SECOND AMENDMENT TO AGREEMENT

# WITNESSETH:

WHEREAS, COUNTY and CONTRACTOR entered into Agreement Number A-19-448, dated September 10, 2019, pursuant to which CONTRACTOR agreed to implement a policy, system and/or environmental change Community Action Model (CAM) project; and conduct community-led primary and secondary research; and conduct community organizing; and provide community health education and outreach within Fresno County; and

WHEREAS, COUNTY and CONTRACTOR entered into a First Amendment No. A-19-448-1, dated April 13, 2021, to revise the scope of work objective, modify the budget, extend the term and increase the maximum compensation (Agreement No. A-19-448 and First Amendment No.

A-19-448-1, collectively, shall be referred to herein as "the Agreement"); and

WHEREAS, COUNTY and CONTRACTOR again desire to amend the Agreement to extend the term by six-months, increase the maximum, and revise the budget and scope and work to develop a CAM enforcement and implementation plan to address youth access to tobacco products.

NOW, THEREFORE, for good and valuable consideration, the receipt and adequacy of which is hereby acknowledged, COUNTY and CONTRACTOR agree as follows:

- 1. That all references in the Agreement to "Revised Exhibit A-1" shall be changed to read "REVISED Exhibit A-3", attached hereto and incorporated herein by this reference
- 2. That all references in the Agreement to "Revised Exhibit B-1" shall be changed to read "REVISED Exhibit B-3", attached hereto and incorporated herein by this reference.
- 3. That Section Three (3) of the Agreement, located on page Two (2), lines Eleven (11) through Thirteen (13), is deleted in its entirety and replaced with the following:
  - "3. <u>TERM</u>: The term of this Agreement shall commence upon September 10, 2019

and terminate on June 30, 2022."

4. That Section Five (5) of the Agreement, located on page Three (3), beginning on line Nine (9) with the number "5" and ending on line Seventeen (17) with the word "CONTRACTOR", is deleted in its entirety and replaced with the following:

# "5. COMPENSATION:

A. COUNTY agrees to pay CONTRACTOR and CONTRACTOR agrees to receive maximum compensation as identified in Revised Exhibit B-3, attached hereto and incorporated herein by this reference.

For the period effective September 10, 2019 through June 30, 2020, in no event shall actual services performed be in excess of Eighty-Nine Thousand Six Hundred Fifteen and no/100 (\$89,615.00).

For the period July 1, 2020 through June 30, 2021, in no event shall actual services performed be in excess of One Hundred Ten Thousand, Three Hundred Eighty-Five and no/100 (\$110,385.00).

For the period July 1, 2021 through and including December 31, 2021, in no event shall actual services performed be in excess of Fifty Thousand and no/100 (\$50,000.00).

For the period January 1, 2022 through and including June 30, 2022, in no event shall actual services performed be in excess of Thirty Thousand Five Hundred and no/100 (\$30,500.00).

In no event shall services performed under this Agreement be in excess of Two Hundred Eighty Thousand, Five Hundred and no/100 Dollars (\$280,500.00). It is understood that all expenses incidental to CONTRACTOR'S performance of services under this Agreement shall be borne by CONTRACTOR."

COUNTY and CONTRACTOR agree that this Second Amendment is sufficient to amend the Agreement, and that upon execution of this Second Amendment, the Agreement, First Amendment and Second Amendment together shall be considered the Agreement.

The parties agree that this Second Amendment may be executed by electronic signature as provided in this section. An "electronic signature" means any symbol or process intended by an individual signing this Amendment to represent their signature, including but not limited to (1) a digital

signature; (2) a faxed version of an original handwritten signature; or (3) an electronically scanned and transmitted (for example by PDF document) of a handwritten signature. Each electronic signature affixed or attached to this Amendment (1) is deemed equivalent to a valid original handwritten signature of the person signing this Amendment for all purposes, including but not limited to evidentiary proof in any administrative or judicial proceeding, and (2) has the same force and effect as the valid original handwritten signature of that person. The provisions of this section satisfy the requirements of Civil Code section 1633.5, subdivision (b), in the Uniform Electronic Transaction Act (Civil Code, Division 3, Part 2, Title 2.5, beginning with section 1633.1). Each party using a digital signature represents that it has undertaken and satisfied the requirements of Government Code section 16.5, subdivision (a), paragraphs (1) through (5), and agrees that each other party may rely upon that representation. This Amendment is not conditioned upon the parties conducting the transactions under it by electronic means and either party may sign this Amendment with an original handwritten signature.

The Agreement, as hereby amended, is ratified and continued. All provisions, terms, covenants, conditions, and promises contained in the Agreement and not amended herein shall remain in full force and effect. This Second Amendment shall be effective retroactive to July 1, 2021.

17 |

///

14

15

16

18 | ///

19 || ///

20 | ///

21 | ///

22 | ///

23 | ///

24 | ///

25 | ///

26 | ///

27 | ///

28 | | ///

1	IN WITNE	SS WHEREOF, the parties	s hereto have executed this Second Amendment as of the
2	date first above s	et forth.	
3	CONTRACTOR: California Health	n Collaborative	COUNTY OF FRESNO
4	Sticken Ca	~/	112
5	(Authorized Signa	ature)	Steve Brandau, Chairman of the Board of Supervisors of the County of Fresno
6	Stern 1	Amriz'	of Supervisors of the County of Presho
7	Steven Ramirez,	CEO	
8			
9	1680 W. Shaw Ave Mailing Address	nue, Fresno Ca 93711	
10	Walling Address		
11			ATTEST: Bernice E. Seidel
12			Clerk of the Board of Supervisors County of Fresno, State of California
13			
14			By: See Cuyl
15			Deputy
16			
17			
18			
19			
20	FOR ACCOUNTS	NG.	
21	USE ONLY:	10	
22	ORG No.:	56201552	
23	Account No.: Fund/Subclass:	7295 0001/10000	
24			
25			
26			
27			

OBJECTIVE: BY JUNE 30, 2022, UNINCORPORATED FRESNO COUNTY WILL ADOPT A POLICY TO ESTABLISH A TOBACCO RETAIL LICENSING PROGRAM WITH EITHER A DENSITY/PROXITY PLUG-IN OR A RESTRICTION ON THE SALE OF FLAVORED TOBACCO PLUG-IN.

CAM SCOPE OF WORK REQUIREMENTS	TIMELINE	DELIVERABLE
Agency administrator sets up the budget to include funding for a Project Coordinator, Community Advocates stipends, funding for incentives and operational expenses and support with the following specifics:	05/19-07/19	Approved Budget
Hire and designate a Project Coordinator with health education, community organizing, and systems change experience	09/19	At least 0.8 FTE
Recruit, train, and engage Community Advocates, and provide orientation and on-going training	09/19-12/19	6-8 Community Advocates
Meet monthly with Tobacco Prevention Program staff to review progress on work plan and budget	09/19-06/21	Meeting Notes
Attend bi-monthly Tobacco-Free Coalition meetings	09/19-06/21	Meeting Minutes
Attend monthly CAM trainings and complete post-training surveys	09/19-06/21	Training Agendas
Submit monthly invoices to the Tobacco Prevention Program within 15 days of the end of the previous month	09/19-06/21	Monthly Invoices
Participate in key informant interviews with the Tobacco Prevention Program Evaluator. The Evaluator will identify strengths, weaknesses and impact of the CAM Process.	09/21	Interview Conducted
Community Action Model Steps:		
Step 1: Recruit & Train Emerging Community Leaders: Community Advocates are recruited and trained to develop skills, increase knowledge, and build capacity. They will use this knowledge and skills to choose a specific issue or focus.	09/1/19 - 11/30/19	Community     Advocates Tracking and Training Tool     Training Curriculum and Sample     Workshop     Community     Advocates Pre-Survey
Step 2: Define, design and conduct community diagnosis: A "Community Diagnosis" is the process of finding the root causes of a community concern or issue and discovering the resources to overcome it. The diagnosis includes deciding what issue a community group will work on, design, and implement a community-driven research plan to gather secondary and primary data (e.g. surveys, focus groups, observations, and key informant interviews) regarding the issue.	12/1/20 - 3/31/20	<ol> <li>Community         Diagnosis         Assessment Plan     </li> <li>Primary Research         Report     </li> <li>Progress Report</li> </ol>

Step 3: Analyze results of community diagnosis: The team of Community Advocates, with technical assistance and training from the TPP and/or consultants, will analyze the findings of their diagnosis, develop key messages and a menu of potential Policy-System-Environmental change strategies, complete the Midwest Academy Strategy Chart (MWAC) and present the findings back to community members.	4/1/20 - 7/31/20	<ol> <li>Secondary         Research Findings         Report</li> <li>Community         Showcase</li> <li>Developed Key         Messages</li> <li>Year 1 Final         Report</li> <li>Community         Advocates Post-         Survey</li> </ol>
Step 4: Choose an Action and Develop & Implement Action Plan: The funded agency will develop and implement a plan to achieve their "Action/Objective" which will include community outreach and engagement, media campaign, and educating decision-makers and stakeholders.	9/1/20 – 10/31/21	<ol> <li>6-Month Training         Plan and Sample         Workshop</li> <li>Community         Advocates Pre-         Survey</li> <li>Action Ideas and         Rationale</li> <li>Midwest Academy         Strategy Chart</li> <li>Action Plan</li> <li>Mid-Year Report</li> <li>Stakeholder and         Decision-Maker         Engagement Plan</li> <li>Educational         Packet</li> <li>Stakeholder         Educational         Packet</li> <li>Meetings with         Decision-Makers</li> <li>Meetings with         Decision-Makers</li> <li>Media Plan</li> <li>1-2 Developed         Media Tools</li> </ol>

<b>Step 5: Maintain and/or enforce Action Plan</b> : After successfully completing the Action, the project plans to ensure that their efforts will be maintained over the long term and enforced by the appropriate agencies.	10/31/21 – 02/01/21	<ol> <li>Monitoring and Enforcement Plan</li> <li>Final Report</li> <li>Celebration Materials</li> <li>Community Advocates Post-Survey</li> <li>Present to the board of supervisors</li> </ol>
Post CAM: After successfully completing the Action, the project will assist with the implementation of the action. Or if the action was not complete, the project will explore other viable solutions that address the community issue. The project will also assist Fresno TPP in setting the foundation for tobacco retail licensing in Fresno City.	01/01/22- 06/30/22	1. Preliminary data collection 2. Conduct Follow-Up Meetings 3. Collect Letters of Support or Resolutions 4. Develop Retailer Training Materials 5. Consumer Testing 6. Develop and send thank you letters 7. Develop Retail Orientation Training 8. Develop Training Materials 9. Create Factsheet for Fresno City 10. Collect Observation Data

General Activity- Column 1	Specific Activities- 2	Timeline-3	Deliverable-4	
Step 1: Recruit & Train Emerging Community Leaders				
List General Activities here	For each General Activity list specific activities here			
Recruit 6-8 Community	Community Advocates will be recruited at	9/1/19 – 10/31/19	Community Advocate Tracking	
Advocates	presentations, various community events,		and Training Tool	
	schools/universities, local organizations, etc.			
Provide Orientation to	An initial orientation will be provided by agency staff	11/1/19 – 11/30/19	Community Advocate Tracking	
Community Advocates	to Community Advocates to inform them of their role		and Training Tool	
	in completing the CAM Project.			
Provide Training to	Community Advocates will attend an orientation	11/1/19 – 5/31/21	Training Sign-In Sheet	
Community Advocates	training, trainings for Steps 1-5 of CAM, and other		Completed Training Evaluations	
	required trainings provided by the Tobacco			
	Prevention Program.			
On-going trainings and	Meet weekly and provide on-going trainings as	10/1/2019 – 5/31/21	Training Curriculum and Sample	
Meetings	needed to Community Advocates.		Workshop	
			Community Advocates Tracking	
			and Training Tool	
Community Advocates Pre-	Ensure Community Advocates complete the pre-	11/1/19 – 11/30/19	Date Survey was Completed	
Survey	survey created by the TPP that assesses their baseline		Aggregated Data	
	knowledge and skills.			

General Activity- Column 1	Specific Activities- 2	Timeline-3	Deliverable-4		
Step 2: Define, design and co	Step 2: Define, design and conduct community diagnosis				
List General Activities here	For each General Activity list specific activities here				
Develop Assessment Plan	Develop a Community Diagnosis Assessment Plan to	12/1/19 – 12/31/19	Community Diagnosis Assessment		
	help identify the root causes of a community concern		Plan		
	or issue and discover the resources to overcome it.				
	The diagnosis includes deciding what issue a				
	community group will work on, and design and				
	implement a community-driven research plan to				
	gather secondary data (data which is collected by				
	someone who is someone other than the user) and				
	primary data (e.g. surveys, focus groups,				
	observations, and key informant interviews)				
	regarding the issue.				
Develop and Conduct a	Work with Community Advocates to develop and	1/1/20 - 3/31/20	Primary Research Results		
Public Opinion Survey	conduct a public opinion survey of at least 185				
	residents of unincorporated Fresno County on how				
	they feel about the location and number of tobacco				
	retailers in their community, level of support for the				
	proposed policy, and key demographic characteristics				
	of the respondents.				
	Pre-test the survey with at least 5-10 people and				
	make changes based on input.				
Develop and Conduct Key	Work with Community Advocates to develop and	1/1/20 – 3/31/20	Primary Research Results		
Informant Interviews or an	conduct 5-8 key informant interviews about				
Observation Survey/Walking	density/proximity issues with school staff and/or				
Tour	administration, the County Office of Education,				
	parents groups and other groups/agencies with close				
	ties to the schools. Questions will assess whether the				
	respondents are concerned about tobacco retailers				

	near schools and whether they are interested in addressing the issue.		
	Or develop and conduct an observational survey/walking tour survey of 10-15 tobacco retail stores to better understand and document how tobacco retailer proximity near schools impacts youth and the community.		
Conduct Secondary	Gather and review what policies and/or	1/1/20 - 3/31/20	Secondary Research Findings
Research	research already exists related to the Healthy Stores for a Healthy Community Campaign, the Communities		Report
	of Excellence needs assessment, and other		
	information about the proximity of tobacco retailers		
	near schools and how it impacts youth and the		
	community.		
Complete Progress Report	Complete a simple progress report that describes	3/1/20 – 3/31/20	Progress Report
	accomplishments, challenges, and technical		
	assistance/support needs.		

General Activity- Column 1	Specific Activities- 2	Timeline-3	Deliverable-4		
Step 3: Analyze Diagnosis fine	Step 3: Analyze Diagnosis findings & Present Findings to Community				
List General Activities here	For each General Activity list specific activities here				
Analyze Findings	With technical assistance and training from the	04/1/20 - 5/31/20	Primary Research Diagnosis		
	Tobacco Prevention Program, the Community		Report that includes research		
	Advocates will analyze the key findings from their		tools, data, and other relevant		
	primary research of their community diagnosis and		materials.		
	draft a report.				
Conduct Community	Conduct a community presentation that presents the	6/1/20 - 6/30/20	Recorded Responses to Be		
Presentation	results of primary and secondary research and elicit		Incorporated in Year 1 Final		
	feedback from community members whether the		Report		
	findings resonate with them.				

# REVISED EXHIBIT A-3: CALIFORNIA HEALTH COLLABORATIVE 2022 CAM SCOPE OF

Participate in Showcase	Collaborate with the Tobacco Prevention Program	6/1/20 - 6/30/20	Copies of Showcase Materials
	and the Multi-Unit Housing funded CAM Project to		
	put on a Community Showcase. Each project will		
	present their findings and highlight a few potential		
	suggested actions.		
Complete Year 1 Final	Develop a reflective summary of achievements in	7/1/20 – 7/31/20	Year 1 Final Report
Report	completing steps 1-3 as well as the status of building		
	capacity of Community Advocates		
Complete Community	Ensure Community Advocates complete an exit	7/1/20 – 7/31/20	Date Survey was Completed
Advocates Post Survey	survey created by the TPP that assesses their change		Aggregated Data
	in skills and knowledge relevant to Steps 1-3.		

General Activity- Column 1	Specific Activities- 2	Timeline-3	Deliverable-4			
Step 4: Choose an Action and	Step 4: Choose an Action and Develop & Implement Action Plan					
List General Activities here	For each General Activity list specific activities here					
Develop 6-Month Training	Develop a six-month training plan and one-detailed	9/1/20 – 9/31/20	Training Plan and Sample			
Plan	sample workshop for Community Advocates.		Workshop			
Complete Community	Ensure newly recruited Community Advocates	9/1/20 – 9/31/20	Date Survey was Completed			
Advocates Pre- Survey	complete the pre-survey created by the TPP that		Aggregated Data			
	assesses their baseline knowledge and skills.					
Review Action Ideas and	Work with Community Advocates to develop 2-3	9/1/20 – 10/31/20	Action Ideas and Rationale			
Rationale	viable Actions based on agency's research, key					
	findings, and feedback from community with TPP					
	mentor staff to examine viability.					
Develop Key Messages	Work with the Community Advocates to develop at	01/1/21-01/31/21	Developed Key Messages			
	least three key messages, speaking points and					
	arguments/counterarguments related to the					
	proximity of tobacco retailers that can be used during					
	presentations as well as, educational meetings with					
	stakeholders and elected officials.					

# REVISED EXHIBIT A-3: CALIFORNIA HEALTH COLLABORATIVE 2022 CAM SCOPE OF

Complete Midwest	Work with Community advocates to complete one	01/1/21-01/31/21	Completed Chart
Academy Strategy Chart	Midwest Academy Strategy Chart (approximately 2-		
	hours in length) to identify goals, constituents, allies,		
	opponents, targets and tactics for the proposed policy		
	change.		
Develop Community Action	Based on the results of the community assessment,	01/1/21-01/31/21	Action Plan
Plan	work with Community Advocates to develop a		
	community action plan that focuses on how to		
	educate the community and elected officials and to		
	influence action regarding the proposed policy		
	change. Action plan elements may include		
	endorsement materials, model policy, awareness		
	raising campaign, media advocacy, and presentations		
	to community groups and elected officials.		

Develop PowerPoint	Work with Community Advocates to develop one 30-	01/1/21-01/31/21	PowerPoint Presentation(s)
Presentation	minute PowerPoint Presentation for multiple target		
	audiences to educate community members and local		
	elected officials that includes the developed key		
	messages, community assessment findings, and the		
	proposed policy solution.		
Develop Materials and	Work with Community Advocates to design and	02/1/21-02/28/21	Sample Educational Packets
Educational Packet	develop an educational packet to educate		
	stakeholder groups, city staff, and elected officials.		
	This may include the development of culturally		
	appropriate fact sheets, infographics, etc. The packet		
	will incorporate community assessment findings,		
	HSHC data results and the proposed policy solution.		
	Field test developed materials via public intercept		
	surveys or a focus group to ensure that the intended		
	audiences understand the materials.		

REVISED EXHIBIT A-3: CALIFORNIA HEALTH COLLABORATIVE 2022 CAM SCOPE OF

Develop Stakeholder and	Work with Community Advocates to develop a	02/1/21-02/28/21	Stakeholder and Decision-Maker
Decision-Maker	stakeholder and decision-maker engagement plan to		Engagement Plan
Engagement Plan	identify and list the key stakeholders and decision-		
	makers that you will engage, how you will reach		
	them, and delineate roles among your team.		
Meet with Decision Makers	Work with Community Advocates to conduct a	03/1/21-10/31/21	Educational Packets
and Staff	minimum of 5 individual educational presentations		
	(at least 30 minutes in length) to Fresno County Board		
	of Supervisors and/or county staff (e.g., the Sheriff,		
	Public Works staff, County Administrative Officer) and		
	conduct at least 1educational presentation (3-20		
	minutes in length) to the entire Fresno County Board		
	of Supervisors to educate about the community		
	assessment findings, HSHC data results, and the		
	proposed policy solution.		

Conduct Community	Work with advocates to conduct community outreach	10/1/20 - 10/31/21	Copies of Endorsements or
Education and Outreach	and education. This may include activities such as,		Resolutions Collected
	educational presentations to community stakeholder		
	groups, outreach at community events, town hall		
	meetings, etc. to educate about the community		
	assessment findings, HSHC data results and the		
	proposed policy solution, and gather endorsements		
	or resolutions if appropriate.		
Develop and Submit Earned	Work with Community Advocates to develop and	04/01/21 – 12/31/21	Media Plan
Media	participate in at least two unpaid media activities		Developed Media Materials
	(news release, Opinion Editorial, Letter to the Editor,		
	radio/television interviews, news conference, etc.)		
Complete Action Plan	Develop a progress report that reflects on progress of	06/01/21-06/30/21	Mid-Year Progress Report
Progress Report	each Tactic in the Action Plan and successes and		
	challenges over the last 6-months for both the		
	capacity building of the Community Advocates and		
	Step 4.		

General Activity- Column 1	Specific Activities- 2	Timeline-3	Deliverable-4
Step 5: Maintain and/or Enfo	rce Action Plan		
List General Activities here	For each General Activity list specific activities here		
Develop Monitoring and	Work with Community Advocates to develop a	10/01/21 – 10/31/21	Monitoring and Enforcement Plan
Enforcement Plan	monitoring and enforcement plan for both goals of		
	CAM: (1) to train and build capacity of Community		
	Advocates and (2) to create policy-system-		
	environmental change to improve the health of the		
	community.		
	If CAM policy Action is not achieved work with		
	Community Advocates to identify who needs to be		
informed about their work, identify who might want			
	to carry it on, and identify how they can package and		
	closeout the project.		
Participate in CAM	Collaborate with the Tobacco Prevention Program	12/01/21-12/31/21	Pictures or Copies of Celebration
Celebration	and the Multi-Unit Housing funded CAM Project to		Materials
	put on a Community Showcase. Each project will		
	present their findings and highlight a few potential		
	suggested actions.		
Complete Year 2 Final	Develop a reflective summary of achievements in	11/1/21 – 11/30/21	Year 2 Final Report
Report	completing steps 4-5 including: project's monitoring		
	and enforcement plan for both goals of CAM.		
Complete Community	Ensure Community Advocates complete an exit	7/1/21 – 12/31/21	Date Survey was Completed
Advocates Post-Survey	survey created by the TPP that assesses their change		
	in skills and knowledge relevant to Steps 4-5.		

Present to the Board of	Work with the Community Advocates to present the	03/1/22-06/30/22	Agenda
Supervisors	issue of youth access to tobacco products to the board		Talking Points
	of supervisors and propose policy solutions that can		
	help reduce access. If the ordinance passes its first		
	reading or has edits attend any subsequent board		
	meetings.		

General Activity- Column 1	Specific Activities- 2	Timeline-3	Deliverable-4				
POST CAM: Implement the Ac	POST CAM: Implement the Action and/or continue setting the foundation.						
List General Activities here	For each General Activity list specific activities here						
Conduct Follow-up Meetings	Work with the Community Advocates to conduct 2-3 follow-up meetings with elected officials and/or community leaders such as Board of Supervisor members or the Sheriff. When possible, invite partners from the Fresno County Sheriff's Department to join the meeting.	01/01/22-03/01/22	Talking Points				
Collect Letters of Support or Resolutions	Work with advocates to conduct community outreach and education. This may include activities such as, educational presentations to community stakeholder groups, outreach at community events, town hall meetings, etc. to educate about the community assessment findings, HSHC data results and the proposed policy solution, and gather endorsements or resolutions.	11/01/21-03/30/22	Signed letter of support Signed resolution Copies of endorsements Event log				
Develop and Send Thank You Letters	After presenting to the Board of Supervisors, work with the Community Advocates to draft thank you letters to the board members.	04/1/22-06/30/22	Copy of thank you letter				

Provide Training Materials for Community Advocates	Provide training materials from Steps 1-5 of CAM for the community advocates.	01/1/22-01/15/22	Copies of Training Materials used from Steps 1-5 of CAM
Create factsheet	Develop a factsheet for Fresno County BOS that includes information about tobacco retail stings conducted by Fresno County Sheriff's Department and health impacts of tobacco use.	01/01/22 - 02/10/22	Final Factsheet
Consumer Test Factsheet	Conduct consumer testing to assess the appropriateness and appeal of the design, takeaway message, and wording of the factsheet for BOS with 7-10 community leaders or city staff. Participant responses will be summarized and analyzed for common themes to revise and improve the materials.	01/01/22-03/31/22	Consumer Test Report Raw Data from Consumer Tests Consumer Testing Instrument
Retailer Education or Collect Observation Data	If a tobacco retailer licensing (TRL) policy is adopted by the BOS conduct at least 2 online forums to educate retailers on the purpose of the TRL, overview of the licensing program, responsibilities of retailers, and tobacco retail laws. If a TRL does not pass, collect observation data at 20-30 tobacco retailers in Fresno City. Use a standardized data collection instrument and protocol from the California Tobacco Control Program.	06/30/2022	Agenda List of retailers Training materials or Compiled raw data from store observations

#### Fresno County CAM Project California Health Collaborative 2019-2020

#### NARRATIVE YEAR I

Personnel Salaries, Payroll Taxes & Employee Benefits - Line Items 0001- 0042

The Project Director (PD) provides direct administration, supervision, and leadership to the

The Project Director (PD) provides direct administration, supervision, and leadership to the program. Supervises the Program Coordinator, completes reports, supports evaluation activities, and assists with coordinating the activities of the project.

Salary: \$3209 X 5% FTE X 22 PP=\$3529

Fringe: \$3530 x 22% = \$777
Total Salary & Fringe: \$

The Program Coordinator (PC) is the project liaison in the targeted Fresno County region. The PC works in conjunction with the PD on a daily basis and assists with coordinating volunteers and program participants, performing program assessments, development of program materials, supports program evaluation, and implementation of SOW activities.

Salary: \$1875 x 100% FTE x 22 PP= \$41250

Fringe: \$41250 x 22%= \$9075 Total Salary & Fringe: \$

Fringe: Calculated at 22% of employee salaries, includes FICA/OASDI, State Unemployment - SUI, Medical/Health Benefits, Dental Benefits, Vision Benefits, Retirement Benefits, Worker's Compensation

Total: \$46192

# Facilities/Equipment Expenses - Line Items 1010-1014

Rent: 150 sq ft x \$2.50 sq ft x 1.05 FTE x 11 months= \$4331

Equipment: Laptop and Projector to be used by the Program Coordinator and Community Advocates in completion of Scope of Work Activities. Laptop \$1500, 22 Inch Monitor \$220, Docking Station \$200, Computer Software \$250, Laptop Accessories \$153, Projector \$920 = \$3243

Total: \$7823

## Operating Expenses - Line Items 1060-1077

**Telephone and Computer Network**: Communication expenses related to operating phones and internet to support Scope of Work activities. \$100 x 11= \$1100

Postage: Expenses for project mailings such as daily correspondence, invoices, mailings of educational information and materials, if requested by the community, and dissemination of evaluation findings. Costs vary month to month but average \$13-14 per month. \$13-14 per month x 11 months= \$150

**Printing/Coping**: Expenses for printing of materials developed in approved Scope of Work activities, \$250 per month x 12 months= \$3000

Office Supplies: General office supplies used by staff and community advocates in the completion of Scope of Work activities. \$200 per month x 11 months= \$2200

Staff and Community Advocates Transportation: Local travel calculated at \$0.58 per mile for approximately 600 miles per month for travel to unincorporated Fresno County communities to conduct presentations, trainings, meetings with local community leaders, and meetings with Community Advocates. 650-655 miles per month x \$0.58 x 12 months= \$4176

Staff Training and Registration: \$1000 for 1-2 trainings for the Project Coordinator and at least 1 CAM Advocate to increase knowledge on tobacco related topics or community organizing.

Community Advocates Stipend: Stipends for 10 Community Advocates who participate in the Project x \$800 annually = \$8000

**Food:** Food and Refreshments for trainings and meetings with Community Advocates. \$50 per advocate x 10 advocates= \$500 + \$747 for Food and Refreshments for community presentations or other community gatherings= \$1247

Educational Materials: Materials used by CAM Advocates and the Project Coordinator to educate the community about the impact of tobacco in their community and to promote the CAM Project. Materials can include brochures, educational displays, posters, interactive displays, table cloth, polo shirts for the CAM advocates and Program Coordinator, canopy for use at community events, and other materials used in the education of the public.  $600 \times \$2$  per brochure= \$1200;  $\$250 \times 2-3$  educational/interactive displays= \$500;  $\$300 \times 1$  table cloth= \$300; \$40 Polo Shirts x 11 (10 advocates/Coordinator)= \$440,  $\$900 \times 1$  canopy= \$900;  $\$701 \times 100$  Polo Shirts x 11 (10 advocates/Coordinator)=

Incentives: Incentives to be selected by CAM Advocates to foster participation in the community in CAM Activities (e.g. public opinion polls). CAM advocates will select and purchase gift cards in preparation for their data collection efforts. 185 Gift Cards x \$5=\$925

\$23,666

# Financial Services Expenses - Line Items 1080-1085

External Audit: Estimated expenses for an external audit of the program \$246 Liability Insurance: Program share of liability insurance \$130

\$244

## Indirect Cost

Administrative expenses such as overhead accounting support and payroll services, utilities, building and equipment maintenance, janitorial services, insurances costs, and dues and subscriptions.\$Total Direct Cost x 14% = \$

\$11,688

TOTAL PROGRAM EXPENSE: \$89,615

\$89,615

# Fresno County CAM Program

# **California Health Collaborative**

Budget Year 1: September 10, 2019- June 30, 2020

	Budget Teal 1.	- Coptombor 10	5, 2010 Gain				
Budget	t Categories -						
Line Ite	em Description (Must be itemized	d					
PERSO	ONNEL SALARIES:	12 month	monthly	% FTE <sup>1</sup>	10 month	Benefit	<b>Benefit Cost</b>
		Annual			annual salary	Rate <sup>2</sup>	
0001	Project Coordinator	\$ 41,250.00	\$3,437.50	100.00%	\$ 34,375.00	22%	\$ 7,562.5
0002	Project Director	\$ 70,598.00	\$5,883.17	5%	\$ 2,941.58	22%	\$ 647.1
	Sub-Total			1.1	\$ 36,665.76		\$ 9,526.1
	SALARIES TOTAL						\$ 46,191.9
FACIL	ITIES/EQUIPMENT						
	10 Rent/Lease Building						
	11 Rent/Lease Equipment						
101	12 Utilities						\$0.0
	FACILITY/EQUIPMENT TOT	AL					\$7,823.0
_	ATING EXPENSES:						
	Telephone and Computer Ne	twork					
	62 Postage						
	63 Printing/Copying						
	66 Office Supplies						
	72 Staff and Community Advoca	tes Transportati	on				
	74 Staff Training/Registration	_					
	76 Community Advocates Stiper	ıds					
	77 Food						
_	78 Educational Materials						
107	79 Incentives						400.000
FINIANI	OPERATING EXPENSES TO	OTAL					\$23,666.
	CIAL SERVICES EXPENSES:						
	31 External Audit						
108	32 Liability Insurance	-					\$242.0
	FINANCIAL SERVICES TOT	AL					\$243.9
					TOTAL DIREC	CT COSTS	\$77,925.0
INDIR	ECT COSTS 3 Not to exceed 15% of total of	direct costs.		14%			\$11,688.8
							· ,

Year 1 Page 2 of 8

**TOTAL PROGRAM EXPENSES YEAR 1** 

# Fresno County CAM Project California Health Collaborative BUDGET NARRATIVE JULY 1, 2020- JUNE 30, 2021

#A-19-448

#### NARRATIVE YEAR II

## Personnel Salaries, Payroll Taxes & Employee Benefits - Line Items 0001- 0042

The Project Director (PD) provides direct administration, supervision, and leadership to the program.

0001 Supervises the Program Coordinator, completes reports, supports evaluation activities, and assists with coordinating the activities of the project.

The Program Coordinator (PC) is the project liaison in the targeted Fresno County region. The PC works in conjunction with the PD on a daily basis and assists with coordinating volunteers and program participants, performing program assessments, development of program materials, supports program evaluation, and implementation of SOW activities.

Salary; \$2028 x 100% FTE x 24 PP = \$48672 \$ 48,672.00 Fringe: \$48672 x 26% = \$12,654.70 Fringe: \$48672 x 26% = \$12,654.70 Fringe: \$61327 Total Salary & Fringe: \$61327 Total Salary & Fringe for PC \$ 61,326.72

The Intern is a student from a local university or college from the targeted Fresno County region. The Intern works in conjunction with the PC on a limited schedule (approx. 15 hrs a week) to assist with creating a marketing and program materials, supporting the development and implementation of community advocate training, and implementation of other SOW activities. The Intern will support the project during the Spring 2021 semester (Jan-June 2021).

Salary: \$15 an hour x 270 hrs= \$4050 Total Salary & Fringe for Intern \$ 4,050.00

Fringe: Calculated at 23%-26% of employee salaries, includes FICA/OASDI, State Unemployment - SUI, Medical/Health Benefits, Dental Benefits, Vision Benefits, Retirement Benefits, Worker's Compensation

Total S & B Expenses	Ş	70,911.7

#### Facilities/Equipment Expenses - Line Items 1010-1011

1010 Rent: 150 sq ft x \$2.50 sq ft x 1.05 FTE x 12 months= \$4725 (rounded)

\$ 4,725.00

Equipment: The tobacco control program needs to purchase the following: Ten (10) new earphones to provide to Community Advocates in order to perform activities outlined in the Scope of Work (SOW) virtually due to the COVID-19 pandemic. The following description and cost estimate is for ten earphones that would meet the approved tobacco control plan requirements. Ten earphones - \$20 x 10 = \$200;

Total: \$4925 \$ 200.0

#### Operating Expenses - Line Items 1060-1079

Telephone and Computer Network: Communication expenses related to operating phones, internet to support SOW activities and computer software annual subscriptions and license fees. \$162 per month on average x 12 months \$194 for operating phones and internet; \$20 per month for Zoom Subscription x 12 months (July-June) = \$240; 1 ARC GIS Creator License to create maps and visualize data for sharing with stakeholders x \$500 per license per year x 1 year=\$500; 1 ARC GIS Story Map License to visualize data and use pictures to conduct digital storytelling for stakeholders and elected officials x \$100 per license per year x 1 year=\$100; 1 Canva Pro Subscription to create social media content, CAM training activities, and community presentations x \$120 per subscription per year x 1 year=\$100; 1 Adobe Prenier Rush Annual license for developing videos for social media content and using in Story Maps to educate elected officials x \$130 per annual license x 1 year=\$130; 1 Kahoot Membership to create engaging trainings for CAM Advocates and community members x \$240 per membership annually x 1 year=\$240; 701453274

Postage: Expenses for project mailings such as daily correspondence, invoices, mailings of educational 1061 information and materials, if requested by the community, and dissemination of evaluation findings. Costs 4 400.00 vary month to month but average \$50 per month. \$50 per month x 12 months = \$600.

Printing/Copying: Expenses for printing of educational materials developed in approved Scope of Work

1062 activities, including post cards to be sent to community members and elected officials to educate them about \$ 3,000.00 the program's efforts, project findings, and provide general education. \$250 per month x 12 months=\$3000

Office Supplies: General office supplies used by staff and community advocates in the completion of Scope of 063 Work activities, including items such as padfolios, pens, refill paper, and boxes to send materials to \$ 900.00 Community Advocates, 575 per months 12 months= 900

Staff Transportation: ESTIMATED Local travel calculated at \$0.575 per mile for approximately 100-110 miles per found for travel to unincorporated Fresno County communities to conduct presentations, trainings, meetings with local community leaders and meeting with Community Advoactes. 107-108 miles per month x \$6.575 x 45-months \$744. \$741.30 MILAGE ESTIMATED \$6.575 x 6 months (July 2020-Dec 2020) 8 .56 x 6 months (January 2021-June 2021) =

Staff Training and Registration: 2-3 trainings for the PC and CAM advocates to increase knowledge on tobacco related topics or community organizing. 1 Advance APIA registration for the Project Coordinator x 5606 = \$6566 - Participation in the American Public Health Association's Annual virtual Conference in San Francisco will allow the CAM Project Coordinator to continue to develop her skills and network with others working with community advocates across the State of California, as well as the Nation. The CAM Project Coordinator will bring back information to share with the Community Advocates during weekly trainings. 1 Technology of Participation Facilitation Methods Online Training titleket x 5900 - 5900 - Participation in the Technology of Participation Facilitation Methods Online Training will allow the CAM Project Coordinator to continue to develop and enhance her skills as a project leader. The CAM Project Coordinator will bring back information to improve her ability to lead the project. 1 additional training that will be scheduled throughout the fiscal year specifically for the Community Advocates to participates x 500. Total = \$100.0. Total = \$100.0.

Community Advocates Stipend: Stipends for 10 Community Advocates who participate in the Project over the 066 course of the year. Stipends are estimated at \$100 per month and will be distributed in full at the end of the fiscal year. 10 Community Advocates \$12000 annually = \$120000

Food: Food and refreshments or snacks for trainings and meetings with Community Advocates. \$50 per

advocates x 10 advocates = \$500. Consumable incentives will not exceed \$50 worth/value per person per year \$ 500.0
for a total estimated cost of \$500 per year

Total Operating Expense \$ 22,72

# Indirect Cost Expense - Line Item 1090

Administrative expenses such as overhead accounting support and payroll services, external audit, liability insurance, utilities, building and equipment maintenance, jaintiorial services, and dues and subscriptions. Calculated at 12% of direct costs. 598558 Total Direct Cost x 12% = \$11827 (rounded)

Indirect Cost Total \$ 11,826.9

TOTAL PROGRAM EXPENSES: \$ 110,385.00

larrative Year 2 Page 3 of

#A-19-448-1

# Tobacco Prevention Program California Health Collaborative

# Fresno County CAM Project

Budget Year 2 July 1, 2020 - June 30, 2021

PERSON	NEL SALARIES:	An	nual Salary	/ % FTE <sup>1</sup>	Benefit Rate <sup>2</sup>	Bei	nefit Cost
	Project Director	\$	90,000	5%	23%	\$	1,035
0002	Project Coordinator	\$	48,672	100%	26%	\$	12,655
0003	Intern		\$4,050				
	Sub-Total	\$	57,222.00			\$	13,689.72
	SALARIES TOTAL					\$	70,911.72
<b>FACILITI</b>	ES/EQUIPMENT EXPENSES:						
1010	Rent/Lease Building						\$4,725.00
1011	Equipment						\$200.00
	FACILITY/EQUIPMENT TOTAL						\$4,925.00
OPERAT	ING EXPENSES:						
	Telephone and Computer Network						\$3,274.00
1062	Postage						\$600.00
1063	Printing/Copying						\$3,000.00
1066	Office Supplies						\$900.00
1072	Staff Transportation						\$741.30
1074	Staff Training/Registration						\$1,706.00
	Community Advocates Stipends						\$12,000.00
1077	Food						\$500.00
	OPERATING EXPENSES TOTAL						\$22,721.30
	AL SERVICES EXPENSES:						
1081	External Audit						
1082	Liability Insurance						
	FINANCIAL SERVICES TOTAL						\$0.00
	EXPENSES (Consultant/Etc.):						
1090	Consultant (Network & Data Management)						\$0.00
	SPECIAL EXPENSES TOTAL						\$0.00
				TOTAL	DIRECT COSTS	\$	98,558.02
INDIREC	T COSTS			12%		\$	11,826.96
		T	OTAL PRO	GRAM EXP	PENSES YEAR 2	\$	110,385

Year 2 Page 4 of 8

# Fresno County Tobacco Prevention Program CAM Project California Health Collaborative

Revised 6-Month Extension Budget Narrative: July 1, 2021 - December 31, 2021

#### NARRATIVE

## Personnel Salaries, Payroll Taxes & Employee Benefits - Line Items 0001-0042

The Project Director (PD) provides direct administration, supervision, and leadership to the program.

Supervises the Program Coordinator, completes reports, supports evaluation activities, and assists with coordinating the activities of the project.

Salary: \$3862.50 X 5% FTE X 12PP = \$2318 (rounded)	\$	2,318
Fringe: \$2317.50 X 23% = \$533 (rounded)	\$	533
Total Salary & Fringe: \$2851	otal Salary & Fringe for PD \$	2,851

The Program Coordinator (PC) provides direct supervision to the CEC and works in conjunction with the CEC and PD on a daily basis to assist with coordinating volunteers and program participants, performing program assessments, development of program materials, supports program evaluation, and implementation of SOW activities.

Salary: \$2180 X 50% FTE X 12PP = \$13,080	\$	13,080
Fringe: \$13,080 X 19% = \$2,485 (rounded)	\$	2,485
Total Salary & Fringe: \$15,565 Total Salary & Fringe fo	or \$	15,565

The Community Engagement Coordinator (CEC) is the project liaison in the targeted Fresno County region. The CEC works in conjunction with the PC and PD on a daily basis and assists with coordinating volunteers and program participants, development of program materials, supports program evaluation, and implementation of SOW activities.

Salary: \$1,600 X 70% FTE X 12PP = \$13,440	\$	13,440
Fringe: \$13,440 X 19% = \$2,554 (rounded)	\$	2,554
Total Salary & Fringe: \$15,994 Total	Salary & Fringe for \$	15,994

|--|

108.00

408.00

## Facilities/Equipment Expenses – Line Items 1010-1011

1010 Rent: 150 sq ft x \$2.50 sq ft x 1.05 FTE x 6 months= \$2363 (rounded) \$ 2,363

Total: \$2363

1060

1062

1063

1072

Total Facilites & Equipment Expenses \$ 2,363.00

## Operating Expenses - Line Items 1060-1079

support SOW activities and computer software annual subscriptions and license fees. \$10 per month for TriNet Cloud Expense (Expense tracking software) X 6 months = \$60; \$80 per month for Helios (IT support services) X 6 months = \$480; \$37 per month for Comcast (Internet) X 6 months = \$222; \$2 per month for Bill.com (Invoicing software) X 6 months = \$12; \$13 per month for Totlcom Software
(Telecommunication services) X 6 months = \$78; \$6 per month for Microsoft (Computer software) X 6 months = \$36. \$148 per month on average x 6 months= \$888 for operating phones and internet; Total =\$888

Postage: Expenses for printing of educational materials developed in approved Scope of Work activities, including post cards to be sent to community members and elected officials to educate them about the program's efforts, project findings, and provide general education. \$18 per month x 6 months= \$108

Telephone and Computer Network: Communication expenses related to operating phones, internet to

Printing/Copying: Expenses for printing of educational materials developed in approved Scope of Work activities, including post cards to be sent to community members and elected officials to educate them about the program's efforts, project findings, and provide general education. \$68 per month x 6 months= \$408 (rounded)

Transportation: Local travel for staff and/or Community Advocates calculated at \$0.56 per mile for approximately 256-257 miles per month for travel to unincorporated Fresno County communities to conduct presentations, trainings, meetings with local community leaders and meeting with Community

Advocates. 256-257 miles per month x \$0.56 x 6 months = \$860-\$863 (rounded)

Community Advocates Stipend: Stipends for 9 Community Advocates who participate in the Project over the course of the six-month contract period. Stipends are estimated at \$100 per month per Community Advocate and will be distributed on a monthly basis. 9 Community Advocates x \$600-

annually = \$5400 9 x \$100=\$900 x 6 months= \$5400

Food: Food and refreshments or snacks for trainings and meetings with Community Advocates. \$25 per
advocate x 9 advocates= \$225. Consumable incentives will not exceed \$50 worth/value per person per \$
year. Cost for six months is estimated at \$25 per advocate for a cost of \$225 per year.

Educational Materials: Materials used by CAM Advocates and the Project Coordinator to educate the
community about the impact of tobacco in their community and to promote the CAM project. \$ 380.00
Materials include stickers designed by the community advocates. 1000 stickers x \$0.38 = \$380

Total Operating Expenses \$ 8,272

Indirect Cost Expense - Line Item 1090 Direct Costs Subtotal \$ 45,045

 $Administrative\ expenses\ such as\ overhead\ accounting\ support\ and\ payroll\ services, external\ audit,\ liability\ insurance,\ utilities,\ building\ and\ equipment\ maintenance,$ 

janitorial services, and dues and subscriptions. Calculated at 0.11% of direct costs.

\$45045 Total Direct Cost x 11% = \$4955 (rounded)

Total \$4,955

TOTAL PROGRAM EXPENSES: \$ 50,000.00

# Fresno County Tobacco Prevention Program CAM Project California Health Collaborative

Revised Year 3 Budget Narrative: January 1, 2022 - June 31, 2022

# PROGRAM EXPENSES NARRATIVE

	FROGRAM EAF ENGLS MARKATIVE				
	Personnel Salaries, Payroll Taxes & Employee Benefits - Line Items 0001- 0042				
0001	The Program Coordinator (PC) provides direct supervision to the CEC and works in conjunction with the				
	Salary: \$1916.67 X 25% FTE X 12PP = \$5,750	\$	5,750		
	Fringe: \$5,750 X 19% = \$1,093 (rounded)	\$	1,093		
	Total Salary & Fringe: \$6,843 Total Salary & Fringe for	\$	6,843		
0003	The Community Engagement Coordinator (CEC) is the project liaison in the targeted Fresno County				
	Salary: \$1,806 X 70% FTE X 12PP = \$15170	\$	15,170		
	Fringe: \$15170 X 19% = \$2,882 (rounded)	\$	2,882		
	Total Salary & Fringe: \$18052 (rounded) Total Salary & Fringe for	\$	18,052		
	Total S & B				
	Expenses	\$	24,895		
	Operating Expenses - Line Items 1060-1079				
1060					
1062	<b>Postage</b> : No postage fees are estimated for the final 6 months of the project.				
1063	<b>Printing/Copying</b> : Expenses for printing of educational materials developed in approved Scope of Work				
1072	<b>Transportation</b> : Local travel for staff and/or Community Advocates calculated at \$0.56 per mile for				
1076	Community Advocates Stipend: Stipends for 4 Community Advocates who participate in the Project				
1077	Food: No food and refreshments costs will be estimated for the final six months of the project.	\$	<u> </u>		
	Total Operating Expenses	\$	3,609		
	Indirect Cost Expense - Line Item 1090 Direct Costs Subtotal	\$	28,504		
1090	Administrative expenses such as overhead accounting support and payroll services, Indirect Cost				
1090	external audit, liability insurance, utilities, building and equipment maintenance,  Total	\$	1,996		
	TOTAL PROGRAM EXPENSES:	\$	30,500.00		

# Fresno County CAM Program California Health Collaborative FY July 1, 2021 - December 31, 2021

	Categories -						
	n Description (Must be itemized)						
PERSONNEL SALARIES:		Anı	70 =		Benefit		
					Rate <sup>2</sup>		
0001	Project Director	\$	46,350	5%	23%	\$	533
0002	Project Coordinator		\$26,500	41%			2,518
0003	Community Engagement Coordin		\$21,672	70%	19%	\$	2,882
	Sub-Total	\$	28,477			\$	5,933
		•					
	SALARIES TOTAL	\$	28,477			\$	34,410
	IES/EQUIPMENT EXPENSES:						
1010	Rent/Lease Building						2,363.00
	FACILITY/EQUIPMENT TOTAL					<u>\$</u>	2,363.00
_	TING EXPENSES:	-					
	· · · · · · · · · · · · · · · · · · ·						\$888.00
	? Postage						\$108.00
	1063 Printing/Copying \$408.						
	072 Staff Transportation \$863.00						
	Community Advocates Stipends						
	' Food	\$225.00					
1078	1078 Educational Materials \$380.0						
	OPERATING EXPENSES TOTAL	<u> </u>				\$	8,272.00
_	IAL SERVICES EXPENSES:						
	External Audit						
1082	Liability Insurance						
FINANCIAL SERVICES TOTAL							\$0.00
SPECIAL EXPENSES (Consultant/Etc.):							
1090	Consultant (Network & Data Mana	ager	nent)				\$0.00
	SPECIAL EXPENSES TOTAL						\$0.00
			TC	TAL DIRE	CT COSTS		\$45,045
INDIRE	CT COSTS Not to exceed 15% of total direct cos	its.		11%			\$4,955
			TOTAL PI	ROGRAM	<b>EXPENSES</b>		\$50,000

# Fresno County CAM Program California Health Collaborative FY January 1, 2022 - June 30, 2022

Budget C	Categories -						
Line Item	Description (Must be itemized)						
PERSONNEL SALARIES:		Annual Salar % FTE <sup>1</sup>		Benefit	Benefit Cost		
					Rate <sup>2</sup>		
0001	Project Coordinator		\$23,000	25%	19%	\$	1,093
0002	Community Engagement Coordin		\$21,672	70%	19%	\$	2,882
	Sub-Total	\$	20,920	1.0		\$	3,975
	SALARIES TOTAL	\$	20,920			\$	24,895
<b>FACILITI</b>	ES/EQUIPMENT EXPENSES:						
	FACILITY/EQUIPMENT TOTAL						\$0.00
<b>OPERAT</b>	ING EXPENSES:						
1060	Telephone and Computer Networ	k					\$600.00
1062	Postage					\$0.00	
1063	Printing/Copying					\$100.00	
1072	Staff Transportation						\$509.00
1076	Community Advocates Stipends					9	\$2,400.00
1077	Food						\$0.00
	OPERATING EXPENSES TOTAL					,	3,609.00
FINANCIAL SERVICES EXPENSES:							
1081	External Audit						
1082	Liability Insurance						
	FINANCIAL SERVICES TOTAL						\$0.00
<b>SPECIAL</b>	SPECIAL EXPENSES (Consultant/Etc.):						
1090	Consultant (Network & Data Mana	ager	ment)				\$0.00
	SPECIAL EXPENSES TOTAL						\$0.00
			TO	TAL DIRE	CT COSTS		\$28,504
INDIRECT COSTS Not to exceed 15% of total direct cos				7%			\$1,996
TOTAL PROGRAM EXPENSES							\$30,500
							,