



# RECOMMENDED BUDGET OVERVIEW

FY 2020-21

Jean M. Rousseau, C.P.A.  
September 14, 2020



# FY 2019-20 HIGHLIGHTS

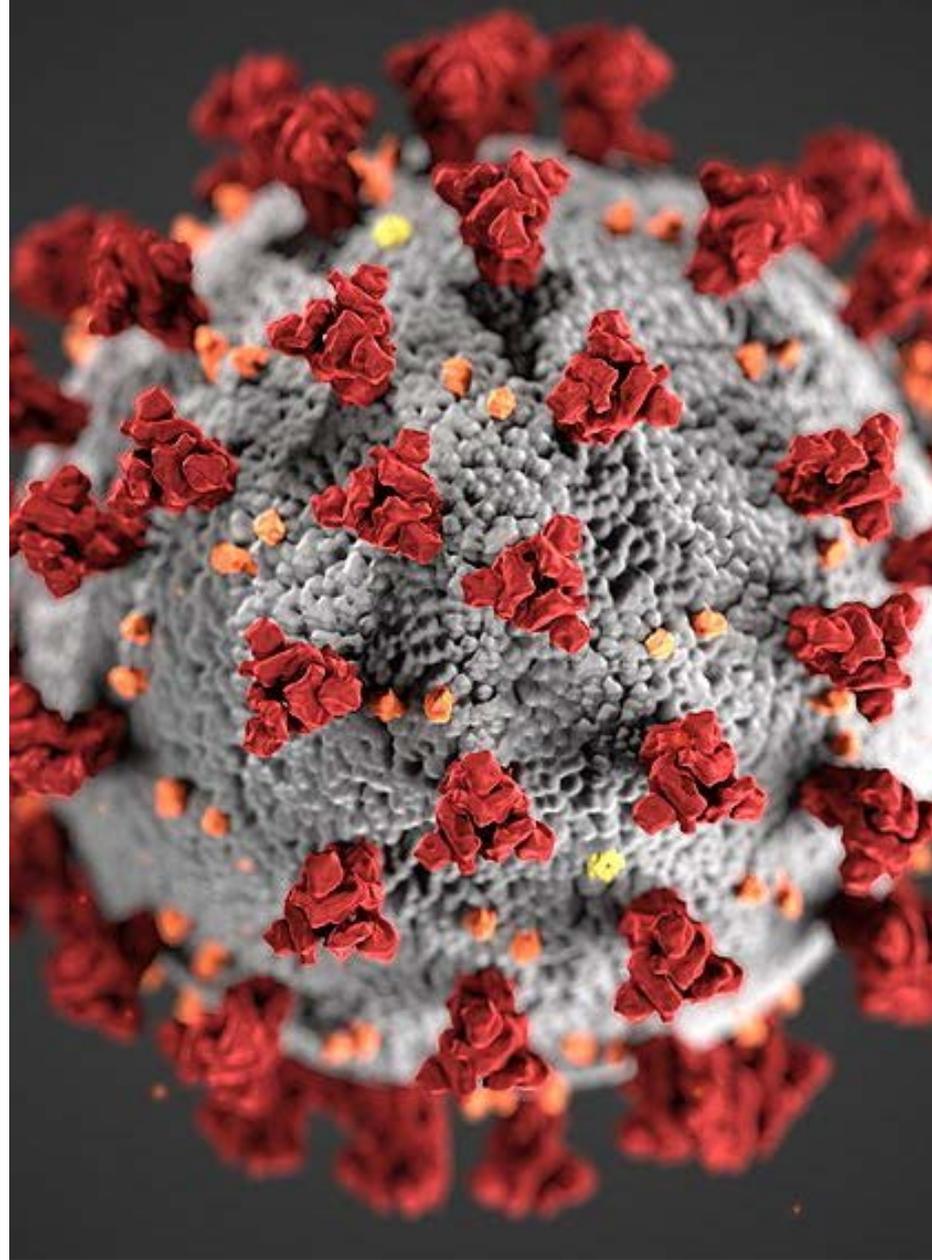
- ❑ Last year of aggressive Salary and Benefit increases to improve local competitiveness
- ❑ Increased General Reserve by \$18 million and allocated \$21.9 million for Capital Projects
- ❑ Implemented the Voter's Choice Act and deployed new voting system
- ❑ Completed renovation of 2nd building on the new Clovis Campus for DSS
- ❑ Public Defender moved into the Crocker building





# FY 2019-20 HIGHLIGHTS

- ❑ COVID-19 local emergency declared in Mid-March
- ❑ Department of Public Health mobilized to provide response to COVID-19
- ❑ Homelessness response coordinated with the City of Fresno, FMCoC and multiple providers
- ❑ ISD and HR led County internal response to ensure continuity of government





# GLOBAL PROTOCOLS USED



## Budget historically normal revenue amounts

by not adjusting revenue estimates during economic cycles



## Budget conservatively for discretionary revenue estimates

discretionary revenue estimates



## Disciplined adherence

to structural fund balance target (NCC)



## Use of one-time revenues for one-time purposes

such as reserves, future budgetary challenges, capital needs, and debt extinguishment



# GLOBAL OVERVIEW (in thousands)



Fund Type	FY 2019-20	FY 2020-21
General	\$1,871,758	\$2,007,941
Special Revenue	1,322,352	1,435,343
Capital Projects	134,293	98,315
Debt Service	37,267	40,760
Enterprise	49,243	50,928
Internal Service	<u>253,333</u>	<u>293,473</u>
<b>Total Recommended Budget</b>	<b>\$3,668,246</b>	<b>\$3,926,760</b>

# COUNTY GENERAL FUND



**1**

**The County's main operating fund**

**2**

**Accounts for activity not required to be in special, business type, or trust funds**

# GENERAL FUND BUDGET FIVE YEAR HISTORY (in thousands)



Fiscal Year	Budget Amount
2016-17	\$1,477,397
2017-18	\$1,626,194
2018-19	\$1,685,823
2019-20	\$1,871,758
2020-21	\$2,007,941

# COUNTY GROSS SECURED VALUE (in millions)



Year	Gross Secured Value (In Millions)	YOY % Change
2005	\$41,565	9.2%
2006	\$46,449	11.8%
2007	\$53,029	14.2%
2008	\$59,499	12.2%
2009	\$60,909	2.4%
2010	\$58,391	-4.1%
2011	\$57,958	-0.7%
2012	\$58,379	0.7%
2013	\$58,343	-0.1%
2014	\$61,519	5.4%
2015	\$65,196	6.0%
2016	\$67,898	4.1%
2017	\$71,057	4.7%
2018	\$74,950	5.5%
2019	\$78,847	5.2%
2020	\$83,105	5.4%
2021	\$87,510	5.3%

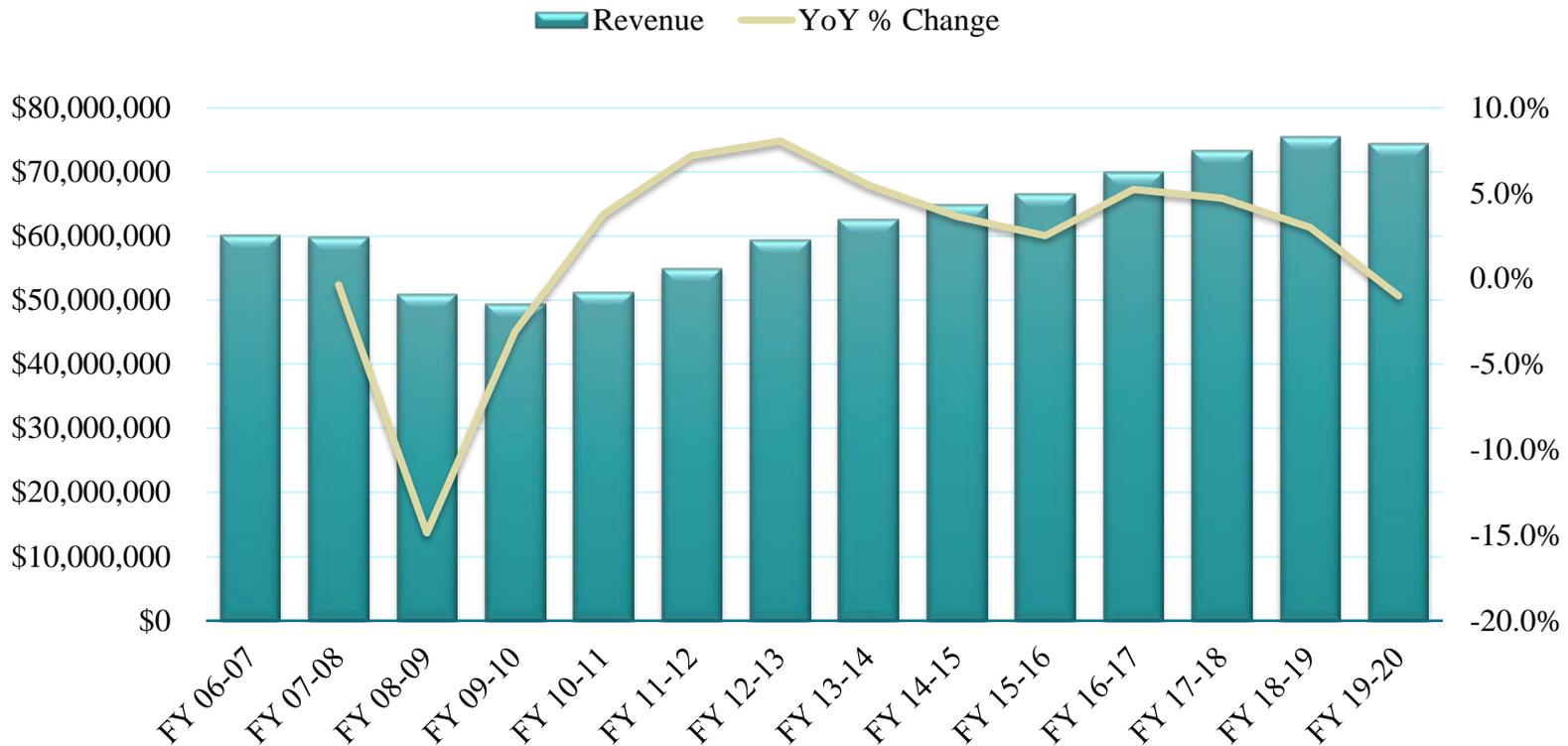
# GENERAL COUNTY REVENUES

(in thousands)

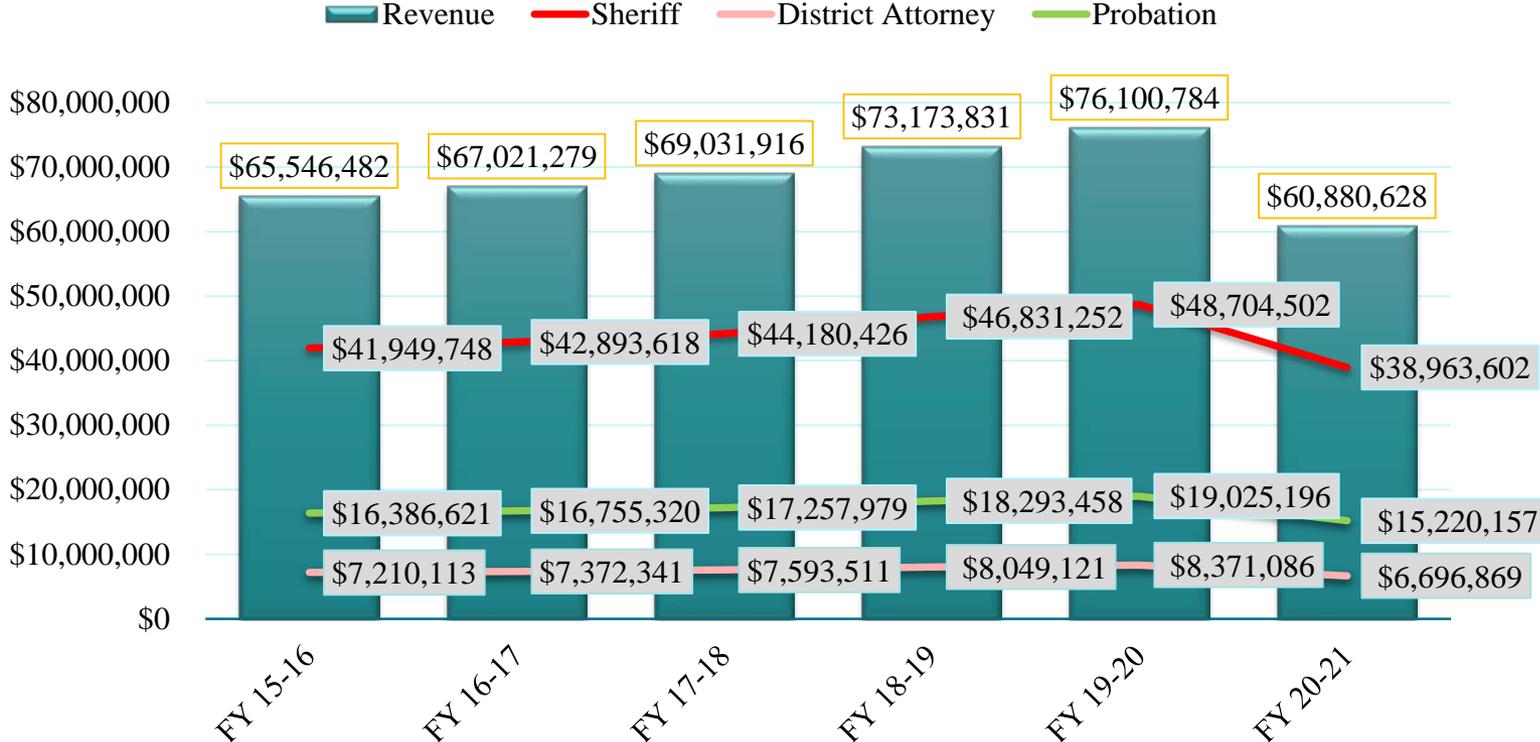


Description	FY 2018-19 Actual	FY 2019-20 Budgeted	FY 2019-20 Actual	FY 2020-21 Recommended	%
Secured Property Taxes	\$99,313	\$101,401	\$103,930	\$106,009	35
Property taxes in lieu of Motor Vehicle Fees	123,533	126,004	130,598	133,210	44
Local Sales Tax	27,497	23,170	27,968	23,170	8
All Other	<u>53,192</u>	<u>41,688</u>	<u>41,984</u>	<u>41,543</u>	13
Total	\$303,535	\$292,263	\$304,480	\$303,932	100

# PUBLIC SAFETY REVENUES STATEWIDE PROP 172 SALES TAX



# BUDGETED PUBLIC SAFETY REVENUES STATEWIDE PROP 172 SALES TAX



# RECAP OF ONGOING NCC GROWTH (in thousands)



## Growth in Estimated General County Revenues

<input type="checkbox"/> 19-20 Unbudgeted Growth	\$6,978
<input type="checkbox"/> <u>20-21 Growth (2%)</u>	<u>4,691</u>
<b>Total Estimated Revenue Increase</b>	<b>\$11,669</b>

## Appropriations

<input type="checkbox"/> Salaries and Benefits	\$8,077
<input type="checkbox"/> Agreements	1,240
<input type="checkbox"/> Sheriff Workers Comp and Liability Insurance	4,806
<input type="checkbox"/> <u>Departments</u>	<u>3,590</u>
<b>Total Ongoing NCC Growth</b>	<b>\$17,713</b>

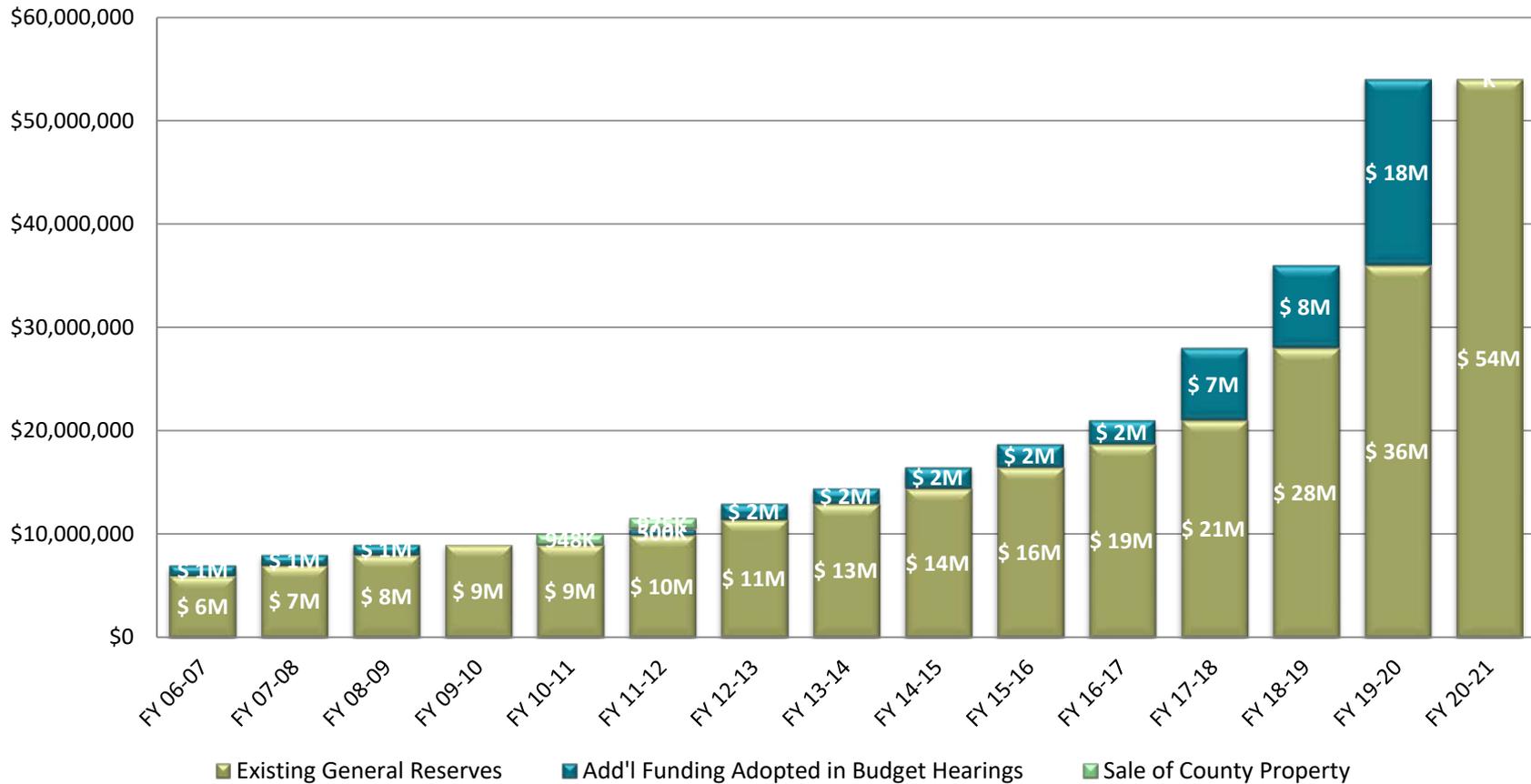
<b>FY 2020-21 Budgetary Imbalance</b>	<b>\$6,044</b>
<b>FY 2019-20 Budgetary Imbalance</b>	<b><u>6,260</u></b>
<b>Total Budgetary Imbalance</b>	<b>\$12,304</b>

# GENERAL FUND STRUCTURAL NET COUNTY COST (NCC) (in thousands)



Description	FY 2018-19	%	FY 2019-20	%	FY 2020-21	%
Justice Services	\$199,658	69	\$214,090	69	\$244,440	72
Human Services	41,475	14	42,314	14	42,508	12
Administration, Fiscal, & Debt	39,668	14	41,392	14	43,389	13
Land Use & Development	8,199	2.8	9,095	2.8	9,488	2.8
Contingencies & Designations	<u>572</u>	<u>0.2</u>	<u>572</u>	<u>0.2</u>	<u>572</u>	<u>.2</u>
Total NCC	\$289,572	100	\$307,463	100	\$340,397	100
General County Revenues	\$280,632		\$292,263		\$303,932	
Structural Fund Balance	\$8,940		\$8,940		\$8,940	
NCC Budgetary Imbalance			\$6,260		\$12,304	
Prop 172 Sales Tax Backfill					\$15,221	

# HISTORY OF GENERAL RESERVE



# CAPITAL PROJECTS - OVERVIEW

(in thousands)



Description	FY 2016-17 Budget	FY 2017-18 Budget	FY 2018-19 Budget	FY 2019-20 Budget	FY 2020-21 Budget	Total
Sheriff Sub. 2	\$3,000	\$7,000	\$6,000	\$1,917	\$0	\$17,917
DA Building	\$3,000	2,000	0	0	0	5,000
Animal Shelter	\$3,000	1,000	1,000	3,000	0	8,000
Hall of Records	0	2,000	6,000	4,000	0	12,000
Ag Commissioner	0	0	0	6,000	(6,000)	0
Misc. Projects	<u>5,000</u>	<u>10,000</u>	<u>1,000</u>	<u>6,969</u>	<u>2,000</u>	<u>\$24,969</u>
<b>Total</b>	<b>\$14,000</b>	<b>\$22,000</b>	<b>\$14,000</b>	<b>\$21,886</b>	<b>(\$4,000)</b>	<b>\$67,886</b>

# FY 2020-21 RECOMMENDED BUDGET HIGHLIGHTS

**No layoffs or  
salary reductions**

**No increase to  
General Reserves**

**Capital Projects  
activity**

**COVID-19**

**Creek Fire**

**Set aside**

**\$3 million**

- \$1 million for contingencies
- \$1 million for State audit
- \$1 million for department moves

**Included**

**\$1 million**

for ADA improvements in accordance  
with Quentin Hall settlement



# FY 2020-21 RECOMMENDED BUDGET HIGHLIGHTS

## Social Services

- The 2<sup>nd</sup> and 3<sup>rd</sup> buildings at Clovis are expected to be fully occupied by the end of the fiscal year.

## District Attorney

- Occupancy expected by the end of the 2020 calendar year.
- Allows for the consolidation of majority of the Department.



# OUTSIDE FUNDS' HIGHLIGHTS

## Library

- The Library is making progress on the new Clovis and Reedley branches. Both are expected to be completed by FY 2022-23.
- **\$22.8 million** of Library funding is rolled over and included in this budget for the new Clovis and Reedley branches.

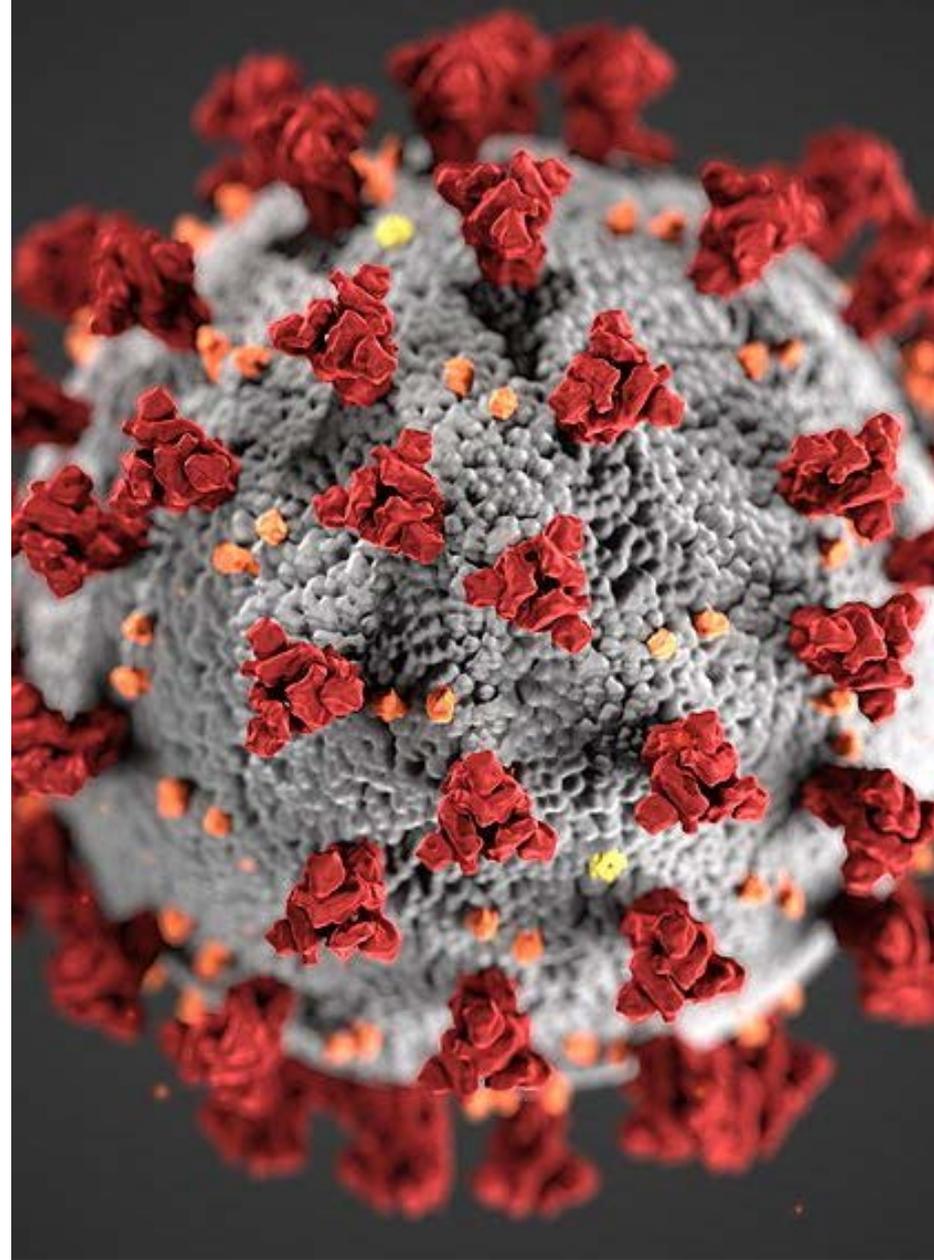
## Roads

- **Bridge Projects totaling \$17.9 million:**
  - Fresno Canal on McKinley \$1.6 million
  - James Bypass on Manning \$5.3 million
  - San Joaquin at Italian Bar \$7.5 million
  - Sand Creek on Ennis \$1.8 million
  - Reedley Main at Englehart \$1.7 million



# WHAT THE FUTURE HOLDS

- Ongoing COVID-19 response and related economic recovery
- Creek Fire disaster response, recovery and repopulation
- Presidential elections will determine level of additional Federal relief funds
- Budgetary challenges depending on economic activity





# THANK YOU

Jean M. Rousseau, C.P.A.