

County of Fresno Quarterly Activity Report

Quarter 3
Fiscal Year 2019-2020
January 1, 2020 – March 31, 2020

Lee Ann Eager	President/CEO
Sherry Neil	Chief Operating Officer
Paul Thorn	Controller
Andrea Reyes	VP of Business Development
Will Oliver	VP of Business Services
Jenna Lukens	Contracts Manager
Amanda Bosland	Client Services Manager
Charlene Holguin	Economic Development Specialist
Mandip Johal	Business Expansion Retention Coordinator
Robin Montgomery	Attractions Specialist
Julian Ramos	Economic Development Coordinator
Chris Palacios	Retention Specialist
Terrance Burks	Retention Specialist
Nicholas Vincent	Staff Economist
Raymond Jin	Data Administrator/Analyst
Curtis Williamson	Business Development Specialist
Marcella Lara	Office Manager
Merritt Pacini	Executive Assistant to CEO

County of Fresno Quarterly Activity Report

This report summarizes the agreement requirements between the County of Fresno and the Fresno County Economic Development Corporation (EDC).

Division Mission

To market Fresno County as the premier location for business prosperity.

Fresno County EDC Services

The Economic Development Corporation serving Fresno County is a nonprofit organization established to market Fresno County as the premier location for business prosperity. We facilitate site selection for new businesses within Fresno County, and assist in the retention and expansion of businesses through our alliance with collaborative partners and resources.

The EDC agrees to the following services:

- Provide site visits to businesses interested in locating in Fresno County. The EDC will report the number of site visits including names of the business (unless the business expressly requests to remain anonymous), type of industry, and location in the quarterly report to County;
- 2. The EDC will provide technical assistance to businesses staying in Fresno County or expanding their operations;
- 3. The EDC will allow County access to industrial inventory. Please see www.fresnocountycities.com;
- 4. The EDC will maintain, monitor, and draft any required revisions of the County's Comprehensive Economic Development Strategy (CEDS) for approval by the County and help the County achieve the economic development objectives of the CEDS; and
- 5. The EDC, in coordination with the County Administrative Office, will help implement policies and programs from the Economic Development Element of the County of Fresno General Plan.

County of Fresno Economic Snapshot

Quarter 3, FY 19-20 Industrial, Office, and Retail Vacancy

In Fresno County this quarter, the industrial vacancy rate decreased from 4.0% to 3.5%, the office vacancy rate increased from 6.9% to 7.0% and the retail vacancy rate increased from 5.4% to 5.5%.

Q3 FY19-20	Industrial	Office	Retail
Fresno County	3.5%	7.0%	5.5%
East Side	4.6%	0.9%	1.9 %
West Side	2.4%	3.3%	7.7%

Source: CoStar.com

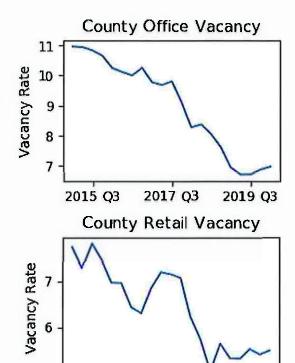
March 2020 Unemployment Rates

The unemployment rate in Fresno County was 8.5% in March 2020, up from a revised 8.0% in January 2020. This compares with an unadjusted unemployment rate of 4.3% for California and 3.5% for the nation during the same period.

Area	Labor Force	Unemployment Rate	
Fresno County	454,300	8.5%	
East Side Cities	56,100	11.6%	
West Side Cities	26,500	11.7%	
Metro Cities	287,400	5.2%	
Unincorporated	84,300	16.6%	

Source: State of California Employment Development Department





2017 Q3

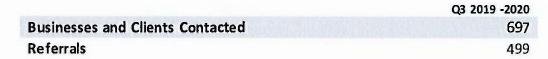
2019 Q3

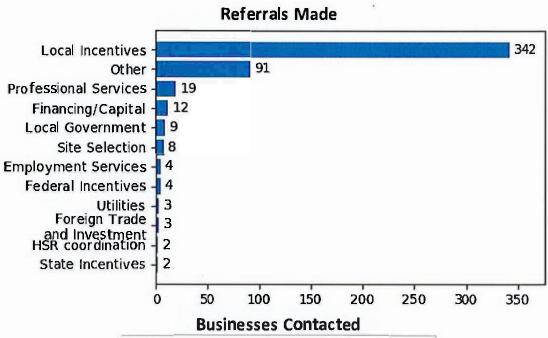
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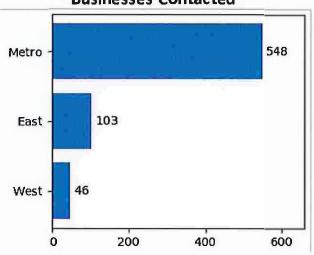
2015 Q3

Business Retention and Expansion Outreach

Stemming from direct outreach, workshops, one-on-one meetings, and marketing efforts, the areas of interest and number of referrals generated are reflected below:







East Side	West Side	Metro	
Fowler	Coalinga	Clovis	
Kingsburg	Firebaugh	Fresno	
Orange Cove	Huron		
Parlier	Kerman		
Reedley	San Joaquin		
Sanger			
Selma			

See Appendix Item 1 for sources

Business Attraction and Expansion Activity

During the third quarter, the EDC generated 23 new business leads.

New Qualified Leads

	Client Number	Source	Industry	Jobs	Site Requirements	Regions
	200109R2	City/County Lead	Grocery Stores	TBD	20,000 sq.ft. 2 acres	Coalinga
	200109R1	City/County Lead	Limited-Service Restaurants	TBD	3,000 sq.ft. 1 acres	Coalinga
	200109R4	City/County Lead	Limited-Service Restaurants	TBD	2,000 sq.ft. 1 acres	Coalinga
	200109R3	City/County Lead	Full-Service Restaurants	TBD	5,000 sq.ft. 1 acres	Coalinga
	200109R5	City/County Lead	Limited-Service Restaurants	TBD	3,000 sq.ft. 1 acres	Coalinga
	200109R6	City/County Lead	Shoe Stores	TBD	10,000sq.ft. 1 acres	Coalinga
January	200114R1	City/County Lead	Manufacturing	15	3,000 sq.ft.	Clovis; Fresno
	200115A1	Direct Lead	Other Food Manufacturing	40	TBD	Fresno; Clovis
	200129A1	City/County Lead	Warehousing and Storage	TBD	1,500,000 sq.ft. 100 acres	Fresno
	Project Matrix	GO-Biz Lead	Prefabricated Wood Building Manufacturing; 700,000	700,000 sq.ft. 40 acres	TBD	
	200203E1	Direct Lead	Warehousing and Storage	TBD	15,000 sq.ft.	Fresno; Kerman
	CCVEDC 2003	CCVEDC Lead	Real Estate	TBD	TBD	Fresno
	CCVEDC 2007	CCVEDC Lead	Fresh Fruit and Vegetable Merchant Wholesalers	TBD	TBD	Fresno; Kingsburg; San Joaquin
February	200220E1	Direct Lead	Food Manufacturing	60	TBD	Fresno
	Sherry's Ark	Direct Lead	TBD	TBD	80 acres	TBD
	200225A1	Local Partner Lead	Home Furnishing Merchant Wholesalers	70	175,000 sq.ft.	Fresno
	200227E1	Direct Lead	General Freight Trucking	TBD	2acres	Fresno
	200302A1	Direct Lead	All Other Amusement and Recreation Industries	TBD	10,000 sq.ft.	TBD
March	CCVEDC 2010	TBD	TBD	TBD	100,000 sq.ft.	TBD
	CCVEDC 2011	CCVEDC Lead	Fuel Dealers	2	4 acres	TBD
	CCVEDC 2012	CCVEDC Lead	Pharmaceutical Preparation Manufacturing	2,000	220,000 sq.ft.	Fresno; Kingsburg
	CCVEDC 2015	CCVEDC Lead	Medical Equipment and Supplies Manufacturing	75	35,000 sq.ft.	TBD
	200305A1	TBD	TBD	TBD	TBD	TBD

CCVEDC	California Central Valley Economic Development Corporation
Direct	Client Contacted EDC Directly
GO-Biz	Governor's Office of Business and Economic Development
Partner	Fresno EDC Partner referral

Q3 Site Visits

Date	Client Number	Industry	Sites or Area
			Metro – Fresno; Metro
01/24/2020	191115A1	Glass Container Manufacturing	Unincorporated

Marketing

WestPack 2020, Anaheim, CA – February 11-12, 2020

Contacts: 213 Leads to Date: 5

WestPack 2020 Conference was a three-day event that brought packaging engineers, manufacturers, and company executives to share ideas and industry best practices, and discuss new business opportunities. Fresno County EDC participated as a member of CCVEDC, promoting the Central Valley as an ideal location for establishing new operations and west-coast business expansions. The CCVEDC booth attracted hundreds of visitors, and has generated five leads as of March 2020.

Site Selector's Guild—Atlanta, GA – March 9-11, 2020

Contacts Made: 30

Vice President of Business Services Will Oliver attended the Site Selectors Guild's Annual Conference in Atlanta, GA. The Site Selectors Guild is an association of the world's foremost professional site selection consultants. Guild members provide location strategy to corporations across the globe and for every industry, sector, and function. The Annual Conference provided an interactive format allowing for substantive insight and networking opportunities among some of the leading site selection firms and consultants.

Breakout sessions included topics such as Foreign Direct Investment, the "State of Site Selection", building winning relationships, and sessions tailored toward small and mid-size economic development agencies. Consensus among consultants is that incentives play a lesser role in corporate site selection, as many businesses and site selectors are concerned about public perception or fallout of receiving such incentives. Consultants provided informative ideas and best practices on strategies to make communities competitive while offering takeaways on how to bridge the need for recruiting new businesses with the community's demand for social equity and inclusion. EDC Attractions and Expansion/Retention staff is required listen to the audio recordings of each breakout session.

Partnership with Department of Social Services

The EDC has been contracted to assist the Fresno County Department of Social Services in marketing the New Employment Opportunities (NEO) program, and Ready2Hire, and identify prospective employers to hire from the pool of eligible NEO job seekers.

New Employment Opportunities (NEO) 2019-2020*	Actual	Contract Goal
Participating Businesses	78	150
Job Placements	144	200
Job Postings	243	500
Job Fairs	3	4
Employer Training	1	4
*Contract Dates: October 1, 2019 - September 30, 2020		

Customized Workforce Trainings

Realizing the current labor demands among our local businesses, the EDC, Department of Social Services and educational partners have worked with industry stakeholders to develop customized trainings to fulfill today's workforce needs. Utilizing input from various industry practitioners, each training curriculum is developed to create career pathways to meet tomorrow's industry needs, help businesses grow, and put individuals back to work. Below is a list of customized training programs underway:

Valley Apprenticeship Connections

Pre-Apprenticeship Program. The partnership between Fresno County EDC, the Department of Social Services, and Fresno EOC is continuing to provide a 12-week program comprised of classroom and construction-based training.

L−11 Status
117
87
74%

Cohort #12 1/6/2020- 3/.27/.2020 (end date has been delayed due to COVID-19)

Truck Driving

Class A Truck Driving Class. The 10-week training is a partnership between Fresno County EDC, the Department of Social Services, Fresno City College, and Lawson Rock and Oil.

Feb 2015 - Current | Cohort1-33 Status

Obtained CDL	230
CDL - Left County	-16
Retained employment	177
Retention Rate	83%

High-Speed Rail

Since the program inception in 2013, the EDC has assisted 332 property owners throughout the City and County of Fresno. During this quarter our Business Development Specialist assisted 15 businesses and property owners, making contact 34 times.

Client Status	
Closed	36
Active/Existing	99
Pending Relocation	9
Reconfiguring	41
Relocated	147
Total	332

Highlights

COVID-19 Response

COVID-19 has forced EDC staff to rethink best practices and retool in response to the pandemic crisis. Leading up to the decision by Mayor Lee Brand and Governor Gavin Newsom to issue a shelter-in-place order requiring closure of non-essential businesses, EDC staff implemented a number of different strategies to disseminate information and resources available to impacted businesses immediately, which are summarized below:

COVID-19 RESOURCES PAGE

Staff set up a COVID-19 Resources page dedicated to business resources as they become available which can be found at www.fresnoedc.com/covid19. This page serves as a one-stop shop for critical funding sources, services and information as they evolve and become available. To date, the resource page has received 4,800 page views.

STAFF RETENTION CALLS

EDC staff are extremely talented, knowledgeable, adaptable and committed to providing exceptional services during this crisis. While all staff have transitioned to working from home, in addition to their daily roles, each Specialist has been assigned a list of businesses in each community to contact directly and offer resources as they become available. Hundreds of businesses have been contacted as a result, generating new referrals to key resources such as NEO, SBA Disaster Relief Loans, City of Fresno's eviction moratorium and PG&E's Economic Development Rate, to name a few.

BUSINESS RESOURCE HOTLINE

The rapidly changing nature of this crisis is difficult for businesses to survive, let alone navigate, therefore the EDC, in partnership with the Fresno Chamber of Commerce and City of Fresno, launched a Business Resource Hotline so businesses will have a number to call to speak with a live person to discuss a variety of programs available to them. The most common resources shared include the SBA's Economic Injury Disaster Relief Loan, CARES Act funding, SBA approved lenders, Workforce Development's Rapid Response Services, City of Fresno's rent deferrals and eviction moratorium, Fresno County health order compliance, and the City's Save Our Small Businesses Loan to Grant program, among others. This has served as a vital information pipeline to deliver updates immediately as additional resources become available. To date, 160 businesses have utilized the Hotline and staff are following-up with new information weekly.

COVID-19 RAPID RESPONSE REQUESTS FOR PROPERTIES

On March 18, 2020 the Governor's Office of Business and Economic Development (GO-Biz) issued a request for shovel-ready sites and ready-to-operate buildings for potential use as emergency testing centers, chemical and medical supply manufacturing to support the state's COVID-19 response. Fresno EDC staff conducted 2 rounds of site searches and worked with cities' management to compile and submit 34 Fresno County sites to GO-Biz on March 23, 2020.

MOVING FORWARD

EDC staff empathizes with the impacts that businesses are enduring and remains committed to retaining as many as possible through compassionate and dedicated service. Staff will continue to adapt and find best ways to arm our local companies with the tools, resources and opportunities necessary to aid in their retention and future growth.

Targeted Business Retention and Expansion Outreach Methodology

EDC Staff Economist completed an updated methodology to be used for targeted business outreach. This methodology utilizes a predictive model built on business data for Fresno County in which statistically significant business attributes were used to predict expected employment values. The ratio between predicted and actual employment was then used to assign individual business targets for either Expansion or Retention services. Included in this methodology is a NEO Outreach score used to inform EDC staff on potential NEO targets based on industry earnings, labor demand, client interests, outreach tiers, absolute employment differences, and industry prioritization. Additionally, this methodology includes further identification for those business targets that are predicted to expand the most, have industry earnings above the median, concentrate the largest percentages of industry employment, and exhibit the greatest labor demand.

Reedley Marketing Online Sales Workshop

EDC Staff, in collaboration with Reedley Chamber of Commerce, Sargent Marketing firm, hosted an online sales marketing workshop. Seven businesses were present and ten participants. Topics included how to market your business, grow your sales and reach your target market. EDC staff sent a follow-up email to all businesses in attendance including EDC services and business available incentives.

Highway 180 and Academy Avenue Development Project

Stemming from the completion of the Opportunity Analysis in Quarter 2, and at the urging of Supervisors Nathan Magsig and Buddy Mendes, EDC staff has worked closely with the City of Sanger, County of Fresno and Economic Development Administration (EDA) Representative Wil Marshall to develop plans for joint EDA grant applications. Both the County Board of Supervisors and Sanger City Council have unanimously supported working together to submit a joint grant application that can help catalyze development potential and job creation through the extension of city utilities to properties near Academy Avenue and Highway 180. EDC staff remains heavily engaged on this project and is hopeful that once complete, this joint effort can be replicated in other small communities.

Clovis Comparative Healthcare Analysis

In Quarter 3, EDC Staff Economist has carried out extensive work on the Clovis Comparative Healthcare Analysis, looking at defining a formal quantitative methodology to assess the performance of the Local Health Services Cluster across two uniquely defined "test" regions and uniquely defined variables. The test regions will provide important data as to the effectiveness of this methodology, and support the EDC's efforts in completing the project in a timely and accurate way moving forward. The test period will conclude by the end of April, with work on the final project then beginning in early May with a clear set of comparison regions and quantitative measurement variables to assess.

Coalinga Business Resource Fair

EDC Staff participated in the Coalinga Business Resource Fair hosted by Fresno4Biz and the Coalinga Chamber of Commerce. Seven Fresno4Biz partners presented to 18 Coalinga residents and business owners about the services and programs they provide. EDC Staff presented information on NEO, FEW, WOTC, NEC, CA Competes Tax Credit, Manufacturing Equipment Sales & Use Tax Exemption, and the City of Coalinga's New Business License Fee Waiver.

Councilmember Luis Chavez Business Outreach

With the Support of Fresno City Councilmember Chavez's office, EDC Staff provided on-going outreach and support to businesses located within District 5. The businesses have received assistance applying

for financing, accessing rapid response services, and direction on how to deal with landlords threatening evictions.

Tulare World Ag Expo

Four EDC staff members attended the Expo and contacted over 140 companies that operate within the county. Working with the Centers for International Trade Development and the U.S. Commercial Service, targeted outreach plans were implemented in order to connect with potential foreign direct investment partners through scheduled International Matchmaking appointments. EDC Staff presented at the Women in Ag: Entrepreneurship from Market Research to Store Shelf. EDC will follow up via email to all businesses contacted and set up meetings with the 30 hot leads.

Opportunity Fresno Public Launch and Press Conference

The EDC was proud to help plan and launch the release of Opportunity Fresno, a digital prospectus to showcase projects and communities ready for Opportunity Zone investment. President/CEO Lee Ann Eager joined sponsor representatives including Mayor Lee Brand, Robert Wiebe, Preston Prince and Tate Hill. The Fresno Bee, GV Wire, CBS 47 and Business Journal covered the release which has generated positive feedback concerning Opportunity Zones and the prospectus.

Project Phoenix Meeting with Supervisor Sal Quintero and Council President Miguel Arias

EDC staff continues to work with a local longstanding manufacturing client, known as Project Phoenix due to client confidentiality, on a business retention, expansion and attraction project. Project Phoenix was recently acquired by a large private equity firm and as part of the acquisition, they have decided to consolidate their Salt Lake City (SLC), Utah and Fresno sister companies. EDC scheduled a meeting with Supervisor Sal Quintero to provide a letter of support for their \$1.8M California Competes Tax Credit Application. Supervisor Quintero was very supportive of the project and has offered his office's assistance throughout the process. Project Phoenix representatives also met with Council President Miguel Arias who extended his support. If their SLC facility locates in Fresno, it would create 83 new jobs, most of which are skilled, blue collar positions averaging \$55,000 per year, generate \$40 million in additional sales and increase employment to around 220 positions total.

West Hills College Firebaugh Expansion Groundbreaking

EDC Staff attended the groundbreaking ceremony for the 48,000 square foot expansion of the Firebaugh campus. Staff celebrated the occasion with City Staff and Councilmembers, West Hills Community College Staff and Board of Directors, Supervisor Pacheco, and Assemblymember Arambula. This expansion represents the first of many as Firebaugh as a number of businesses waiting to open in downtown near the college.

Kerman Chamber Customer Service Workshop

EDC Staff put on a Customer Service Workshop at the Kerman Chamber of Commerce. The event was attended by 21 individuals representing the City of Kerman, Baking Mamas, Golden West Mobile Estates, CCtek.cc, Kerman Unified School District, Mac's Equipment Inc, and Advance America. Kerman City Manager, John Jansons opened the workshop by thanking City staff from the Planning, Building, Finance, Administration, Human Resources, Parks and Rec, and Police Department for attending and continuing to pursue professional growth.

Selma Business Survey

EDC Staff continues to work with the City of Selma and Chamber of Commerce to develop a comprehensive business survey to be conductive throughout the city. The purpose of the survey is to capture the opportunities for growth, challenges, real estate needs and overall feedback from business owners located Selma.

Reedley Business Lunch

EDC Staff attended a downtown business lunch. There were 20 businesses in attendance that represented the Retail, Construction, Health, Education and Services sectors. EDC staff presented to the Reedley businesses the New Employment Opportunity program in conjunction with how the role of the Economic Development Specialist serves the businesses in Reedley After the event EDC staff spoke to several business owners on the NEO program.

Meeting with Mayor Luis Franco and City Manager Teresa Gallavan of Selma

EDC staff met with the Mayor Luis Franco and City Manager Teresa Gallavan. EDC staff discussed EDC's role in their partnership with Selma. Both representatives from Selma would like to conduct a Business Survey similar to the one the EDC did for the city of Reedley in 2018. EDC staff agreed to the survey and will set up a meeting with Bob Allen Director of Selma Chamber, Isaac Moreno and Teresa Gallavan from the City to discuss the logistics of the survey.

Sanger Downtown Revitalization Meeting

EDC staff attended the Sanger Revitalization meeting at Kings River Winery with Sanger Chamber of Commerce Chair Tom Nicholson, Tommy Caprelian owner of House of Pendragon, and Robert Bagasarian owner of Kings River Winery. The group discussed the theme and three stages to revitalize downtown Sanger: restore, reenergize, and reconnect. EDC staff gave information on a Property Based business Improvement District PBID) as a possibility for downtown Sanger. Staff also spoke on connecting them with our partner Stantec for possible funding and grant options. EDC staff will follow through with setting up meetings to discuss both options in detail with EDC partners.

Valley Protein

Mia Bella Foods, also known as Valley Protein, is a current and long-time partner of the New Employment Opportunities (NEO) program. The business reached out to the EDC for assistance with an upcoming expansion project. Valley Protein is purchasing the property across the street from their current one, with plans of expanding their operations to include new services as part of a joint venture. The plans include removing the standing structure to build a new state-of-the-art facility with a net increase of 25,000 s.f., create 50 jobs, and invest roughly \$3.4 million. The business asked for assistance with zoning as the intended use of the facility is not currently allowed. EDC Staff arranged a meeting between the City of Fresno Staff and the business to discuss options to move the project forward. EDC Staff also connected the business with the Fresno Regional Workforce Development Board to enroll the business in their Incumbent Worker Training program to educate existing employees on the new, advanced equipment and to Pacific Gas & Electric to be connected to rebates and incentives available for building energy efficiencies during construction of the new facility.

Meet the New Faces of Kerman

The Kerman Chamber of Commerce put on the Meet the New Faces of Kerman event, hosting over 60 residents and community members. This event introduced the new City Manager, District Fire Chief, Chief of Police, and Superintendent to the community. EDC Staff inspired the chamber to host this event and were able to make a number of connections during. EDC Staff will be working with the District Fire Chief to provide quicker responses to businesses impacted by fires and to build relationships

with the Fire Marshall in charge of building inspections within the North Central Fire Protection District. EDC Staff was also able to connect with City of Kerman Staff and Councilmembers

Central Valley Manufacturing Import/Export Workshop

EDC staff attended and assisted in promoting an export workshop with CMTC and other business serving partners. Businesses were connected to various agencies and received introductory information regarding exports. Two NEO enrolled businesses attended. EDC staff will provide follow up contact and support to increase NEO participation and export expansion support.

Other Activities

March

Veterans Employment Committee
Webinar: COVID-19 Stimulus Explained
Webinar: Telecommuting Tips and Tricks
Webinar: Preparing for COVID-19 What Small Business
Should Do

Webinar: SBA Disaster Relief During COVID-19 Webinar: Business Help COVID-19 In CA Webinar: COSTAR Prospecting

February

Reedley Chamber Office Hours
Veterans Employment Committee
Tailor Made Digital Marketing Ribbon Cutting
Sanger Chamber Office Hours
ATIP Foundation Monthly Call
CalSavers Webinar
Lower Central Valley Affordable Credit Forum in Spanish
CSUF State of the University Breakfast

West Pack Anaheim
Valley Business Awards Lunch
San Joaquin Centennial Gala
Tangram Mixer
CSUF Business Lunch
CSUF Central California Business Review
Reedley Chamber Gala

January

Reedley Chamber Office Hours
Gar Bennett Ribbon Cutting
Coalinga Chamber Office Hours
Veterans Employment Committee
Sanger Chamber Office Hours
Kerman Chamber Office Hours
Kingsburg Chamber 2020 Annual Awards Dinner
Team Selma

Central Region Calmentor Quarterly Meeting
Ag Expo planning meetings
Fresno Energy Watch Quarterly Meeting
Select USA Know Before You Go
Joint Staff Meeting with Access Plus Capital
January International EDO Call with Go-Biz
Clovis Salute to Business Luncheon

APPENDIX Item 1

Clients and Businesses Contacted

Five Cities JPA

Fowler

Bee Sweet Citrus, Inc. Bobby Salazar's Mexican Food Products Central Valley Riders City of Fowler Dale Brisco, Inc.

E-z-cool Fratello's Restaurant Porters Plumbing Inc

R W Electric

Kingsburg

Allstate Insurance - Ricardo Vicuna - Kingsburg Amparan Flooring Anderson Striping & Construction For the Birds Garden and Gifts Fresyes Realty - Kingsburg JDS Electric Jeff Johnson A/c & Heating Kingsburg Chamber of Commerce Len Ingro's Electric Ray Arnold Plumbing Roto-Rooter S R Plumbing Inc Total Air Tri-County Janitorial

Orange Cove

Cecelia Packing Corporation

Parlier

Custom Wood Products

Innovated Design & Manufacturing

Maxco Supply, Inc (Parlier)
USDAARS

Reedley

A & G Heating And Air
Angels Air Conditioning
Heating
Aurora's Flowers
Axiom Agriculture
Blossom Trail Photography
Cottonwood Clothing
Cross Country Mortgage
DAVE KNOLL PLUMBING
Derek Ybarra Insurance
Company Farmers Insurance
ESCO Investments Graphic
Threads

Friends of the Reedley
Library
GAR Bennett Reedley
Gonzalez's Automotive
Repair
Immanuel Schools
Jh Troxell Electric
Magallon's Roofing
MattCo Construction
Reedley Chamber of

Commerce Reedley Executive Center Reedley Forklift Reedley Lumber
Reedley Sandwich Shop
SAM's Shoe Store
San Joaquin Mechanical Inc
The Nest
The Wakehouse
The Wardrobe
Thiele Technologies Inc
Vero Mortgage
Wright's Septic Tank
Pumping Service

Sanger

Abr Electric Co Inc
Allstate Insurance - Ricardo
Vicuna - Sanger
American West Books, Inc.
Applied Process Cooling
Corporation
Arrow Appliance Heating &
A/c
Artman Plumbing

Ballantine Produce Co Inc Blossom Trail Cafe Califresh of California, LLC City of Sanger D&M Heating & Cooling Denny's- Sanger F&H Pizza Inc. DBA Little Caesars French Connection G & A Electric
Initiative Foods, LLC
Kings River Drilling LLC
Kings River Winery
Perez Distributing
Sanger Chamber of
Commerce
Valley Pizza Guys, Inc.
Velasco Mexican Restaurant

Selma

A&J Industrial - Dockery Recycling All Wire Electric Inc Alves Electric City of Selma ENR Air Conditioning And Heating Fox Drug Store Garcia's Electric Glacier Refrigeration and Air Green and Clean Landscaping and Construction Inc Holiday Inn Express KMAK-FF LLC Kings Mortgage Lion Raisins Inc Nia Healthcare Services, Inc. Precision Plumbing Selma Cemetery District Stalie Plumbing Service

East Side Rural/Unincorporated

Aweta Americas, Inc. Central State Inc Decorate Draperies Egli Electric & Son Kinzys Electrical Service Sierra Peaks Winery

Metro

Clovis

4th Day Energy A Mind Above, A Professional Psychology

Corporation
AMF Rodeo Lanes
ASN Software
Accounting America
Acme Drain & Rooter

Service

Aero Lite Plastics Inc

Agrian Inc

Al Ray's A/c & Heat

Aldi

Ambitious Concepts dba Best Party Rentals Anlin Industries BRC Electric

Brighten Academy Preschool

Bull Dog Electric
Bulldog Electric
C K Purcell Plumbing
CALBEC Group

Central Valley Community

Bank

Central Valley Energy

Solutions

Central Valley Indian Health

Class Act

Classic Air Conditioning-

heating

Clovis Christian Schools Clovis Community Health Center (Valley Health Team) Clovis Community Medical

Center

Clovis Country Junction

Clovis Electrical

Clovis Manufacturing

Company

Clovis Medical Group Inc.

Clovis Pet Hospital
Coach Cruz
Cole Electric
Controlled Climates
DA Designs Dancewear Inc.

Daniel Howell Digital Attic Inc.

Dry Creek Medical Group

Dynamic Plumbing

Ferguson Fresno FTZ

Fresno Yosemite Healthcare Functional Energetic, Inc.-

Mind Body Matrix Gilbert K. Moran, M.D. F.A.C.O.G. INC. Golden Living Center Graphic Packaging Intl.

Hamilton And Dillon Herzog Brothers Electric Inc.

Hodges Electric Inc
House of Pendragon
Intelligent Farm Machines
Ish Brewing Company

Ismart Supply Johnson Air

Jonathan E Mesple A/C KMD Mechanical Inc KW Automotive North

America, Inc

Kaiser Permanente Clovis

Medical Offices
Kuppa Joy- Clovis
L&S Heating and Cooling
LE Innovations Inc

LT Electric

Live Wire Electric

Magnolia Crossing Assisted

Living

McArron Custom Trailers
Michael Cole Electric

Mk Electric Modern Plastics

Niacc-Avitech Technologies,

Inc.

Octapharma Plasma Orchard Park Senior Living Outdoor Environment -Underground Boring

Systems, Inc.

Overhead Technology Pacific Plumbing

Peach Wood Medical Group

Planet Solar Inc

Precision Crane & Hoist Inc Precision Plastics, Inc. Primary Care Consultants Inc Primus Mechanical Inc

Pro Ag

R & M Rooter & Plumbing R 3 Ag Consulting LLC Redcort Software, Inc. S & S Transport Refrigeration

Sequoia Companion Care Seguoia Home Health

Sierra Imaging Sierra Pathology Lab Signature Electric Smart Solar

Solstice Senior Living

Soltek

Soltek Industries

Tactical Ops Brewing, Inc. Truckers Air Unity IT University Surgical Associates Valley Aero Services
Valley Chrome Plating Inc
Vecron Exim America Inc.
Wawona Frozen Foods
Westech Systems, Inc

Women's Specialty & Fertility Wood Technicians

Fresno

A Reliable Plumbing A Star Buffet & Banquets A-C Electric Company A. Nonini Winery, Inc.

ADT ALL Fitness

AM Consulting Engineers
AT Medical Transportation
Aaa Amvet Plumbing
Absolute Pest Control
Ac Quality Distributors
Ac Valley Unique Electric Inc

Ach Supply Active Air

Advanced Custom Installation Advanced Emission

Advanced Emission

Advanced Energy & Comfort Advanced Heating & Air

Conditioning

Advanced Heating Air

Conditioning

Air Control Balancing Inc

Alert-O-Lite

A | - N - 1 A/c And Heating

All Pro Plumbing All Service Electric

All Valley Air Conditioning

and Heating Alpine Electric AmeriGuard Security American Sheet Metal Ameriguard Maintenance

Service

Amir Sadaghiani DBA Activ

Meals

Ampm Plumbing & Rooter

Inc

Ann Marie Productions

(AMPtv)

Antojitos Selene's Aqua Natural Solutions Ars/rescue Rooter

Art Douglas Plumbing, Inc. Arts Refrigeration Service

Asian Cuisine

Attentive Senior Care II, LLC Attentive Senior Care LLC B & L Mechanical Inc BBVA- Fresno Branch BMW Fresno

Baker Distributing Balanced Comfort LLC Baljeet Sidhu, MD Bauman's Appliance Air

Conditioning

Bell Aire A/c & Heating

Bestcal Inc

Betts Spring Company

Bevtechs
Black Diamond
Blue Sky Investment
Holdings LLC
Bob's Plumbing
Bobby's Septic Tank

Pumping

Bodilogik Med Spa

Borges USA-Star Fine Foods Borrelli Electrical & Sons Borton-Petrini Law firm Bosquez & Siemens Law

Office

Boydstun Electric Co Inc Brookshire Group Brow Shapes

Busseto Foods, Inc (N Crystal

Ave Location)

CENCAL Demolition Inc.
CIVIC CENTER SQUARE INC

CMTC

Caglia Environmental

Cali Blue Jeans

California Bedrooms, Inc. California Controlled Air Candies Tolteca Inc. Carrillo's Restaurant

Tagueria

Casa de Tamales, LLC Castillos Mexican Restaurant Catch a Fade Barber Shop Cedar Avenue Recycle and

Transfer Station

Cell Pros Cell fix

Cen Cal Business Finance

Group

Central California Electronics

Inc

Central Fish Company Central Floor Supply Central Valley Community

Sports Foundation

Central Valley Elec Energy Central Valley Machining

lnc.

Central Valley Truck Center Charlie Arnold Plumbing-

Heating & A/c Chase Bank

Cheur Moua Heating & A/c Chicago's Pizza With a Twist

City Plumbing

Claude Laval Corporation

(LAKOS)

Clemens Heating & A/c Coast Building Products

Collins Electrical

Colorado Grill/Deli Delicious

- Franchise Office

Commercial Manufacturing

Common Goal Development, Inc Community Pulmonary

Associates

Contra Costa Electric Corina's Taqueria Y

Carneceria

Costless Plumbing

Cottage Montessori School Crandall & Sons Electrical

Repair

Crocier Electric Motor

Works

Crown Jewels Produce Custom Ag Formulators Inc Custom Control Associate

D & H Distributing

DR Electric

D&d Industries DD's Bakery, Inc. Daniel Tsvirinko Dees Plumbing

Deli Delicious #12 - Shields &

Blackstone

Deli Delicious #8 (550 S.

Deli Delicious Franchising Di Ciccos Sunnyside Dirk Poeschel Land Development Services, Inc.

Diversified Development

Group

Don Pepe Taqueria Donut Queen Doug Parks and Son

Plumbing

Dr. John K. Thampi Cardiologist

Dr. Nidhi Mehrotra, MD Duckworth Environmental

Service

Dumont Printing Inc. Duncan Enterprises E & S Residential Care Easton Dairy Equipment

El Parian **Electric Press Electronic Recyclers** International, Inc. Emcor Services Arc **Energy Concepts** Energy Jkb Energy Resource Corporation

Ensignal Verizon Wireless

Enterprises Kious

Envision Unlimited LLC. dba

Repeat Performance Consignment Superstore Eppendorf Holding Inc. **Excelsior Lighting**

FCBA

FOUR CCCC'S CONSTRUCTION

Farettas Stan Plumbing Fatburger & Buffalo's

Express

Ferguson Enterprises Fiesta Party Supplies Fire System Solutions, Inc. First Health Medical Center Fongs Chinese Restaurant

Forever Care, Inc.

Franciscan Mobile Estates-The Caritas Corporation Fresno A/c Supply Co Fresno Area Telephone &

Fresno Arts Council Fresno Economic

Opportunities Commission Fresno Financial Advisors Fresno Housing Authority Fresno Medical Center Inc. Fresno Neon Sign Co., Inc. Fresno Plumbing & Heating

Fresno Plumbing & Heating,

Inc.

Fresno Rescue Mission

Fresno State. Fungs Kitchen Future Electric **GR** Plumbing GTE Event Group Gearhart Electric

General Teamsters Union Ghazarian Welding &

Fabrication

Gilbert Lee Construction,

Inc.

Glaser Enterprises Inc

Global Air Go Express

Golden Dragon Restaurant Goodwill Industries of San

Joaquin Valley, Inc. Grand Bridge Inc Great Western Aire Conditioning

Grocery Outlet Tulare Street Grundfos Manufacturing

Corporation

Habitat for Humanity Hagen Noble & Assoc Inc HandsOn Central California Harmony Care Homes, LLC

Harrington Air

Haskins Residential Care Havens Security, Inc. Heating & Cooling Helados la Tapatia Help U Clean LLC Herb Schwartz & Sons

Holt Distributing

Howie's Heating & Air Cond

Huong Lan 10

IKP Partners, Inc. dba Indian

Kebab Palance IPT, Inc.

Ichiban

Ideal Care Centers, Inc. Indoor Quality Services Industrial Waste and Salvage Inland Star Distribution

Centers, inc

Integrated Electronics

J D Electric J P Lamborn Co.

J-CO General and Steel J.C. Melton Air Conditioning J.I. Garcia Construction

J.P. Morgan

JJS Handyman Services

JP Marketing Jack's Electric

Jagdeep Singh Insurance

Agency Inc.

Jalhayan Enterprises, Inc. **DBA** Deli Delicious James Cooper Plumbing Javier's Mexican Restaurant

and Cantina

Johanson Transportation

Service

John Trujillo Electrical Johnson Controls

Johnsons Boiler & Control

Jorgensen's Batteries

K&H Hair **KB** Electric KLS Design Inc. Keller Supply Co

Kenneth G Magill Electric

Kerb Appeal Kims Plumbing

King and Queen Nail Spa

King's Kitchen Kings Hair Kustom Kitchens Distributing, Inc. La Piedad Mercado Y

Carniceria La Placita

La Tapatia Tortilleria, Inc. La Vaquita Meat Market

Lanotte Refrigeration Lao-Thai Restaurant Law Office of David R. Mugridge Law Offices of Eric P Escamilla Law Offices of Paul M Smith Lee's Air Conditioning Heating And Building **Performance** Len's Lawnmower Service, Lesly's Gifts and More Lifestyle Solar Lifestyle Solar Inc. Lisa's Nails and Spas Los Panchos Mexican Food Low Cost Plumbing Lu Kitchen & Bath Inc. DBA Lu Granite & Cabinet Inc. Lyles Services Co./ Lyles Diversified Lyons Magnus Inc. M & L Plumbing Inc. Manco Abbott, Inc. Manpreet Singh SRA DBA Laundry King Mari's Jewelry Marias Tacos Mariner Cooler Center Inc. Mariscos El Patron Mark III Mark's Air Conditioning Heating Martinez Septic Tank Service Maurin Construction Corporation Maximum Air Mcwealth Care Inc. Mental Health Systems, Inc. Mia Bella Foods, LLC Micaela's Beauty Salon Michael's A/c Heat & Electrical Midway Auto Sales Miguel Angel Gutierrez Vega Miller Clark Landscape & Nursery Company, A California Corporation Modern Custom Fabrication

Inc

Modesto Industrial Electrical Mr Cool Air Conditioning And Heating Mr Rooter Plumbing Mr Sushi Francisco Multi Power My Med Pharmacy, Inc. National Nails Need A Tech Hyac Neighborhood Thrift Netafim USA Nexus Is Llc Norman Wright Mech Equipment Co **Nova Services OK Produce** Ocampo's Mexican Restaurant Ohanesian Electric Olympic Property Services Ono Hawaiian BBQ Outback Inc. dba Outback Materials PR Plumbing Heating & Air Conditioning Inc. PC Solutions PNM Company Pacific Grain & Foods LLC Pacific Industrial Constructors Inc. Pacific Solar Pacific Southwest Building Pagestar Wireless Papa Murphy's Pizza Param Foggora dba Clear Vision Medical Center Partow inc. DBA Caspian Grill Pho Phuong Nine Restaurant Pipes Are Us Platinum Cuisine DBA By the Sea Pleasant Mattress Inc Plumb Tite Plumbing Plumber Fresno's Best Plumbers 911 Poladian Chiropractic Pool Chlor - Fresno Praytor & Son Expert Plumbing Precision Aire

Precision Civil Engineering Prestige Electric Corporation Pro Septic ProRooter & Septic **QStudio** Quality Electric Co Quillen Enterprises Quiring General LLC RH Community Builders LP RISICO Claims Management RISICO Insurance Services RISICO Total Managed Care RJ Lewallen Air Conditioning RMC Constructors, Inc. ROHA Foods Inc. dba Mountain Mike's Pizza Ramen vs Pho Real Goods Solar Rec Solar Inc **Red Monkey Electronics** Refrigeration Supplies Distributor Repower Fresno Rf Macdonald Co Richards Plumbing Inc. Rina's Beauty Salon Robert C. Abrams dba Law Office of Robert Abrams Robinson Electric Rocky Mountain Chocolate Factory Romy's Rentals Rosy's Mexican Restaurant S & S Casino Chairs, Inc. SAK Management LLC SMS Services Inc. Saladino's Sally Beauty Santiago Communities Santiagos Heating & Air Conditioning Sapraj Construction Inc. Schwabees Plumbing Scott Electrical Serenity Group Homes Serentity Group Servi-tech Controls Sha Investments Inc. (deli delicious) Shaw West Industries A/c Side Job Plumbing

Sierra Refrigeration Service Singh Ahluwalia LLC dba Singh Ahluwalia Immigration Law Firm Smith Electrical Sol Development Associates, LLC Solar Maid Southeast Fresno Child Development Center Specialized Air Conditioning St. Francis Homeless Project Statewide Electric Stereo & DJ outlet Stereo 1 Wherehouse Steve Cloud Sr Stonecipher Corporation Streamline CPA Stuart D Greer Basses Sun Energy Enterprises Suncrest Bank Sunlight Industries Sunnyside Bicycles Sunnyside Diner Sunrise Kitchen

Tailor Made Digital Marketing Takao Nursery Talons Landscape Inc. Tandem Plumbing Inc. Tangram Interiors The Discovery Center The Light-House The Sargent The Seafood Company Thermo King Fresno Third Street Barber Shop Tinch-howard Air Conditioning Tower Blendz Twilight Haven US Air Conditioning Distrubuters Ulbrich of California inc (Home Ave Location) Union Bank United Western Industries Universal Meditech Inc. **Urban Roots VALLEY PRODUCE INC** Val Print Valley Adult Day Health Care Valley Air Conditioning & Repair Valley Animal Center

Valley Caregiver Resource Center Valley Lightsource Inc. Valley Protein Valley Solar Solutions Vern's Plumbing Heating & Air Conditioning Veteran Employment Committee Via West Insurance Vie-Del Company Vigilant Private Security, Inc. Villa Electric Engineering Inc. Virender Singh DBA Curry Pizza Company Vivek Malik dba Law Offices of Vivek Malik WCR Inc. Wade Plumbing Co Wells Fargo Bank Westco Air Conditioning & Heating Western Pacific Distributors Williams Tank Lines WinnCompanies Ya Hala Grill and Hookah Yergat Packing

Metro Unincorporated

Capriotti A/c & Heating Central A/c & Refrigeration Danaee Electric Discover Valve E.C.H.O. Pallets
Easton West Saloon
High-tech Electric
K & D Electric

Quality Air Conditioning Rex Howell Air Conditioning Yuri's Electric Inc

Taqueria Gonzalez

Terry Johnson Trucking, Inc.

West Side

Coalinga

Sunrun Inc.

Super Air Repair Co

Tacos El Chilango

Tacos Tijuana

Best Western - Coalinga Billingsley Tire Service City of Coalinga Coalinga Auto Truck Diesel Repair Center Coalinga Chamber of Commerce

Firebaugh

City of Firebaugh

Huron

Vasto Valle Cooling

Coalinga Smoke Shop Harris Woolf Almonds Imaginarium Nolan's Plumbing R-N Market Salty Pickle Solomon Electric And Data

rium West Hills Community
Plumbing College District
ket

Panoche Energy Center Llc

Sun's International Corp

Kerman

Advance America - Kerman Allied Air Conditioning Heating Baking Mamas CCtek.cc City of Kerman Eimers Septic Service Golden West Mobile Estates Helena Industries, Inc. Holland Hulling Holland Nut Company Kerman Chamber of Commerce Kerman Unified School District MEC Aerial Work Platforms Mac's Equipment Inc. SE Electric The Boyd Co.

Mendota

Family Dollar Mendota

San Joaquin

City of San Joaquin

West Side Rural/Unincorporated

Agri-Valley Irrigation, Inc. BRANDT Fresno Charles Vanderkooi Dairy Fowler Packing, Inc. Gejeian, Albert & Violet Lankford Honey Farms Linmore LED Labs, Inc. Rocket Machine Works Inc. Westside Ag Repair