is utilizing FMCoC HHAP-2 & 3 funds for a Triage Center located at the Madera Rescue Mission for emergency shelter to provide a safe, supportive shelter where residents will be given wraparound services to attain permanent housing, rebuild their support network, and address the issues that led to the episode of homelessness.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
1a	Provide emergency shelter to individuals experiencing homelessness and linking them to services.

Lead entity for the Key Action
<b>Madera County</b>
Collaborating entity/ies
CAPMC, MRM

Milestones for the Key Action	Target dates for milestones
The County of Madera will meet monthly with service providers to track and share real-time bed availability, service delivery, and outcomes.	12/31/2025

Target date for completing the Key Action
6/30/2026
Clear metric for how success of the Key Action will be measured
Using data from HMIS and State HDIS, success will be measured by an increase of people accessing services while experiencing homelessness by 10%.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
FMCoC HHAP-2 & 3	Funds will be used to support the operation of the Triage Center located at the Madera Rescue Mission.	N/A

**Identify which of the following equity improvement areas will be addressed by the Key Action.**

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Services will be provided in a culturally competent manner and staff will use standardized assessment methods to ensure all eligible persons receive equitable access to services and resources.
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 32.**

Key Action
The Madera County Department of Social Services Housing Unit will provide augmented services to individuals and families experiencing or at risk of homelessness. Services include intensive case management, hotel assistance, rental assistance, housing-related wraparound, housing navigation, and rapid rehousing.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
1a	Provide supportive services, financial assistance, housing stability programs, and temporary, safe housing to individuals and families to prevent them from entering or returning to homelessness.

Lead entity for the Key Action
<i>Madera County</i>
Collaborating entity/ies
DSS

Milestones for the Key Action	Target dates for milestones
The County of Madera will meet monthly with service providers to track and share real-time bed availability, service delivery, and outcomes.	12/31/2025

Target date for completing the Key Action
6/30/2026
Clear metric for how success of the Key Action will be measured
Using data from HMIS and State HDIS, success will be measured by an increase of people accessing services while experiencing homelessness by 10%.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
CalWORKs, HDAP, BFH, THP, HNMP	Funds will be used to provide direct assistance to individuals and families experiencing or at risk of homelessness.	N/A

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Staff will use standardized assessment methods to ensure all eligible persons receive equitable access to services and resources and services will be tailored to specific needs.
Housing Placements	Staff will use standardized assessment methods and data to inform decision-making.
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 33.**

Key Action
The Madera County Department of Behavioral Health Services is utilizing NPLH, MHSA, and BHBH funds to address the immediate housing and treatment needs of people experiencing homelessness and have a serious mental illness.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
1a	Connect individuals and families experiencing or at risk of homelessness with temporary and permanent housing programs and provide support.

Lead entity for the Key Action
<i>Madera County</i>
Collaborating entity/ies
BHS

Milestones for the Key Action	Target dates for milestones
The County of Madera will meet monthly with service providers to track and share real-time bed availability, service delivery, and outcomes.	12/31/2025

Target date for completing the Key Action
6/30/2026
Clear metric for how success of the Key Action will be measured
Using data from HMIS and State HDIS, success will be measured by an increase of people accessing services while experiencing homelessness by 10%.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
MHSA, NPLH, BHBH	Funds will be used to support the operation of behavioral health bridge housing and temporary and permanent supportive housing programs.	N/A

**Identify which of the following equity improvement areas will be addressed by the Key Action.**

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Mental health and other services provided to underserved populations will be culturally appropriate, logistically and/or geographically accessible.
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 34.****Key Action**

The County of Madera is utilizing HHAP funding awarded by the FMCoC to fund two two-bedroom apartments at Madera Rescue Mission for emergency shelter to serve those experiencing unsheltered homelessness.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
1b	Provide safe and temporary housing and support services for individuals and families experiencing homelessness.

**Lead entity for the Key Action**

**Madera County**

Collaborating entity/ies

FMCoC, CAPMC, MRM

**Milestones for the Key Action**

**Target dates for milestones**

The County of Madera will meet monthly with service providers to track shelter utilization, with the goal being at least 80%.

12/31/2025

**Target date for completing the Key Action**

6/30/2026

Clear metric for how success of the Key Action will be measured

Success will be measured by using unsheltered PIT Count data and tracking shelter bed availability throughout the County regularly, with the goal to reduce unsheltered homelessness by 5%.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
FMCoC HHAP-2 & 3	Funds will be used to support the operation of emergency shelter services at the Madera Rescue Mission.	N/A

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Staff will use standardized assessment methods to ensure all eligible persons receive equitable access to services and resources and services will be tailored to specific needs.
Housing Placements	Staff will use standardized assessment methods and data to inform decision-making.
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 35.**

Key Action
The Madera County Department of Behavioral Health Services is utilizing NPLH, MHSA, and BHBH funds to address the immediate housing and treatment needs of people experiencing homelessness and have a serious mental illness.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
1b	Connect individuals and families experiencing or at risk of homelessness with temporary housing services and provide support.

Lead entity for the Key Action
<i>Madera County</i>
Collaborating entity/ies
BHS

Milestones for the Key Action	Target dates for milestones
The County of Madera will meet monthly with service providers to track shelter utilization, with the goal being at least 80%.	12/31/2025

Target date for completing the Key Action
6/30/2026
Clear metric for how success of the Key Action will be measured
Success will be measured by using unsheltered PIT Count data and tracking shelter bed availability throughout the County regularly, with the goal to reduce unsheltered homelessness by 5%.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
MHSA, NPLH, BHBH	Funds will be used to support the operation of behavioral health bridge housing and temporary supportive housing programs.	N/A

**Identify which of the following equity improvement areas will be addressed by the Key Action.**

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Mental health and other services provided to underserved populations will be culturally appropriate, logistically and/or geographically accessible.
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 36.**

Key Action
The County of Madera, with HHAP Round 3-6 allocations, will continue to fund prevention and diversion programs to assist individuals and families experiencing or at risk of homelessness preserve their current housing situation or find immediate, safe housing alternatives by providing financial assistance, case management, housing navigation, legal services for eviction prevention, and other related services as needed.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
2	Provide services to individuals and families to prevent them from experiencing homelessness.

Lead entity for the Key Action
<b>Madera County</b>
Collaborating entity/ies
CAPMC, WestCare

Milestones for the Key Action	Target dates for milestones
The County of Madera will implement and train all service providers on prevention and diversion screening and problem solving protocols and techniques.	4/30/2026

Target date for completing the Key Action
<b>6/30/2028</b>
Clear metric for how success of the Key Action will be measured
Success will be measured by data collected in HMIS and State HDIS with the goal to decrease number of people accessing services who are homeless for the first time by 5%.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-3, HHAP-4, HHAP-5, HHAP-6	Funds will be used to support the expansion of prevention and diversion services.	Category #2: Homelessness Prevention Activities that can prevent or serve those experiencing unsheltered homelessness, including, but

		<b>not limited to, persons experiencing homelessness coming from encampment sites</b>
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Identify which of the following equity improvement areas will be addressed by the Key Action.

<b>Equity Area</b>	<b>Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)</b>
Service Delivery	
Housing Placements	<b>Services will be provided in compliance with Housing First principles.</b>
Housing Retention	
Changes to procurement	<b>As part of the County of Madera procurement process, all agencies providing services funded with HHAP funds are required to ensure all eligible persons receive equitable services with dignity, respect, and compassion regardless of circumstance, ability, or identity.</b>
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 37.**

<b>Key Action</b>
<b>The Madera County Department of Social Services Housing Unit will provide augmented services to individuals and families experiencing or at risk of homelessness. Services include intensive case management, hotel assistance, rental assistance, housing-related wraparound, housing navigation, and rapid rehousing.</b>

Identify the CA SPM(s) that will be improved by this Key Action and how.

<b>CA SPM</b>	<b>Specific description of how the Key Action will improve this CA SPM</b>
<b>2</b>	<b>Provide supportive services, financial assistance, housing stability programs, and temporary, safe housing to individuals and families to prevent them from experiencing homelessness.</b>

<b>Lead entity for the Key Action</b>
<b>Madera County</b>

Collaborating entity/ies
DSS

Milestones for the Key Action	Target dates for milestones
The County of Madera will implement and train all service providers on prevention and diversion screening and problem solving protocols and techniques.	12/31/2025

<b>Target date for completing the Key Action</b>
<b>6/30/2026</b>
Clear metric for how success of the Key Action will be measured
Success will be measured by data collected in HMIS and State HDIS with the goal to decrease number of people accessing services who are homeless for the first time by 5%.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
CalWORKs, HDAP, BFH, THP, HNMP	Funds will be used to provide direct assistance to individuals and families experiencing or at risk of homelessness.	N/A

**Identify which of the following equity improvement areas will be addressed by the Key Action.**

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	<b>Staff will use standardized assessment methods and data to inform decision-making.</b>
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 38.**

<b>Key Action</b>
<b>The Madera County Department of Behavioral Health Services is utilizing NPLH, MHSA, and BHBH funds to address the immediate housing and treatment needs of people experiencing homelessness and have a serious mental illness.</b>

Identify the CA SPM(s) that will be improved by this Key Action and how.

<b>CA SPM</b>	<b>Specific description of how the Key Action will improve this CA SPM</b>
<b>2</b>	<b>Provide temporary and permanent housing for individuals and families experiencing or at risk of homelessness.</b>

<b>Lead entity for the Key Action</b>
<b>Madera County</b>
Collaborating entity/ies
BHS

<b>Milestones for the Key Action</b>	<b>Target dates for milestones</b>
<b>The County of Madera will implement and train all service providers on prevention and diversion screening and problem solving protocols and techniques.</b>	<b>12/31/2025</b>

<b>Target date for completing the Key Action</b>
<b>6/30/2026</b>
Clear metric for how success of the Key Action will be measured
Success will be measured by data collected in HMIS and State HDIS with the goal to decrease number of people accessing services who are homeless for the first time by 5%.

**Funding Sources for Key Action**

<b>Funding source</b>	<b>Description of how the funding will contribute to the achievement of the Key Action</b>	<b>For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.</b>
<b>MHSA, NPLH, BHBH</b>	<b>Funds will be used to support the operation of behavioral health bridge housing and temporary and permanent supportive housing programs.</b>	<b>N/A</b>

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	<b>Mental health and other services provided to underserved populations will be culturally appropriate, logistically and/or geographically accessible.</b>
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 39.**

Key Action
<b>The County of Madera will utilize HHAP Round 3-6 allocations for rapid rehousing programs to assist households experiencing homelessness transition into permanent housing by providing services such as intake and assessment, housing-focused case management and supportive services, time limited financial assistance, and housing stabilization.</b>

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
<b>3</b>	<b>Aid households in preserving their current housing situation and/or identify immediate alternative housing arrangements and connect them with services.</b>

Lead entity for the Key Action
<b>Madera County</b>
Collaborating entity/ies
CAPMC, WestCare

Milestones for the Key Action	Target dates for milestones
The County of Madera will meet monthly with service providers to review outcomes and discuss and address barriers that make it difficult for tenants to obtain permanent housing.	4/30/2026

Target date for completing the Key Action
6/30/2028
Clear metric for how success of the Key Action will be measured
Success will be measured by data collected in HMIS and State HDIS with the goal to increase successful exits from homelessness by 10%.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-3, HHAP-4, HHAP-5, HHAP-6	Funds will be used to support the expansion of rapid rehousing services.	Category #1: Permanent Housing Solutions that can prevent or serve those experiencing unsheltered homelessness, including, but not limited to, persons experiencing homelessness coming from encampment sites

**Identify which of the following equity improvement areas will be addressed by the Key Action.**

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	Services will be provided in compliance with Housing First principles.
Housing Retention	
Changes to procurement	As part of the County of Madera procurement process, all agencies providing services funded with HHAP funds are required to ensure all eligible persons receive equitable services with dignity, respect, and compassion regardless of circumstance, ability, or identity.
Other means of affirming racial and ethnic groups that are overrepresented among	

residents experiencing homelessness have equitable access to housing and services.

**Key Action 40.**

**Key Action**

The Madera County Department of Social Services Housing Unit will provide augmented services to individuals and families experiencing or at risk of homelessness. Services include intensive case management, hotel assistance, rental assistance, housing-related wraparound, housing navigation, and rapid rehousing.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
3	Provide resources and support to individuals and families experiencing or at risk of homelessness and work collaboratively with other County departments and community organizations to connect them with available programs and services.

**Lead entity for the Key Action**

*Madera County*

Collaborating entity/ies

DSS

**Milestones for the Key Action**

**Target dates for milestones**

The County of Madera will meet monthly with service providers to review outcomes and discuss and address barriers that make it difficult for tenants to obtain permanent housing.

12/31/2025

**Target date for completing the Key Action**

6/30/2026

Clear metric for how success of the Key Action will be measured

Success will be measured by data collected in HMIS and State HDIS with the goal to increase successful exits from homelessness by 10%.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
CalWORKs, HDAP, BFH, THP, HNMP	Funds will be used to provide direct assistance to individuals and families experiencing or at risk of homelessness.	N/A

Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	<b>Staff will use standardized assessment methods and data to inform decision-making.</b>
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 41.**

Key Action
<b>The Madera County Department of Behavioral Health Services is utilizing NPLH, MHSA, and BHBH funds to address the immediate housing and treatment needs of people experiencing homelessness and have a serious mental illness.</b>

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
3	<b>Provide resources and support to individuals and families experiencing or at risk of homelessness and work collaboratively with other County departments and community organizations to connect them with available programs and services.</b>

<b>Lead entity for the Key Action</b>
<b>Madera County</b>
Collaborating entity/ies
BHS

Milestones for the Key Action	Target dates for milestones
The County of Madera will meet monthly with service providers to review outcomes and discuss and address barriers that make it difficult for tenants to obtain permanent housing.	12/31/2025

<b>Target date for completing the Key Action</b>
<b>6/30/2026</b>
Clear metric for how success of the Key Action will be measured
Success will be measured by data collected in HMIS and State HDIS with the goal to increase successful exits from homelessness by 10%.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
MHSA, NPLH, BHBH	Funds will be used to support the operation of behavioral health bridge housing and temporary and permanent supportive housing programs.	N/A

**Identify which of the following equity improvement areas will be addressed by the Key Action.**

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	Mental health and other services provided to underserved populations will be culturally appropriate, logistically and/or geographically accessible.
Housing Placements	
Housing Retention	
Changes to procurement	
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing	

homelessness have equitable access to housing and services.

**Key Action 42.**

**Key Action**

The County of Madera will utilize HHAP Round 5 and 6 funding to continue the investment into rapid rehousing with the goal of scaling up the available services.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
4	Provide financial assistance, housing location services, and intensive case management to help individuals and families exit homelessness and secure permanent housing as quickly as possible.

**Lead entity for the Key Action**

**Madera County**

Collaborating entity/ies

CAPMC, WestCare

**Milestones for the Key Action**

**Target dates for milestones**

The County of Madera will meet monthly with service providers to review service delivery and outcomes.

4/30/2026

**Target date for completing the Key Action**

6/30/2028

Clear metric for how success of the Key Action will be measured

Success will be measured through data from HMIS and the State HDIS with the goal of decreasing the length of time people experienced homelessness while accessing services by 10%.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-5, HHAP-6	Funds will be used to support the expansion of rapid rehousing services.	Category #1: Permanent Housing Solutions that can prevent or serve those

		experiencing unsheltered homelessness, including, but not limited to, persons experiencing homelessness coming from encampment sites
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Identify which of the following equity improvement areas will be addressed by the Key Action.

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	Services will be provided in compliance with Housing First principles.
Housing Retention	
Changes to procurement	As part of the County of Madera procurement process, all agencies providing services funded with HHAP funds are required to ensure all eligible persons receive equitable services with dignity, respect, and compassion regardless of circumstance, ability, or identity.
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 43.**

Key Action
The County of Madera will utilize HHAP Round 5 and 6 funding to continue the investment into rapid rehousing with the goal of helping households transition to permanent housing by providing wraparound services with case management and landlord incentives.

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
5	Provide financial assistance and long-term supportive services such as case management, housing navigation, job training and placement, and financial education.

<b>Lead entity for the Key Action</b>
<b>Madera County</b>
Collaborating entity/ies
CAPMC, WestCare

<b>Milestones for the Key Action</b>	<b>Target dates for milestones</b>
The County of Madera will meet monthly with service providers to identify challenges that are returning people to homelessness.	4/30/2026

<b>Target date for completing the Key Action</b>
<b>6/30/2028</b>
Clear metric for how success of the Key Action will be measured
Success will be measured through data from HMIS and the State HDIS with the goal of reducing the number of returns to homelessness within 6 months of exiting the homeless response system by 10%.

**Funding Sources for Key Action**

<b>Funding source</b>	<b>Description of how the funding will contribute to the achievement of the Key Action</b>	<b>For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.</b>
HHAP-5, HHAP-6	Funds will be used to support the expansion of rapid rehousing services.	Category #1: Permanent Housing Solutions that can prevent or serve those experiencing unsheltered homelessness, including, but not limited to, persons experiencing homelessness coming from encampment sites

**Identify which of the following equity improvement areas will be addressed by the Key Action.**

<b>Equity Area</b>	<b>Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)</b>
Service Delivery	
Housing Placements	Services will be provided in compliance with Housing First principles.
Housing Retention	
Changes to procurement	As part of the County of Madera procurement process, all agencies providing services funded with HHAP funds are

	<b>required to ensure all eligible persons receive equitable services with dignity, respect, and compassion regardless of circumstance, ability, or identity.</b>
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

**Key Action 44.**

<b>Key Action</b>
<b>The County of Madera is utilizing HHAP Rounds 3-6 funding to expand street outreach efforts and fund the navigation center at the CAMPC H.E.L.P. Center to assist individuals and families experiencing homelessness connect to housing and other available services including but not limited to mental health, substance use disorder, child care, Adult Protective Services, Child Welfare Services, and In-Home Supportive Services.</b>

Identify the CA SPM(s) that will be improved by this Key Action and how.

CA SPM	Specific description of how the Key Action will improve this CA SPM
6	Outreach workers will connect individuals and families experiencing homelessness to housing and other available resources.

<b>Lead entity for the Key Action</b>
<b>Madera County</b>
Collaborating entity/ies
CAPMC, RHCB

Milestones for the Key Action	Target dates for milestones
The County of Madera will meet monthly with service providers to review the outcomes of people enrolled in street outreach projects.	4/30/2026

<b>Target date for completing the Key Action</b>
<b>6/30/2026</b>
Clear metric for how success of the Key Action will be measured

Success will be measured by data collected and entered into HMIS with the the goal of increasing the number of people with successful placements from street outreach by 10%.

**Funding Sources for Key Action**

Funding source	Description of how the funding will contribute to the achievement of the Key Action	For HHAP 6-funded Key Actions only: Eligible use category to fund this Key Action.
HHAP-3, HHAP-4, HHAP-5, HHAP-6	Funds will be used to support the expansion of street outreach services.	Category #4: Non-housing Solutions that can prevent or serve those experiencing unsheltered homelessness, including, but not limited to, persons experiencing homelessness coming from encampment sites

**Identify which of the following equity improvement areas will be addressed by the Key Action.**

Equity Area	Description of how the Key Action will address system performance disparities and ensure racial and gender equity in this area (choose one at a minimum, or more)
Service Delivery	
Housing Placements	<b>Services will be provided in compliance with Housing First principles to link people experiencing homelessness to services and supports.</b>
Housing Retention	
Changes to procurement	<b>As part of the County of Madera procurement process, all agencies providing services funded with HHAP funds are required to ensure all eligible persons receive equitable services with dignity, respect, and compassion regardless of circumstance, ability, or identity.</b>
Other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.	

### Sustainability of Interim Housing Portfolio

Jurisdiction	Number of Existing Interim Beds within the Region.	Number of interim beds proposed to be added within the grant term (FY 24/25-28/29).	Total Estimated Capital and Operating Costs for Beds in the region within the grant term (FY 24/25-28/29).	Funding Source and amount per funding source (ex: HHAP-5: \$2,000,000, HHAP-6: \$1,500,000, and ESG 2025: \$800,000) *If there is a gap, the region must identify other sources to address the gap
City of Fresno	834	0	FY 24/25 - FY 28/29 \$53,238,019.35	HHAP-3: \$1,167,439.89 HHAP-4: \$5,572,060.79 HHAP-5: \$12,094,776.43 HHAP-6: \$9,654,660.84 HHAP Total: \$28,488,937.95  Homekey \$6,391,243.66 ERF \$13,633,129.87  HHAP/ERF/Homekey Interest \$1,566,836.00 Opioid Funds \$3,157,871.87
County of Madera	173	0	\$16,167,131.50	HHAP-2: \$600,000.00 HHAP-3: \$25,865.18 General contributions of donors: \$864,000.00 Contracts with other County departments: \$2,820,048.00 BHBH: \$3,827,387.50 Other funding sources: \$8,029,830.82
County of Fresno	176	0	\$18,810,513.00	HHAP-1: \$72,447.29 HHAP-2: \$40,549.87 HHAP-3: \$1,600,168.09 HHAP-4: \$2,312,694.54 HHAP-5: \$5,543,035.34 HHAP-6: \$4,140,135.91 HHAP Total: \$13,709,031.04  CalWORKs HSP \$1,502,000.00 CalWORKs Homeless Assistance: \$3,599,481.96

### Sustainability of Permanent Housing Portfolio

Jurisdiction	Total permanent affordable housing developments and units (developments) in the region.	Total Estimated Capital and Operating Costs for existing developments	Funding Sources (and amount per funding source) realizing and sustaining the regions existing developments within grant term (ex: HHAP-5: \$2,000,000, HHAP-6: \$1,500,000, and ESG 2025: \$800,000) *If there is a gap, the region must identify other sources to address the gap	Number of developments at risk of expiring affordability restrictions during the grant term	Total estimated captial and operating cost for at-risk developments.	Funding Sources (and amount per funding source) realizing and sustaining the regions at-risk developments within grant term (ex: HHAP-5: \$2,000,000, HHAP-6: \$1,500,000, and ESG 2025: \$800,000) *If there is a gap, the region must identify other sources to address the gap
City of Fresno	N/A	N/A	N/A	N/A	N/A	N/A
County of Madera	66	Unknown	NPLH: \$310,000.00 MHSA: \$340,000.00	0	N/A	N/A
County of Fresno	751	\$ 140,954,356.00	HOME-ARP: \$2,950,000; PLHA: \$2,670,353; NPLH: \$59,490,766; Homekey+: \$43,845,581; HSS: \$375,000; BHSA: \$11,816,521; SMHS: \$18,544,135; Other local contributions & loans: \$1,262,000	0	N/A	N/A

County of Fresno

County of Fresno Allocation: \$4,301,909.86  
 Fresno City & County/Mader: \$5,246,520.28  
 Total HHAP-6 Allocation(s) Administering: \$ 9,548,430.14

HHAP-6 Funding Activity	Eligible use under which the proposed funding activity is budgeted.	Total dollar amount of HHAP-6 funding proposed for the activity.	Total dollar amount of HHAP-6 Youth Set Aside (Must total at least 10% of all monies received)	Which SPM Improvement plan key action(s) the activity supports	Funding any new interim housing solutions?	Does this budget propose to fund any non-housing Solutions?	How are these Activities Aligned with the State's Priorities?
Permanent Housing Solutions	Rapid Rehousing/Rental Subsidies	\$ 1,899,674.39	\$ -	M3	No	Yes	This activity is aligned with the State's priorities as it will provide rental subsidies and landlord engagement to increase the number of persons that are exited to permanent housing.
Permanent Housing Solutions	YSA - Rapid Rehousing/Rental Subsidies	\$ 802,771.00	\$ 802,771.00	M3	No	Yes	This activity is aligned with the State's priorities as it will provide youth experiencing homelessness rental subsidies to increase the number of persons that are exited to permanent housing.
Homelessness Prevention	Prevention and Diversion	\$ 887,456.84	\$ -	M1a	No	Yes	Prevention and diversion is a problem solving approach to empower individuals who are at risk of becoming homeless identify alternate housing arrangements and connect with resources to help them return to permanent housing. This aligns with the state's priorities as it will reduce the number of people entering homelessness.
Interim Housing Solutions	Operating Expenses - Interim Housing	\$ 3,421,411.91	\$ -	M1b	No	Yes	This activity aligns with the State's priority under SPM 1b by helping to reduce the number of people experiencing unsheltered homelessness on a single night. It will lower the unsheltered count in the upcoming Point-in-Time (PIT) count. It also supports the State's goal of decreasing unsheltered homelessness by ensuring that individuals have access to safe, temporary housing while working toward permanent solutions.

Interim Housing Solutions	YSA - Operating Expenses - Interim Housing	\$ 718,726.00	\$ 718,726.00	M1b	No	Yes	This activity aligns with the State's priority under SPM 1b by helping to reduce the number of youth experiencing unsheltered homelessness on a single night. It will lower the unsheltered count in the upcoming Point-in-Time (PIT) count. It also supports the State's goal of decreasing unsheltered homelessness by ensuring that individuals have access to safe, temporary housing while working toward permanent solutions.
Non-housing Solutions	Services and Services Coordination for People Experiencing Unsheltered Homelessness	\$ 1,100,000.00	\$ -	M6	No	Yes	The State's priorities will be aligned by providing resources via outreach to rural areas and reducing homelessness in rural Fresno County.
Administrative Costs	Administrative Costs (no more than 7 percent of allocation)	\$ 668,390.00	\$ -		No	Yes	
	HMIS (up to 1 percent of allocation)	\$ 50,000.00	\$ -		No	Yes	
		\$ 9,548,430.14	\$ 1,521,497.00				

County of Madera

County of Madera Allocation: \$610,483.23  
 Total HHAP-6 Allocation(s) Administering: \$610,483.23

HHAP-6 Funding Activity	Eligible use under which the proposed funding activity is budgeted.	Total dollar amount of HHAP-6 funding proposed for the activity.	Total dollar amount of HHAP-6 Youth Set Aside (Must total at least 10% of all monies received)	Which SPM Improvement plan key action(s) the activity supports	Funding any new interim housing solutions?	Does this budget propose to fund any non-housing Solutions?	How are these Activities Aligned with the State's Priorities?
Funding will be used to help connect families and individuals to permanent housing through a tailored package of time-limited financial assistance and targeted supportive services that include rent and move-in assistance. One-on-one case management will be provided to further understand needs and determine needs that can be addressed such as funding security deposits, move-in assistance expenses, and needed repairs.	Rapid Rehousing/Rental Subsidies	\$164,830.47		3,4,5	No	Yes	Provide housing-focused case management, financial assistance, housing location, and supportive services to help individuals and families exit homelessness, secure permanent housing as quickly as possible, and prevent them from returning to homelessness.
Funding will be used to help connect youth to permanent housing through a tailored package of time-limited financial assistance and targeted supportive services that include rent and move-in assistance. One-on-one case management will be provided to further understand needs and determine needs that can be addressed such as funding security deposits, move-in assistance expenses, and needed repairs.	YSA - Rapid Rehousing/Rental Subsidies		\$18,314.50	3,4,5	No	Yes	Provide housing-focused case management, financial assistance, housing location, and supportive services to help individuals and families exit homelessness, secure permanent housing as quickly as possible, and prevent them from returning to homelessness.
Funding will be used to help families and individuals with rental assistance and other rapid rehousing services.	Prevention and Diversion	\$91,572.49		2	No	Yes	Provide financial assistance and other rapid rehousing services to prevent people from experiencing unsheltered homelessness.
Funding will be used to support ongoing operations and ensure its availability to individuals and families experiencing homelessness.	Operating Expenses - Interim Housing	\$48,838.66		1a,1b	No	Yes	Sustain existing Interim Housing Solutions to help reduce the number of people experiencing homelessness.
Funding will be used to support ongoing operations and ensure its availability to youth experiencing homelessness	YSA - Operating Expenses - Interim Housing		\$18,314.50	1a,1b	No	Yes	Sustain existing Interim Housing Solutions to help reduce the number of people experiencing homelessness.
Funding will be used to fund a Housing Navigator and Case Worker. These positions will help provide case management services and direct outreach to homeless individuals across Madera County.	Services and Services Coordination for People Experiencing Unsheltered Homelessness	\$262,507.78		6	No	Yes	Expand outreach efforts to assist individuals and families experiencing homelessness connect to housing and other available services.

<p>Funding will be used to fund a Housing Navigator and Case Worker. These positions will help provide case management services and direct outreach to homeless youth across Madera County.</p>	<p>YSA - Services and Services Coordination for People Experiencing Unsheltered Homelessness</p>		<p>\$24,419.33</p>	<p>6</p>	<p>No</p>	<p>Yes</p>	<p>Expand outreach efforts to assist youth experiencing homelessness connect to housing and other available services.</p>
<p>System support for HMIS; licensing, reporting, and training for providers.</p>	<p>Administrative Costs (no more than 7 percent of allocation)</p>	<p>\$42,733.83</p>			<p>No</p>	<p>Yes</p>	<p>N/A</p>
<p>\$</p>		<p>610,483.23</p>	<p>\$</p>		<p>61,048.33</p>		

City of Fresno

City of Fresno Allocation: \$ 10,491,196.56  
 Total HHAP-6 Allocation(s) Administering: \$ 10,491,196.56

HHAP-6 Funding Activity	Eligible use under which the proposed funding activity is budgeted.	Total dollar amount of HHAP-6 funding proposed for the activity.	Total dollar amount of HHAP-6 Youth Set Aside (Must total at least 10% of all monies received)	Which SPM Improvement plan key action(s) the activity supports	Funding any new interim housing solutions?	Does this budget propose to fund any non-housing Solutions?	How are these Activities Aligned with the State's Priorities?
Administrative Costs	Administrative Costs (no more than 7 percent of allocation)	\$ 734,383.76			No	No	
HMIS	HMIS (up to 1 percent of allocation)	\$ 104,911.97			No	No	
Interim Housing	Operating Expenses - Interim Housing	\$8,602,781.18		1B	No	No	These activities align with the State's priority under SPM 1b by helping to reduce the number of people experiencing unsheltered homelessness on a single night. By maintaining shelter capacity, the City provides immediate alternatives to living outdoors, which directly lowers the unsheltered Point-in-Time (PIT) count. This effort supports the State's goal of decreasing unsheltered homelessness by ensuring that individuals have access to safe, temporary housing while working toward permanent solutions.
Interim Housing	YSA - Operating Expenses - Interim Housing	\$ 1,049,119.66	\$ 1,049,119.66	1B	No	No	These activities align with the State's priority under SPM 1b by targeting a reduction in the number of youth experiencing unsheltered homelessness on a single night. By maintaining dedicated shelter capacity for youth, the City provides safe alternatives to street homelessness. This directly contributes to lowering the unsheltered Point-in-Time (PIT) count among youth by ensuring they have immediate access to shelter and support services. These efforts reflect the State's commitment to addressing the unique needs of young people facing housing instability and preventing long-term homelessness in this vulnerable population.
		\$ 10,491,196.56	\$ 1,049,119.66				