

MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding (MOU or Agreement) is dated _____ and is among the City of Fresno, a municipal corporation (City) and the County of Fresno, a political subdivision of the State of California (Fresno County). The City and Fresno County shall also be referred to herein singularly as a “Party” and collectively as “Parties.”

Recitals

A. The California Interagency Council on Homelessness (Cal ICH) established the Encampment Resolution Funding (ERF) Program administered by the California Department of Housing and Community Development (HCD), which provides local jurisdictions with funds to assist in ensuring the safety and wellness of people experiencing homelessness in encampments, providing funding to resolve critical encampment concerns, and encouraging a data-informed, coordinated approach to transition individuals into safe and stable housing.

B. HCD has provided three rounds of grant funding through the ERF Grant Program with ERF Round 1 grant funds being awarded to applicants in 2022.

C. The City previously received ERF grant funding in ERF Rounds 1 through 3 and are seeking ERF grant funding in ERF Round 5 (ERF-5) which will include flexible funding to continue efforts to improve regional and systems coordination to prevent and end homelessness in local communities.

D. The City desires to submit an application for ERF-5 funding in collaboration with Fresno County wherein the City will be the administrative entity to apply for, collect, receive, and distribute all ERF grant funding that is allocated and Fresno County will receive ERF-5 funding for services as outlined in the City’s ERF-5 application.

E. This Agreement will fulfill the requirement to describe the applicant’s collaboration with state and local partners and will commit each Party to participate in, and to comply with the services outlined in the City’s ERF-5 application.

F. Now, therefore, in consideration of the mutual covenants and conditions herein set forth, the City and Fresno County agree as follows:

Article 1 Responsibilities

1.1 This Agreement commits the Parties to uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant as described in the ERF-5 application in Exhibit “A” to this Agreement.

1.2 This Agreement commits the Parties to the roles and responsibilities as they pertain to outreach and site coordination, siting and use of available public land, the development of interim and permanent housing options, and coordinating, connecting, and delivering services to individuals experiencing or at risk of experiencing homelessness, within the region. This Agreement commits the Parties to key actions each eligible applicant will take to improve the system performance measures described in the ERF-5 application.

1.3 This Agreement commits the Parties to ensure racial and gender equity in service delivery, housing placements, housing retention, and any other means to affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness.

1.4 This Agreement commits the Parties to actions each eligible applicant will take to reduce homelessness among individuals exiting institutional settings, including but not limited to jails, prisons, hospitals, and any other institutions such as foster care, behavioral health facilities, etc. as applicable in the region.

1.5 This Agreement commits the Parties to comply with the core components of Housing First as provided in Chapter 6.6 (commencing with Section 8255) of Division 8 of the California Welfare and Institutions Code.

1.6 This Agreement commits the Parties to roles of each eligible applicant in the utilization of local, state, and federal funding programs to end homelessness.

1.7 This Agreement commits the Parties to the roles and responsibilities of each eligible applicant to connect individuals to wrap-around services from all eligible federal, state, and local benefit programs.

1.8 **City Responsibilities.** The City shall perform all services of the City as provided in Exhibit "A" to this Agreement.

1.9 **Fresno County Responsibilities.** Fresno County shall perform all services of Fresno County provided in Exhibit "A" to this Agreement.

1.10 **Representation.** Each Party represents that it is qualified, ready, willing, and able to perform all its respective services provided in this Agreement.

1.11 **Compliance with Laws.** The Parties shall each, at their own cost, comply with all applicable federal, state, and local laws and regulations in the performance of its respective obligations under this Agreement, including but not limited to workers compensation, labor, and confidentiality laws and regulations.

Article 2 No Monetary Consideration

2.1 There is no monetary consideration for this Agreement. The Parties agree that the mutual promises hereunder shall suffice as consideration. Upon award of ERF-5, the Parties will return with agreements to receive funding for services to be provided through ERF-5 grant.

Article 3 Term of Agreement

3.1 **Term.** This Agreement is effective on the date the Parties sign this Agreement (Effective Date) and terminates on June 30, 2029, except as provided in section 3.2, "Extension," or Article 5, "Termination and Suspension," below.

3.2 **Extension.** The term of this Agreement may be extended for no more than two, one-year periods only upon written approval of all Parties at least 30 days before the first day of the next one-year extension period. The Fresno County, through its County Administrative Officer, or his or her designee is authorized to sign the written approval on

behalf of Fresno County. The City, through its City Manager, or his or her designee is authorized to sign the written approval on behalf of the City.

Article 4 Notices

4.1 **Contact Information.** The persons and their addresses having authority to give and receive notices provided for or permitted under this Agreement include the following:

For Fresno County:

Attn: Amina Flores-Becker, Deputy CAO
2281 Tulare Street, Room 304
Fresno, CA 93721

For the City:

Attn: Georgeanne A. White, City Manager
2600 Fresno Street, Room 2064
Fresno, CA 93721

4.2 **Change of Contact Information.** Any Party may change the information in section 4.1 by giving notice as provided in section 4.3.

4.3 **Method of Delivery.** Each notice between or among the Parties provided for or permitted under this Agreement must be in writing, state that it is a notice provided under this Agreement, and be delivered either by personal service, by first-class United States mail, by an overnight commercial courier service, or by Portable Document Format (PDF) document attached to an email.

(A) A notice delivered by personal service is effective upon service to the recipient.

(B) A notice delivered by first-class United States mail is effective three business days after deposit in the United States mail, postage prepaid, addressed to the recipient.

(C) A notice delivered by an overnight commercial courier service is effective one business day after deposit with the overnight commercial courier service, delivery fees prepaid, with delivery instructions given for next day delivery, addressed to the recipient.

(D) A notice delivered by PDF document attached to an email is effective when transmission to the recipient is completed (but, if such transmission is completed outside of business hours, then such delivery is deemed to be effective at the next beginning of a business day), provided that the sender maintains a record of the completed transmission.

4.4 **Claims Presentation.** For all claims arising from or related to this Agreement, nothing in this Agreement establishes, waives, or modifies any claims presentation requirements or procedures provided by law, including the Government Claims Act (Division 3.6 of Title 1 of the Government Code, beginning with section 810).

Article 5 Termination and Suspension

5.1 Termination for Breach.

(A) Upon determining that a breach (as defined in paragraph (C) below) has occurred, the non-breaching Parties may give written notice of the breach to the breaching Party. The written notice must provide at least 30 days for the breaching Party to cure the breach.

(B) If the breaching Party fails to cure its breach to the non-breaching Parties' satisfaction within the time stated in the written notice, the non-breaching Parties may terminate this Agreement immediately with that respective Party.

(C) For purposes of this section, a breach occurs when, in the determination of the non-breaching Parties, the breaching Party, has:

- (1) Failed to comply with any part of this Agreement;
- (2) Submitted a substantially incorrect or incomplete report; or
- (3) Improperly performed any of its obligations under this Agreement.

5.2 Termination without Cause. In circumstances other than those set forth above, any Party may terminate this Agreement by giving at least 60 days' advance written notice to the other Parties.

Article 6 Independent Contractor

6.1 Status. In performing under this Agreement, each Party, including its officers, agents, employees, and volunteers, is at all times acting and performing as an independent contractor, in an independent capacity, and not as an officer, agent, servant, employee, joint venturer, partner, or associate of another Party.

6.2 Verifying Performance. The Parties have no right to control, supervise, or direct the manner or method of the other Parties' performance under this Agreement, but the Parties may verify that the other Parties are performing according to the terms of this Agreement.

6.3 Benefits. Each Party is solely responsible for providing to their own employees all employee benefits required by law. Each Party shall save the other Parties harmless from all matters relating to the payment of the other Parties' employees.

6.4 Services to Others. The Parties acknowledge that, during the term of this Agreement, each Party may provide services to others unrelated to this Agreement.

Article 7 Indemnity and Defense

7.1 Indemnity. Each Party shall indemnify and hold harmless and defend the other Parties (including their respective officers, agents, employees, and volunteers) against all claims, demands, injuries, damages, costs, expenses (including attorney fees and costs), fines, penalties, and liabilities of any kind to the other Parties, or any third party that arise from or relate to the performance or failure to perform by the other Parties

(or any of its officers, agents, subcontractors, or employees) under this Agreement. The Parties may conduct or participate in their own defense without affecting the other Parties' obligation to indemnify and hold harmless or defend themselves.

7.2 **Survival.** This Article 7 survives the termination of this Agreement.

Article 8 Insurance

8.1 Without limiting the indemnification of each party as stated herein, it is understood and agreed that all Parties shall maintain, at their sole expense, insurance policies or self- insurance programs including, but not limited to, an insurance pooling arrangement and/or Joint Powers Agreement to fund their respective liabilities including general liability, automotive liability, workers' compensation and employers' liability.

Article 9 General Terms

9.1 **Modification.** Except as provided in Article 5, "Termination and Suspension," this Agreement may not be modified, and no waiver is effective, except by written agreement signed by all Parties. The Parties acknowledge that the Parties' employees have no authority to modify this Agreement except as expressly provided in this Agreement.

9.2 **Non-Assignment.** No Party may assign its rights or delegate its obligations under this Agreement without the prior written consent of the other Parties.

9.3 **Governing Law.** The laws of the State of California govern all matters arising from or related to this Agreement.

9.4 **Jurisdiction and Venue.** This Agreement is signed and performed in Fresno California. The Parties consent to California jurisdiction for actions arising from or related to this Agreement, and, subject to the Government Claims Act, all such actions must be brought and maintained in Fresno County.

9.5 **Construction.** The final form of this Agreement is the result of the Parties' combined efforts. If anything in this Agreement is found by a court of competent jurisdiction to be ambiguous, that ambiguity shall not be resolved by construing the terms of this Agreement against any Party.

9.6 **Days.** Unless otherwise specified, "days" means calendar days.

9.7 **Headings.** The headings and section titles in this Agreement are for convenience only and are not part of this Agreement.

9.8 **Severability.** If anything in this Agreement is found by a court of competent jurisdiction to be unlawful or otherwise unenforceable, the balance of this Agreement remains in effect, and the Parties shall make best efforts to replace the unlawful or unenforceable part of this Agreement with lawful and enforceable terms intended to accomplish the Parties' original intent.

9.9 **Nondiscrimination.** During the performance of this Agreement, the Parties shall not unlawfully discriminate against any employee or applicant for employment, or recipient of services, because of race, religious creed, color, national origin, ancestry,

physical disability, mental disability, medical condition, genetic information, marital status, sex, gender, gender identity, gender expression, age, sexual orientation, military status or veteran status pursuant to all applicable State of California and federal statutes and regulation.

9.10 **No Waiver.** Payment, waiver, or discharge by a Party of any liability or obligation of another Party under this Agreement on any one or more occasions is not a waiver of performance of any continuing or other obligation of the other Party and does not prohibit enforcement by a Party of any obligation on any other occasion.

9.11 **Entire Agreement.** This Agreement, including its exhibits, is the entire agreement between the Parties with respect to the subject matter of this Agreement, and it supersedes all previous negotiations, proposals, commitments, writings, advertisements, publications, and understandings of any nature unless those things are expressly included in this Agreement. If there is any inconsistency between the terms of this Agreement without its exhibits and the terms of the exhibits, then the inconsistency will be resolved by giving precedence first to the terms of this Agreement without its exhibits, and then to the terms of the exhibits.

9.12 **No Third-Party Beneficiaries.** This Agreement does not and is not intended to create any rights or obligations for any person or entity except for the Parties.

9.13 **Authorized Signature.** The Parties, each, represent and warrant that:

(A) The Parties are duly authorized and empowered to sign and perform its obligations under this Agreement.

(B) The individual signing this Agreement on behalf of the City is duly authorized to do so and his or her signature on this Agreement legally binds the City to the terms of this Agreement.

(C) The individual signing this Agreement on behalf of Fresno County is duly authorized to do so and his or her signature on this Agreement legally binds Fresno County to the terms of this Agreement.


9.14 **Counterparts.** This Agreement may be signed in counterparts, each of which is an original, and all of which together constitute this Agreement.

[SIGNATURE PAGE FOLLOWS]

The parties are signing this Agreement on the date stated in the introductory clause.

CITY OF FRESNO,
A California municipal corporation

COUNTY OF FRESNO

Signed by:
By:  6/5/2026
Georgeanne A. White
City Manager

Garry Bredefeld, Chairman of the Board of
Supervisors of the County of Fresno

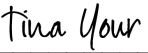
Attest:
Bernice E. Seidel
Clerk of the Board of Supervisors
County of Fresno, State of California

APPROVED AS TO FORM:
ANDREW JANZ
City Attorney

By: _____
Deputy

Signed by:
By:  5/22/2026
Tracy N. Parvian
Assistant City Attorney

ATTEST:
AMY K. ALLER
Interim City Clerk

DocuSigned by:
By:  6/5/2026
Tina Your
Deputy

Attachment:

Exhibit "A" – ERF-5 Application



California Department of Housing and Community Development

ERF 5R, Application

SUBMISSION PORTAL OVERVIEW

The California Department of Housing and Community Development (HCD or Department) is pleased to announce the availability of Round 5 Rolling of the **Encampment Resolution Funding Program (ERF 5R)**. This Cognito platform serves as the official application submission portal. The Notice of Funding Availability (NOFA) is available [here](#).

Eligible applicants for ERF Round 5R are:

- Local Jurisdictions – as defined in HSC Section 50250(j), means a city, including a charter city, a county, including a charter county, or a city and county.
- Continuums of Care (CoC) – as defined in HSC section 50250(d), “continuum of care” has the same meaning as in Section 578.3 of Title 24 of the Code of Federal Regulations.

HCD will accept applications on a rolling basis from March 27, 2026 through **June 30, 2026** with awards anticipated in September 2026. If all program funds have not been exhausted through the first application window, a second application window will open from September 1, 2026 through **October 31, 2026** with awards anticipated in January 2027.

Please note that **applications submitted after October 31, 2026 will not be considered.**

To ensure timely receipt, applicants are strongly encouraged to submit their applications **by 12:00 p.m. (noon) the day the application window closes**. This precaution accounts for potential technical delays, as HCD does not control the platform's submission timestamp or file upload speed.

Please note: Some questions within the form are dynamic and will only appear based on prior responses.

Applications in progress may be saved at any time by selecting the **"Save"** button at the bottom of each section and following the on-screen instructions.

⚠ Please note that awarded applications will be published on HCD's website. Therefore, please do not include any personally identifiable information of people residing in the encampment in the application. ⚠

Part 1. ADMINISTRATIVE INFORMATION

Application Window

Please note: Applications submitted after October 31, 2026 will not be considered.

Date Application submitted

Eligible Applicant

Select the eligible applicant's jurisdiction type.

CoC County City

Select the CoC from the dropdown.

Select the County from the dropdown.

Enter the name of the city below.

City of X

To maintain consistency and clarity, follow this naming convention:

City of X

Which County is the applicant located in?

Contracting Information

Complete all elements of the below section. This information is required for contracting should this application be chosen for award.

Contractor Information

Contractor Name (the legal entity the Department will enter into contract with to receive and administer the award)

This entity will be responsible for contracting (when necessary) with subcontractors, submitting all required reports to the Department, reporting universal data elements for people and families served into the local HMIS, and meeting other terms and conditions of the contract.

What is the Federal Employer Identification Number (FEIN # or tax id number) for the contractor?

Tax ID Form

Governmental entities will need to submit a GovTIN Tax Form, and non-governmental entities (only lead entities of CoCs are eligible to apply) will need to submit a STD 204 Tax Form. Links to each are below:

GovTIN: [FI\\$Cal Form](#)

STD 204: [STD 204 Form](#)

Who is the best contact person for this contract?

Primary Contact

<input type="text" value="Phil"/>	<input type="text" value="Skei"/>
First	Last

This contact will receive all grant related correspondence (including application, award, contract, office hours information, data and reporting requests, etc.)

Job title

<input type="text" value="Assistant Director"/>
Job Title

Email

<input type="text" value="Phil.Skei@fresno.gov"/>

Phone

<input type="text" value="559-621-8012"/>

Secondary Contact

<input type="text" value="Joe"/>	<input type="text" value="Pasillas"/>
First	Last

This contact will receive all grant related correspondence (including application, award, contract, office hours information, data and reporting requests, etc.)

Job title

<input type="text" value="Housing & Neighborhood Revitalization Manager"/>
Job Title

Email

<input type="text" value="Joe.Pasillas@fresno.gov"/>
--

Phone

<input type="text" value="559-621-8053"/>

Contact Person for Reporting

<input type="text" value="Crystal"/>	<input type="text" value="Silva"/>
First	Last

This contact will only receive grant reporting correspondence (including guidance, report releases/reminders, report follow-ups, etc.).

Job title

<input type="text" value="Senior Management Analyst"/>
Job Title

Email**Phone**

Authorized Representative

First

Last

The Authorized Representative has authority to contract on behalf of the eligible applicant.

Job title

Job Title

Email**Phone****If this application is funded, what address should the check be mailed to?****Address**

Address Line 1

Address Line 2

City

State

Zip Code

Attention to (if applicable):**Proposal Identifier**

Proposal identifier (25 characters limit)

The proposal identifier may include the **name of the specific location** to be addressed in the proposal. Using a clear and concise identifier helps distinguish proposals. The proposal identifier will be used throughout the grant term on the HCD website and reporting platforms if the proposal is awarded.

For proposal identifiers:

- Provide the name of a major street, highway, river, intersection or other location identifier to specify the location of the encampment that is proposed to be addressed.
- Use standard abbreviations for street types, including highways, freeways, or state routes (e.g., St, Ave, Blvd, Ln, Rd, Hwy, I-#, SR #).

Examples:

- Main St and 1st Ave
- I-5 and Hwy 20
- Downtown Shelter Site

Please ensure the location is unique, **clear, and no longer than 25 characters.**

Proposed Identifier:

Proposed Identifier:

Proposed Identifier:

 This Application uses character limits 

Reaching these limits is not required, however competitive responses will address all parts of each question asked.

Part 2: PROPOSAL OVERVIEW

Guidance:

ERF Round 5 is not intended to fund a community-wide encampment resolution program. Applications may propose to serve a single individual encampment, or an encampment zone of multiple encampments that meets all three conditions listed below. Applicants must provide justification for the prioritization of the specific encampment, or encampment zone(s), proposed to be served. If an applicant proposes to prioritize multiple encampments (encampment zone), the encampments may only be addressed through a single application if all of the following apply:

1. There is a single justification for prioritizing the encampments,
2. The demographics and service needs of the residents of the encampments are sufficiently similar, and
3. The same set of services, and service providers, including outreach, interim and permanent housing programs, will be used to serve and house the individuals in the encampments.

Applicants must prepare a separate application for each encampment that does not meet the requirements of (1) – (3).

ERF Round 5 funding is **not meant to augment a prior award** which provided a certain amount of money to accomplish the outcomes described in the proposal. To receive a new ERF award, a previously awarded applicant must provide a new proposal that describes the additional activities to be carried out, outcomes to be accomplished and/or identify the additional people to be served.

2.A. Proposal Summary

Include an overview of all key components and/or phases of the proposal that will be funded wholly or in part with ERF Round 5 resources. This should be an executive summary of the proposal, to include (1) the encampment and population proposed to be served; (2) the core service/housing delivery model and; (3) the impact/outcomes proposed to be accomplished. (1500-character limit)

[K:\Homeless Services\00 - New\Grants\ERF\Applications\ERF-5\00 - Application\2.A Proposal Summary\2.A Proposal Summary Ready for Final Review.docx](#)

The City of Fresno's ERF 5 project is a coordinated inter-jurisdictional effort to resolve a major encampment spanning City and County boundaries, including the areas around West Belmont Ave, Highway 99, the 99/180 interchange, Highway 180, and North Brawley Ave. In addition to this priority area, the City will continue addressing encampments along freeway and State right-of-way corridors in partnership with Caltrans and respond to new individuals entering previous ERF encampment areas.

Approximately 40 individuals currently reside in shanties, tents, vehicles, RVs, and a trailer, many experiencing chronic homelessness or severe mental illness (SMI). CalAIM-aligned outreach teams will engage residents, complete assessments, connect individuals to services, and facilitate placement into emergency shelter or permanent housing.

The project model provides 40 emergency shelter beds and 40 rapid rehousing beds using a shared housing approach, paired with peer support, landlord engagement, and intensive case management. County Behavioral Health will deliver specialized mental health interventions, and DSS linkages will support benefits and long-term stability.

ERF 5 resources will support full resolution of the encampment and prevent re-encampment along highways through coordinated monitoring and rapid response with Caltrans and City partners. New individuals entering the former downtown and Blackstone Corridor encampments will also be engaged and connected to services.

2.B. People Served and Housed

i. Number of people currently living in the prioritized encampment or encampment zone.

40

ii. If applicable, provide the inflow (number of people) projected into the prioritized encampment or encampment zone during the grant term.

200

iii. Total number of people projected to live in the encampment or encampment zone during the grant term.

200

iv. What is the total number of people projected to be served by this proposal during the grant term?

200

This may include more people than are currently living in the encampment if the applicant expects inflow during the grant period.

v. Of those served, what is the total number of people projected to transition into interim housing?

160

vi. Of those served, what is the total number of people projected to be housed in permanent housing?

120

2.C. Encampment Information

i. Describe the characteristics of the people living in the prioritized encampment or encampment zone, including demographics, household compositions, disabilities, and projected service and housing needs. Include how this information was gathered. (1500-character limit)

The City of Fresno, in partnership with Fresno Pacific University and Poverello House staff with lived experience, conducted surveys and focus groups to assess the needs of individuals residing in the proposed encampment area. The Poverello House Outreach Team surveyed residents in the Memorial District encampment. Results show that 46% of respondents were ages 45–54 and 14% were 55-64.

All respondents were single adults. The largest racial group was white at 46.2%, followed by Black and Hispanic or Latinx residents at a combined 50%. Males represented 66.6% of respondents, while 36% identified as female. Duration of homelessness varied: 64% had been on the streets for longer than six months, 14% had remained in the same location for more than six months, and 39% had arrived within the past month. Additionally for mental health, 39.2% reported a diagnosed serious mental illness, primarily Major Depressive Disorder (32.1%) and Schizophrenia (7.1%), demonstrating the need for accessible behavioral health services. Service needs were led by medical care at 68%, followed by counseling or therapy at 25% and spiritual support and substance use treatment at 14.3% each.

In comparison with ERF 3 which shows a 17% reduction in long-term homelessness, but a significant rise in individuals staying in one location for several months, signaling increased encampment stability and the need for targeted interventions.

If this proposal seeks to serve a particular target population, specify and describe the target population.

⚠ Please do not include any personally identifiable information

ii. Describe the physical characteristics of the prioritized encampment or encampment zone. The description must include the specific location, physical size of the area, the types of structures at the site, whether vehicles are present, and any other relevant or notable physical characteristics of the site. (1000-character limit)

The proposed ERF-5 Encampment Zone encompasses a multi-site unhoused community located within both the City and County of Fresno jurisdictions. The area covers approximately 2.18 sq miles and is bounded by HW 99, HW 180, and surrounding local roadways. Land use within the zone includes residential neighborhoods, commercial corridors, and semi-rural parcels. The encampment consists of a dispersed but interconnected network of structures and temporary dwellings. These include approximately 39 one- to two-person homemade shanties and tents situated primarily along City sidewalks and State right-of-way areas. The encampment currently includes seven RVs, five vehicles, and one trailer being used as shelter. Many structures contain substantial personal property, and their size and configuration often create informal pathways and gathering areas that connect various parts of the encampment. During the most recent survey, 38 individuals were identified as residing within this encampment zone.

iii. Explain why this encampment site or encampment zone is being prioritized. Identify the distinguishing needs and/or vulnerabilities of the people living there and/or any health, safety, or other concerns that led the applicant to prioritize this site over other encampments. (1000-character limit)

The encampment zone is prioritized because both the City and County of Fresno have spent years attempting to engage and serve individuals living there, often working separately with limited long-term impact. Establishing a designated zone enables a coordinated, joint approach that aligns both jurisdictions to deliver consistent supportive services in a more organized and effective manner. The County already offers medical care and behavioral health services, having them as a formal partner in this zone will ensure a direct, streamlined connection for residents to receive these services. Recent survey data underscores the urgency of this collaboration: 68% of surveyed individuals reported needing medical checkups or treatment, and 25% indicated a need for counseling or therapy services. These findings highlight the critical need for an integrated service model that more effectively addresses the complex medical and behavioral health needs of those in the encampment zone.

ERF authorizing legislation requires funding be used for “prioritized” encampments. Applicants must provide a justification for the prioritization of the encampment proposed to be served.

Except in very small communities where it may be possible to justify prioritizing all of a small number of encampments for resolution using this funding source, ERF is not intended to be used to fund a community-wide encampment resolution program.

Attachment: Geographic Information System (GIS) Map Layer [K:\Homeless Services\00 - New\Grants\ERF\Applications\ERF-5\00 - Application\2.C.iv GIS Map Layer](#)

Applicants must submit a GIS map layer or equivalent of the specific encampment or encampment zone(s) proposed to be served with ERF Round 5 funds. The attachment should allow sites to be easily imported into a GIS data set.

For applicants with access to internal GIS resources, a shapefile is the preferred format for capturing area-level data with precision and consistency. Another option is to use a publicly available free app service like “Google My Maps” or a similar program to create a polygon using one of those platforms.

Please note: *Applicants may upload an additional jpeg or pdf map that shows the location of the specific encampment, encampment zone(s), or scattered sites within the jurisdiction in relation to key application components (i.e. service locations, interim housing locations, and permanent housing locations).*

2.D. State and Local Collaboration

i. Describe how the applicant intends to collaborate with state and local partners to mitigate risk and address safety concerns while ensuring a pathway for individuals living in encampments to move into safe and stable housing. (1000-character limit)

The applicant will collaborate with state and local partners through coordinated outreach, safety operations, and housing pathways to provide 60 permanent placements per year. The City’s HART team, police officers, and outreach work with Caltrans, SJVR, Fresno Irrigation District, and Fresno County to reduce risks on City streets and state rights-of-way throughout the encampment area. The City entered into an MOU with Fresno County to provide outreach, clinical staff, AOD services, peer support and motel vouchers. The City and County will conduct monthly project performance check-ins to ensure individuals are on a pathway to permanent housing. Poverello and ILA increase safety and stability by operating interim and rapid rehousing beds. Both organizations collaborate with County housing navigators, provide security, meals, and basic needs. FMCoC Access Sites quickly connect unhoused to shelter, services and permanent housing, ensuring safe, supported transitions out of encampments.

Attachment: Local Jurisdiction Letter(s) of Support (required for CoC applicants only)

CoC applicants must obtain a letter, or letters, of support from city and/or county overlapping jurisdictions in which the specific encampment, encampment zone(s), or scattered sites are located. Local encampment abatement operations, public health and safety, and service and housing responsibilities and authorities may be shared by multiple jurisdictions.

The letter(s) of support must detail the roles and responsibilities of each participating jurisdiction, and a commitment from the jurisdictions to coordinate on any potential abatement activities. HCD will also accept a single letter of support signed by all jurisdictions.

Compliance with Shelter Inspection and Reporting Requirements - Jurisdiction Applicants

Applications from jurisdictions that have not submitted a report will be disqualified.

HSC section 17974.5 requires that HCD withhold state funding from a jurisdiction that fails to comply with the AB 130 Annual Homeless Shelter Inspection Report requirements or fails to take action to correct any homeless shelter violation pursuant to HSC 17974.4. See NOFA Section IV.D.3., Annual Reporting on Homeless Shelter Inspections, and Appendix F for details on this requirement, including remedies for jurisdictions to become eligible again to receive state funds.

The AB 130 Homeless Shelter Inspection Report submission portal and dashboard are available on HCD's website: [Homeless Shelter Inspection Reporting Requirements | California Department of Housing and Community Development](#)

Has the jurisdiction submitted an annual report to HCD as required by HSC section 17974.5?

Yes No

Compliance with Shelter Inspection and Reporting Requirements - CoC Applicants

Have the jurisdictions (cities and/or county) responsible for all applicable interim housing proposed to be funded by this proposal performed an annual inspection and submitted an annual report to HCD as required by HSC section 17974.5?

Yes No **N/A**

N/A

Compliance with State Encampment Guidance

City and County applicants must identify whether they have a current and formal policy and/or ordinance to address encampments that fully complies with the California Interagency Council (Cal ICH) Guidance on

Addressing Encampments (see Appendix D of the ERF 5 NOFA for a list of all components in the state guidance).

CoC applicants must identify whether the encampment policies or ordinances of the city and/or county in which the specific encampment, encampment zone, or scattered sites are located is fully compliant with the state guidance. Inclusion of policy/ies or ordinance(s) depends on the local authorities that oversee encampment operations.

Can the applicant document **full compliance** with the California Interagency Council (Cal ICH) [Guidance on Addressing Encampments?](#)

Yes No

Encampment Policy - Documentation of Full Compliance

City and County Applicants: To meet this requirement, applicants may submit (via link or document upload) policies, ordinances, internal standard operating procedures, staff training manuals, and/or scope of work language from service or housing provider contracts that substantiate the jurisdiction meets **all** components required in the state guidance.

CoC Applicants: To meet this requirement, CoC applicants must provide the policy, ordinance, or any other documentation that substantiates the city and/or county in which the encampment is located follows all components set forth in the state guidance.

Provide a link to the policy, ordinance, or any other documentation that substantiates compliance.

Optional Upload: Encampment Policy - Fully Compliant

[K:\Homeless Services\00 - New\Grants\ERF\Applications\ERF-5\00 - Application\2.D.5 Encampment Policy](#)

Encampment Policy - Documentation and Timeline

City and County Applicants: If there is no policy or ordinance to address encampments, or if the encampment policy is not fully compliant with state guidance, the city and county applicant(s) must provide a timeline by which it will adopt or update the policy or ordinance to come into compliance with state guidance within three months of award. If the jurisdiction does not adopt a fully compliant policy within three months of award, the award may be rescinded and funds awarded to the next eligible applicant.

CoC Applicants: If there is no policy or ordinance to address encampments in the city and/or county in which the encampment is located, or if the encampment policy is not fully compliant with state guidance, **CoC applicants must ensure the letter(s) of support from the jurisdiction(s) in which the encampment is located includes a commitment to adopting a fully compliant policy within three months of award. If the jurisdiction does not adopt a fully compliant policy within three months of award, the award may be rescinded and funds awarded to the next eligible applicant.**

Provide a link to the policy, ordinance, or any other documentation that substantiates partial compliance with state guidance.

Optional Upload of the policy, ordinance, or any other documentation that substantiates partial compliance with state guidance.

N/A

N/A

Provide a timeline with clear milestones to adopt a fully compliant policy.

N/A

Please note: If the jurisdiction does not adopt a fully compliant policy within three months of award, the award may be rescinded and funds awarded to the next eligible applicant.

ii. Is any part of the prioritized encampment or encampment zone on a state right-of-way?

No **Yes**

Attachment: Caltrans Letter of Support (required for applications proposing to address encampments on a SROW) [K:\Homeless Services\00 - New\Grants\ERF\Applications\ERF-5\00 - Application\2.D.8 Caltrans Letter of Support\City of Fresno Support Letter - signed.pdf](#)

Applications proposing to address encampments entirely or partially on a SROW must include a letter of support from their local Caltrans District Office.

The letter must:

- Include a commitment from Caltrans that they are in support of the ERF proposal, and
- Include an acknowledgement that Caltrans will only take action on that encampment site in collaboration with the grantee, with at least two weeks' notice to HCD and the ERF grantee, unless critical circumstances exist when an encampment poses an imminent threat to life, health, safety, or infrastructure and must be immediately addressed, and
- Be signed by the local Caltrans Deputy District Director of Maintenance (DDDM) or their designee and include the contact information of the Caltrans representative for the prioritized encampment location.

Provide the contact details of the designated proposal contact person with whom Caltrans should coordinate regarding abatement-related matters at the prioritized encampment or encampment zone.

Michael	Navarro
First	Last

Job Title

District 6 Director

Email

Michael.Navarro@dot.ca.gov

Phone

559-488-4067

2.E. Proposal Outcomes and Timeline

Please note: "Proposal Outcomes" is a repeating section for adding proposal outcomes. Add as many outcomes as necessary to reflect all intended proposal outcomes. Each entry must include the following components:

1. Description of the Outcome: Define the intended result using the **SMART** framework—Specific, Measurable, Achievable, Relevant, and Time-bound.

2. Key Milestones: Identify the major milestones required to achieve the outcome. A milestone should be a point of progress that marks a key stage in implementation of the proposal.

3. Success Metrics: Provide a clear metric for how progress and success of each milestone will be measured.

4. Target Dates: Provide the target date for each milestone's completion.

Proposal Outcomes

Repeating Section

Outcome 1 - City

Describe the outcome this proposal seeks to accomplish. (250-character limit)

Provide 40 interim beds at Village of Hope for encampment residents and deliver a clear pathway to permanent housing within three months of entry. The goal is to house at least 134 people over the 2-year grant period.

List of milestones to achieve Outcome 1

Milestone	Clear metric for how progress and success will be measured	Target date for milestone completion
60 participants securing stable or permanent housing within the 24-month grant period.	Participants will be tracked and reported monthly by obtaining data from HMIS.	12/31/2028

Milestone

Outcome 2 – City

Describe the outcome this proposal seeks to accomplish. (250-character limit)

House 40 encampment clients in rapid rehousing for one year with navigation and case management support, with 70% securing permanent housing, and serve a total of 80 clients over the two-year project period.

List of milestones to achieve Outcome 2

Milestone	Clear metric for how progress and success will be measured	Target date for milestone completion
70 % of participants securing a permanent housing placement by the end of the individual's one-year term.	Participants will be tracked and reported monthly by obtaining data from HMIS.	12/31/2028

Milestone

Outcome 3 – City

Describe the outcome this proposal seeks to accomplish. (250-character limit)

Place 40 encampment residents into permanent supportive housing and maintain a 70% six-month housing retention rate, serving 80 participants over the two-year project period.

List of milestones to achieve Outcome 3

Milestone	Clear metric for how progress and success will be measured	Target date for milestone completion
70% of participants remaining housed after 6 months of placement into permanent supportive housing <small>Milestone</small>	Participants will be tracked and reported monthly by obtaining data from HMIS.	12/31/2028

Outcome 4 – County

Describe the outcome this proposal seeks to accomplish. (250-character limit)

200 individuals will receive housing focused street outreach, including shelter, navigation to permanent housing, intensive case management, CES assessments, benefits enrollment, physical health screening, and behavioral health assessments, as needed.

List of milestones to achieve Outcome 4

Milestone	Clear metric for how progress and success will be measured	Target date for milestone completion
40 individuals will be engaged and connected to street outreach services <small>Milestone</small>	Engagement, service enrollment and linkages will be tracked monthly in HMIS and on the monthly activity report (MAR)	1/31/2027

Milestone	Clear metric for how progress and success will be measured	Target date for milestone completion
100 individuals will be engaged and connected to street outreach services <small>Milestone</small>	Engagement, service enrollment and linkages will be tracked monthly in HMIS and on MAR	12/31/2027

Milestone	Clear metric for how progress and success will be measured	Target date for milestone completion
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200 individuals will be engaged and connected to street outreach services	Engagement, service enrollment and linkages will be tracked monthly in HMIS and on MAR	12/31/2028
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Milestone

Milestone Clear metric for how progress and success will be measured Target date for milestone completion

80% of all street outreach participants will be connected to interim housing	Project exits to interim housing will be tracked in HMIS on a monthly basis	12/31/2028
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Milestone

Milestone Clear metric for how progress and success will be measured Target date for milestone completion

20% of all street outreach participants will be connected to permanent housing directly from an unsheltered setting	Project exits to permanent housing will be tracked in HMIS on a monthly basis	12/31/2028
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Milestone

Milestone Clear metric for how progress and success will be measured Target date for milestone completion

100% of all street outreach participants will be linked to assessments for housing, benefits programs, behavioral and/or physical health	Service enrollment and linkages will be tracked monthly in HMIS and on MAR	12/31/2028
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Milestone

Outcome 5 – County

Describe the outcome this proposal seeks to accomplish. (250-character limit)

Immediate shelter is provided to all encampment residents with motel vouchers, when longer-term shelter and permanent housing are unavailable. Participants in motels will receive case management and navigation to transition to other housing settings.

List of milestones to achieve Outcome 5

Milestone Clear metric for how progress and success will be measured Target date for milestone completion

80% of all motel voucher recipients will be connected to interim housing within 30 days

Project exits to interim housing will be tracked in HMIS on a monthly basis

12/31/2028

Milestone

Milestone

Clear metric for how progress and success will be measured

Target date for milestone completion

20% of all motel voucher recipients will be connected to permanent housing within 30 days

Project exits to interim housing will be tracked in HMIS on a monthly basis

12/31/2028

Milestone

Milestone

Clear metric for how progress and success will be measured

Target date for milestone completion

40% of all motel voucher recipients will be obtain all documents necessary ("document ready") to match to CES housing interventions within 30 days

Participant document readiness will be tracked in HMIS on a monthly basis.

12/31/2028

Milestone

Proposal's Standardized Timeline

Date by which outreach to the people living in the prioritized encampment site or encampment zone began / will begin:

01/2027

mm/yyyy

Date by which the proposal will reach full operating capacity in mm/yyyy:

03/2027

mm/yyyy

Date by which placements into interim or permanent housing will begin:

01/2027

mm/yyyy

Date by which all projected permanent housing placements will be complete:

12/2028

mm/yyyy

2.F. Centering People

2.F.i. Describe how the proposal exemplifies all Housing First core components.

Housing First is defined in Welfare and Institutions Code section 8255 and includes the core components listed below. The [Cal ICH Guide to California's Housing First Law](#) can provide additional, helpful context for this requirement.

(1). No requirements for sobriety, treatment, or service participation to be selected for a program. (500- character limit)

The ERF-5 proposal fully upholds Housing First principals by removing all preconditions to housing. Sobriety, engagement in treatment, and service participation are never required to access interim shelter, permanent housing, or supportive services. All services are structured to reduce barriers and ensure immediate, low-threshold access to housing without preconditions.

Context: Lowers barriers to access for historically marginalized groups, such as people who use drugs or those with behavioral/mental health service needs.

(2). No rejections for financial or rental history, most criminal convictions, or lack of “housing readiness.” (500- character limit)

The project ensures low-barrier access by never rejecting participants for poor credit, rental history, prior evictions, criminal convictions unrelated to tenancy, or perceived “housing readiness.” No screening criteria create unnecessary barriers. All placements follow Housing First principles, prioritizing immediate access to interim or permanent housing without prerequisites.

Context: Provides opportunity to build credit and income, reduce recidivism to incarceration, and stabilize behavioral health conditions.

(3). Accept referrals from all areas of the homelessness response system utilized by vulnerable people experiencing homelessness. (500- character limit)

The project accepts referrals from all partners of the homelessness response system, including Coordinated Entry, street outreach teams, emergency shelters, Fresno County partners, and community agencies. In keeping with Housing First, staff also proactively engages encampment residents and connects them to services regardless of referral source, ensuring broad, low-barrier access.

Context: Connects people to services and resources through the pathways they already have access to.

(4). Service plans are participant-driven and supportive services emphasize engagement and problem solving. (500- character limit)

Service plans are fully participant-driven, reflecting each person’s goals, preferences, and pace. Staff use trauma-informed and harm-reduction practices that prioritize engagement, collaborative problem solving, and flexible supports. Services focus on reducing barriers and helping participants stabilize and secure housing without coercion or prerequisites.

Context: Person-centered approaches, such as allowing participants to identify their goals and service needs, are crucial for success in promoting participation in services.

(5). No requirement to participate in services in order to receive or retain housing. (500- character limit)

Housing is never a reward for service participation. Consistent with Housing First, participants are not required to engage in services, treatment, or sobriety to obtain or retain housing. Services are offered through voluntary engagement only, ensuring housing stability without compliance-based requirements.

Context: Programs offer services and encourage participants with evidence-based practices. Participants are more likely to succeed when they have autonomy in their participation.

(6). Participants provided a lease in permanent housing. Not required for participants in temporary housing settings. (500- character limit)

Participants who transition into permanent housing receive a standard lease that upholds tenant rights and aligns with Housing First practices. Leases are not required in temporary or interim housing settings such as emergency shelters, non-congregate motel rooms, or pallet shelters, ensuring low-barrier access while supporting a clear transition to permanent housing.

Context: Ensures that participants in permanent housing have the same rights as those in traditional housing and can retain housing while following lease requirements.

(7). No evictions solely for drug or alcohol use, without other lease violations. (500- character limit)

Housing is never terminated solely due to substance use. Consistent with Housing First and harm-reduction principles, participants are only exited for serious lease violations that pose clear health, safety, or property risks—not for drug or alcohol use alone. The focus remains on support, stability, and maintaining housing.

Context: Participants have the same expectations as those in traditional housing and are approached with harm reduction techniques.

(8). Use coordinated entry system or process to prioritize people based on vulnerability criteria. (500- character limit)

The project uses the community's Coordinated Entry System to prioritize people based on vulnerability and assessed needs. Outreach, navigation, shelter, and housing staff complete CES Assessments, create housing support plans, submit match forms, and ensure individuals with the highest vulnerability are prioritized for available housing opportunities, that best meet their service needs according to their acuity, consistent with Housing First principles.

Prioritizes the most vulnerable for housing and services appropriate for their needs. Outcomes assessed regularly to ensure communities are equitably served.

(9). Providers are trained in and use evidence-based practices. (500- character limit)

Providers are trained in evidence-based practices, including trauma-informed care, motivational interviewing, and harm-reduction approaches. Clinical staff use recognized best-practice models for mental health and substance-use services. All program staff receive ongoing training to ensure consistent, high quality, Housing First-aligned service delivery.

Context: A voluntary participation model relies on engaging people to design and participate in their own service plans.

(10). Services use a harm-reduction philosophy to engage with participants. (500- character limit)

Services follow a harm-reduction approach that supports participant engagement without requiring abstinence. Staff focus on safety, stabilization, and reducing risks through non-judgmental support. Outreach, shelter, and housing teams provide education, overdose-prevention tools like Narcan, and connections to treatment options to help participants remain engaged and housed.

Context: Provides participants with options to reduce harm caused by substance use, including but not limited to, sobriety. Services cannot be required.

(11). Physical changes in units accommodate disabilities and promote health. (500- character limit)

Units are designed to accommodate disabilities and support participant health. Non-congregate motel rooms, pallet shelters, and permanent housing units include accessible layouts, safety features, and space for mobility devices. Providers ensure reasonable accommodations and make necessary modifications to promote health, accessibility, and long-term housing stability.

Context: Allows participants to have their needs met, especially those with significant disabilities.

2.F.ii. Describe how the perspectives of people with lived experience of homelessness meaningfully contributed to the content of this proposal? How will people with lived experience be part of the implementation of this ERF project? If individuals living in the encampment site were included in the development of this proposal, describe how their input was obtained and incorporated. (1000-character limit)

People with lived experience contributed directly to the development of this proposal. Fresno Pacific University and Poverello House conducted surveys and focus groups with individuals residing in the downtown and State Route 41 encampment areas, including 152 people surveyed by outreach staff. Additional input came from shelter residents; individuals who secured permanent housing through ERF-1, ERF-2, and ERF-3; and Poverello House staff with lived experience. Their feedback informed service design, including the use of street-based clinicians, social workers, an Alcohol and other drug (AOD) specialist, and shared housing strategies. The CoC Lived Experience Representatives also provided recommendations. People with lived experience will continue to serve in implementation roles, including outreach, shelter staffing, and participation on the ERF-5 procurement review panel.

2.F.iii. Describe how the proposal will provide sanitation services to those living in the prioritized encampment. This may be through ERF Round 5 funds or by a jurisdiction or nonprofit entity (1000-character limit)

The proposal ensures continued, comprehensive sanitation services for all residents of the prioritized encampment. The City currently provides routine waste removal, trash collection, and enhanced sanitation coverage in the encampment area. These core municipal services are supplemented by Poverello House, which offers daily access to no-cost bathrooms, showers, and laundry facilities, ensuring residents can maintain essential hygiene. Leveraging this service network allows the City and its nonprofit partners to deliver consistent, dignity-centered sanitation support. ERF funding will be used to strengthen this system by supplementing City and nonprofit resources ensuring continuous coverage throughout the duration of the project. This integrated approach promotes public health, environmental safety, and improved living conditions for encampment residents.

2.F.iv. Provide a list of community organizations or groups currently supporting or engaging with encampment residents, and the services being provided by those organizations. (1000-character limit)

Multiple community organizations actively support and engage encampment residents. Poverello House provides daily meals, showers, laundry, navigation, outreach, mental health services, and shelter. Fresno Pacific University assists with data collection and surveys. UCSF's Mobile Heal unit delivers on-site medical care, while Family HealthCare Network connects residents to primary care. Westside Animal Rescue, Valley Animal Center, and the Fresno Humane Society provide veterinary services. The City of Fresno delivers sanitation, mobile showers, and restrooms, and operates the HART Team for non-enforcement outreach. Fresno County Departments of Social Services and Behavioral Health link residents to benefits, treatment, counseling, and supportive services. Kingsview provides outreach and engagement in the unincorporated County areas. Caltrans partners on right-of-way safety. Together, these organizations provide essential health, housing, and stabilization services across the encampment.

Part 3: IMPLEMENTATION

3.A. Core Service Delivery and Housing Strategies

3.A.i. Describe the proposed outreach and engagement strategy, case management, and/or service coordination that will be provided to individuals while in the encampment, interim housing (if

applicable), and permanent housing. Include the ratio of staff to people served, frequency of engagement, and length of service periods. (2000-character limit)

The project implements a coordinated outreach, engagement, and case management strategy supporting participants across encampment, interim housing, and permanent housing phases. Outreach teams engage encampment residents daily, providing basic needs support, harm reduction services, and housing navigation at a staff-to-participant ratio of approximately 1:15 to ensure consistent engagement and timely follow-up.

Upon entry into interim housing, participants are assigned a dedicated case manager who provides intensive, client-driven services at a ratio of approximately 1:20. Case managers meet multiple times per week to support stabilization, secure documentation, enroll in benefits, and complete Coordinated Entry System (CES) housing plans, while connecting participants to medical, behavioral health, and social services. Fresno County's Department of Behavioral Health (DBH) will provide committed staff to address client needs, including mental health support, physical health linkage, substance use support, and peer-to-peer services. Fresno County will also leverage the Department of Social Services (DSS) to assist clients with enrollment into available benefits programs. Engagement remains low-barrier and voluntary, consistent with Housing First principles.

As participants transition to permanent housing, housing case managers provide ongoing stabilization support at a ratio of roughly 1:25, including tenancy skills, landlord coordination, budgeting, conflict resolution, and timely crisis intervention. Engagement is typically weekly during the first 90 days and then adjusts based on participant preference and need. Services generally continue 6–12 months after move-in, with extended support for higher-acuity participants.

Across all phases, the model emphasizes persistence, trauma-informed care, and cross-system coordination to ensure a seamless pathway from encampment to permanent housing.

3.A.ii Does this proposal include operating safe parking sites while locating interim or permanent housing for people experiencing homelessness living in vehicles or recreational vehicles?

Yes No

3.A.iii Provide a description of how your project intends to acquire sites for safe parking, operate the sites, provide services at the safe parking sites, and/or increase safe parking site hours. (2000-character limit)

The City of Fresno will explore the feasibility of establishing a dedicated safe parking program in partnership with local service providers, nonprofits and faith-based organizations. The program would designate secure overnight parking areas for people living in their vehicles and connect them to services that support stabilization and transition to permanent housing.

While feasibility work is underway, the City will leverage its existing shelter system to provide an immediate safe parking option for individuals from the ERF-5 encampment area. Selected shelter sites with available capacity will designate secure parking areas onsite. Each site will be evaluated for safety, lighting, ADA access, and operational compatibility. This approach allows rapid implementation using existing City and provider infrastructure rather than creating standalone safe parking locations.

Operations will be integrated into current shelter staffing and safety protocols. Participants will have access to shelter amenities while keeping their vehicles in supervised, well-lit areas supported by regular monitoring and sanitation access. The City will coordinate with public safety partners in a non-punitive, service-oriented manner to ensure participant's safety.

Services at the safe parking areas will be delivered through the City's established provider network, including housing navigation, case management, behavioral health connections, employment support, and benefit enrollment. Providers will offer coordinated, low-barrier services from first contact to promote consistent engagement and progress toward permanent housing.

Where feasible, sites will extend operational hours or move toward 24/7 access to enhance stability. Leveraging existing shelter sites in this dual-use model allows the City of Fresno to quickly provide safe, structured alternatives for vehicle dwellers from the ERF-5 encampment area while supporting long-term housing outcomes.

3.A.iv. Describe the specific interim housing opportunities that will be used to achieve the proposed outcomes of this ERF proposal.

Please note: This is a repeating section to enter each interim housing opportunity associated with the proposal. Add as many interim housing opportunities as needed to accurately reflect all facilities that will contribute to achieving the proposed outcomes. For each entry, provide the following details:

- 1. Name:** Enter the name and owner/operator of the interim housing facility.
- 2. Capacity:** Indicate the number of individuals the facility can accommodate.
- 3. Shelter Type:** Select the appropriate type of interim housing facility.
- 4. ERF 5R Prioritization:** Indicate whether the facility is prioritized or set aside specifically for ERF 5R clients.
- 5. Funded by ERF 5R:** Specify whether the facility is funded through ERF 5R. **Important note regarding homeless shelter funding and inspections:** Per HSC section 17974.4(b), funding may not be used for the purpose of operating a shelter if that shelter has outstanding violations, but may be used to resolve those violations.

Interim Housing Opportunity 1

Name and address of the interim housing facility

Village of Hope
412 F Street
Fresno, Ca 93706

Name of the owner/operator of the interim housing facility

Poverello House

Capacity

40

rooms/units

Estimated total number of people proposed to be served through this interim housing opportunity during the grant term.

134

Shelter Type

An emergency shelter, as defined in Section 576.2 of Title 24 of the Code of Federal Regulations, and/or an emergency shelter, as defined in subdivision (e) of HSC Section 50801, and/or a navigation center, as defined in HSC Section 50216.

Emergency Shelter

HCD will use this response to cross reference the jurisdiction's AB 130 Annual Homeless Shelter Inspection Report.

Does this facility have any uncorrected violations pursuant to AB 130 Shelter Reporting and Inspection requirements?

Yes No

Note: Pursuant to [HCD Information Bulletin 2025-02](#), proposals funding homeless shelters must ensure shelters are in compliance with the requirements outlined in HSC sections 17974-17974.6. Applicants must disclose whether any homeless shelter included in the proposal has received violations under HSC sections 17974-17974.6 within the past 12 months and describe the status of corrective actions taken and any outstanding violations.

ERF funding may be used to address the violation(s).

Please provide the following information related to this facility's violation(s):

Outstanding Violation(s)	Corrective Actions Required (as outlined in violation(s) notice(s))	Current Status of Corrective Actions

Optional Upload: Violation(s) Documentation

Is this interim housing capacity Prioritized or set aside for this proposal

Prioritized

Set aside only for ERF 5R

Neither

Is this opportunity funded by ERF 5R?

Yes, entirely

Yes, partially

No

⊙

Describe the strategies and resources that will be employed to maintain this interim housing capacity after the ERF 5R grant term ends

To support the goal of improving safety and wellness for individuals in the encampment and transitioning them into interim housing with a pathway to permanent housing, the interim housing component will utilize 40 emergency shelter beds dedicated to the ERF-5R encampment area. Poverello House will operate the Village of Hope (VOH) at 412 F Street, Fresno, CA 93706. Following the end of the ERF 5 grant, the interim housing capacity will be maintained through future allocations of HHAP, ESG, or HUD CoC grants. Temporary motel stays are provided in conjunction with targeted housing case management to connect individuals to other housing options, including longer term interim or permanent settings. Interim shelter stays are provided in conjunction with targeted housing case

Interim Housing Opportunity 2

Name and address of the interim housing facility

Gables Motel, 2833 E. Church Ave. Fresno, CA 93706

Name of the owner/operator of the interim housing facility

Maa Laxmiji LLC (Owner)

Capacity

10 rooms

rooms/units

Estimated total number of people proposed to be served through this interim housing opportunity during the grant term.

13

Shelter Type

An emergency shelter, as defined in Section 576.2 of Title 24 of the Code of Federal Regulations, and/or an emergency shelter, as defined in subdivision (e) of HSC Section 50801, and/or a navigation center, as defined in HSC Section 50216.

Emergency Shelter (Motel)

HCD will use this response to cross reference the jurisdiction's AB 130 Annual Homeless Shelter Inspection Report.

Does this facility have any uncorrected violations pursuant to AB 130 Shelter Reporting and Inspection requirements?

Yes No

Note: Pursuant to [HCD Information Bulletin 2025-02](#), proposals funding homeless shelters must ensure shelters are in compliance with the requirements outlined in HSC sections 17974-17974.6. Applicants must disclose whether any homeless shelter included in the proposal has received violations under HSC sections 17974-17974.6 within the past 12 months and describe the status of corrective actions taken and any outstanding violations.

ERF funding may be used to address the violation(s).

Please provide the following information related to this facility's violation(s):

Outstanding Violation(s)	Corrective Actions Required (as outlined in violation(s) notice(s))	Current Status of Corrective Actions

Optional Upload: Violation(s) Documentation

Is this interim housing capacity Prioritized or set aside for this proposal

- Prioritized
- Set aside only for ERF 5R
- Neither

Up to 10 rooms may be used for emergency shelter

Is this opportunity funded by ERF 5R?

- Yes, entirely
- Yes, partially
- No



Describe the strategies and resources that will be employed to maintain this interim housing capacity after the ERF 5R grant term ends

The County of Fresno, through its contracted Street Outreach provider, has an existing relationship with this motel owner to provide temporary emergency shelter for unhoused individuals from decommissioned encampments addressed through the County's encampment resolution process. Following the end of the ERF 5 grant, this relationship would be maintained and motel stays would be funded through future allocations of HHAP, ESG, or HUD CoC grants. Temporary motel stays are provided in conjunction with targeted housing case management to connect individuals to other housing options, including longer term interim or permanent settings.

Interim Housing Opportunity 3

Name and address of the interim housing facility

Dream Inn, 2425 Merced St Fresno, CA 93721

Name of the owner/operator of the interim housing facility

Marcus & Millichap (Owner)

Capacity

10 rooms

rooms/units

Estimated total number of people proposed to be served through this interim housing opportunity during the grant term.

13

Shelter Type

An emergency shelter, as defined in Section 576.2 of Title 24 of the Code of Federal Regulations, and/or an emergency shelter, as defined in subdivision (e) of HSC Section 50801, and/or a navigation center, as defined in HSC Section 50216.

Emergency Shelter (Motel)

HCD will use this response to cross reference the jurisdiction's AB 130 Annual Homeless Shelter Inspection Report.

Does this facility have any uncorrected violations pursuant to AB 130 Shelter Reporting and Inspection requirements?

Yes No

Note: Pursuant to [HCD Information Bulletin 2025-02](#), proposals funding homeless shelters must ensure shelters are in compliance with the requirements outlined in HSC sections 17974-17974.6. Applicants must disclose whether any homeless shelter included in the proposal has received violations under HSC sections 17974-17974.6 within the past 12 months and describe the status of corrective actions taken and any outstanding violations.

ERF funding may be used to address the violation(s).

Please provide the following information related to this facility's violation(s):

Outstanding Violation(s)	Corrective Actions Required (as outlined in violation(s) notice(s))	Current Status of Corrective Actions

Optional Upload: Violation(s) Documentation

Is this interim housing capacity Prioritized or set aside for this proposal

- Prioritized
- Set aside only for ERF 5R
- Neither

Is this opportunity funded by ERF 5R?

- Yes, entirely
- Yes, partially
- No

Up to 10 rooms may be used for emergency shelter

Describe the strategies and resources that will be employed to maintain this interim housing capacity after the ERF 5R grant term ends

The County of Fresno, through its contracted Street Outreach provider, has an existing relationship with this motel owner to provide temporary emergency shelter for unhoused individuals from decommissioned encampments addressed through the County's encampment resolution process. Following the end of the ERF 5 grant, this relationship would be maintained and motel stays would be funded through future allocations of HHAP, ESG, or HUD CoC grants. Temporary motel stays are provided in conjunction with targeted housing case management to connect individuals to other housing options, including longer term interim or permanent settings.

3.A.v. Describe the specific permanent housing opportunities that will be used to achieve the proposed outcomes of this ERF proposal.

Please note: This is a repeating section to enter each permanent housing opportunity included in the proposal. Add as many entries as needed to fully capture all permanent housing opportunities that will contribute to achieving the proposed outcomes. For each opportunity, include the following information:

- 1. Name:** Enter the name of the permanent housing opportunity.
- 2. Capacity:** Indicate the number units available and/or to be added through this proposal and number of individuals the opportunity is proposed to house during the grant term.
- 3. ERF 5R Prioritization:** Indicate whether the opportunity is prioritized or set aside specifically for ERF 5R clients.
- 4. Funded by ERF 5R:** Specify whether the opportunity is funded through ERF 5R.

Permanent Housing Opportunity 1

Name of the permanent housing opportunity (50-character limit)

Travel Inn – Permanent Supportive Housing

Capacity

118

rooms/units

Estimated total number of people proposed to be housed through this permanent housing opportunity during the grant term.

46

Is this permanent housing capacity prioritized or set aside for this proposal?

Prioritized

Set aside only for ERF 5R

Neither

Is this opportunity funded by ERF 5R

Yes, entirely

Yes, partially

No



Describe the strategies and resources that will be employed to maintain this permanent housing capacity after the ERF 5R grant term ends. (500-character limit)

The City in partnership with the Cesar Chavez Foundation will sustain permanent housing capacity through Rapid Rehousing, Permanent Supportive Housing, Project Based Vouchers, Independent Living Vouchers, and CoC housing programs. The Travel Inn will operate 118 units with 46 permanent supportive housing units. A City-approved property manager and ongoing City and HHAP resources will maintain long term operations.

Permanent Housing Opportunity 2

Name of the permanent housing opportunity (50-character limit)

Transitional Rent & BHSA – Rental Assistance

Capacity

10

rooms/units

Estimated total number of people proposed to be housed through this permanent housing opportunity during the grant term.

10

Is this permanent housing capacity prioritized or set aside for this proposal?

- Prioritized
- Set aside only for ERF 5R
- Neither

Is this opportunity funded by ERF 5R

- Yes, entirely
- Yes, partially
- No

Ⓢ

Describe the strategies and resources that will be employed to maintain this permanent housing capacity after the ERF 5R grant term ends. (500-character limit)

Ongoing CalAIM Transitional Rent (TR) and BHSA Housing Intervention Rental Subsidies will be leveraged to support encampment residents that meet the SMI/SUD eligibility criteria. In conjunction with other supportive services, including the CalAIM housing trio, TR will provide up to 6 months of rental assistance, with additional BHSA rental assistance of up to 18 months if necessary after TR is exhausted. Housing settings are expected to include master leased units or site-based PSH programs.

Permanent Housing Opportunity 3

Name of the permanent housing opportunity (50-character limit)

Independent Living Association Rapid Rehousing

Capacity

40

rooms/units

Estimated total number of people proposed to be housed through this permanent housing opportunity during the grant term.

80

Is this permanent housing capacity prioritized or set aside for this proposal?

- Prioritized
- Set aside only for ERF 5R
- Neither

Is this opportunity funded by ERF 5R

- Yes, entirely
- Yes, partially
- No

⊙

Describe the strategies and resources that will be employed to maintain this permanent housing capacity after the ERF 5R grant term ends. (500-character limit)

The Independent Living Association Rapid Rehousing program consists of 40 beds for encampment residents as a pathway to permanent housing. Clients receive one year of assistance with a goal to serve a total of 80 clients over a two-year project period. After the ERF-5 term, capacity will be sustained through seeking additional RRH funding, CES prioritization, CalAIM-aligned service partnerships, and ongoing collaboration with local landlords and housing programs.

3.A.vi. Demonstrate the applicant's commitment and ability to deliver permanent housing solutions to the people living in the prioritized encampment or encampment zone. This may include but is not limited to providing examples of prior successful efforts to permanently house similarly situated individuals. (2000-character limit)

The applicant has a strong, demonstrated ability to deliver permanent housing solutions for individuals living in high-need encampments. Through ERF-1 and ERF-2, the City and its contracted service providers, including Poverello House, have successfully implemented large-scale outreach, navigation, shelter, and housing initiatives. Since 2022, Poverello House has relocated more than 1,000 encampment residents into shelter without adverse law-enforcement interaction and has successfully navigated 497 individuals into permanent housing through CES.

Our commitment to expanding permanent housing is further demonstrated by our leadership in multiple Homekey Projects, where we have successfully acquired and rehabilitated sites to provide long-term affordable housing for people exiting homelessness. Additionally, we are advancing the conversion of a high-utilization congregate shelter into service-enriched permanent housing in partnership with the Cesar Chavez Foundation. This project will deliver new, high-quality permanent housing specifically for encampment residents and demonstrates our capacity to lead project planning, service design, and long-term operations in collaboration with experienced developers.

A core strength of our model is our formal partnership with Fresno County, which ensures coordinated delivery of behavioral health services, benefits enrollment, tenancy supports, and CalAIM Community Supports. Through shared case conferencing, integrated care plans, and warm-hand-offs between County clinicians and our housing team, participants receive seamless support from encampment outreach through permanent housing stabilization.

Through this ERF proposal, we will apply these proven strategies, partnerships, and housing resources to the prioritized encampment zone. Dedicated staff will focus on housing navigation, landlord engagement, and long-term stabilization, ensuring a clear effective pathway to permanent housing.

3.A.vii. Describe how this proposal is tailored to meet the needs and preferences of the specific individuals living in the prioritized encampment or encampment zone. (1500-character limit)

The permanent housing pathway outlined in our proposal is designed to reduce the systemic barriers experienced by individuals living in encampments. According to Fresno Pacific University's survey of the Memorial District, approximately 68% of respondents reported needing medical care, 25% reported needing counseling or therapy, and 14% reported needing substance-use treatment. Through our partnership with Fresno County DBH, individuals can be connected to appropriate health services, while DSS can assist with access to benefits such as Medi-Cal and CalFresh. This coordinated, trauma-informed approach directly addresses the needs identified within the encampment zone.

Our proposal includes 40 interim housing beds and 40 rapid rehousing beds. Nearly 70% of surveyed individuals indicated they believe they would do well in permanent housing, while about 30% were unsure or felt they would need support. Offering both interim and rapid rehousing options allows us to effectively serve both groups.

Encampment participants will receive housing navigation and peer support services to help obtain essential documents. Within the Memorial District, roughly 64% of individuals need a birth certificate, 60% need a Social Security card, and 32% need a California ID. Assistance with document retrieval will help eliminate one of the most common systemic barriers faced by individuals in the encampment.

Where applicable, identify the people, data, evidence, and/or other sources of information used to inform this part of the proposal.

3.A.viii. Describe strategies the applicant will use to ensure that people are not displaced from the prioritized encampment or encampment zone into another unsheltered location. Include strategies that are in addition to/complement the interim shelter and permanent housing opportunities that are part of this proposal. (1000-character limit)

The applicant will prevent displacement by providing immediate access to 80 dedicated emergency shelter beds and daily engagement through the HOPE Outreach and Navigation Teams. These teams offer consistent street-based services, including mental health and AOD support, and remain assigned to individuals who cannot enter shelter to prevent movement to new encampments. Participants stay connected to interim and permanent housing pathways through navigation services. The City's HART Team combines outreach, code enforcement, sanitation, and police using a non-enforcement model which helps maintain safety and cleanliness, ensuring residents remain engaged rather than displaced. Ongoing sanitation, mobile showers, and supportive services stabilize the area until residents transition to housing.

3.A.ix. Describe specific strategies and/or services the applicant will use to prevent returns to unsheltered homelessness among people from the prioritized encampment or encampment zone who are sheltered and housed through this ERF proposal. Include whether these strategies will be funded with ERF 5R funds and, if not, what other resources will be leveraged. (1000-character limit)

With ERF-5 funding, the City of Fresno will implement a cross-organizational approach to prevent returns to unsheltered homelessness. This supports rapid rehousing services, including 6–12 months of post-move-in case management, tenancy skills support, landlord coordination, budgeting assistance, conflict resolution, and crisis intervention, with extended services for higher-acuity individuals. ERF-5 also funds Fresno County DBH staff providing mental health, substance use, and peer engagement support.

With leveraged funding, Fresno County DSS assists with benefits enrollment to promote long-term stability. The HART team coordinates monitoring and rapid response with Caltrans and City partners which will prevent re-encampment along state rights-of-way. FMCoC Access Sites and CES provide ongoing housing and service connections beyond the grant period. Together, these strategies support long-term housing stability and reduce returns to unsheltered homelessness.

3.A.x. Describe how this proposal considers and plans for the dynamic nature of encampments including potential inflow of people into the prioritized encampment or encampment zone. (1000-character limit)

To prevent returns to unsheltered homelessness, participants will receive ongoing Housing Stability Case Management, funded through ERF-5R. Case managers meet weekly with housed participants to support housing retention, link them to employment opportunities, life-skills training, mental health and substance-use services, and assist with benefits. Leveraged resources—including the Poverello House Enrichment Center, Fresno County Wellness Center, and Poverello's CalAIM Enhanced Care Management and Community Supports—provide continued counseling, behavioral health care, and stability supports. Participants at risk of losing housing are rapidly reconnected to navigation services and community programs to prevent returns to unsheltered conditions.

3.A.xi. Describe how participants in this ERF proposal will be supported with continued access to, and storage of, their personal property while in the encampment, interim housing (if applicable), and through moving into permanent housing. (1000-character limit)

Participants will be supported with access to and storage of their personal property throughout all stages of engagement. While in the encampment, the City provides a dedicated storage facility where belongings are tagged and securely held for up to 90 days as individuals enter shelter or housing. In interim housing, participants may store up to three large bags or suitcases in their rooms, and additional belongings can be placed in secure on-site shipping containers. Staff assist with retrieving stored items and help sanitize belongings to prevent pests. As participants transition to permanent housing, Housing Stability Case Managers help them transport property, address any issues related to excessive belongings, and coordinate additional storage solutions when needed to support long-term housing stability.

3.A.xii. Describe how participants in this ERF proposal who have service animals and/or pets will be supported while in the encampment, interim shelter (if applicable), and permanent housing. (1000-character limit)

Participants with service animals or pets will be supported throughout all stages of this ERF proposal. In the encampment, residents can access veterinary services through the HOPE Outreach Team's partnerships with Westside Animal Rescue and other providers. The City of Fresno further supports this effort by offering licensed veterinary care, vaccinations including Rabies, Bordetella, and DAPP for dogs, microchip scanning, and emergency after-hours response. In interim shelters, participants may bring up to two pets or service animals and receive pet food as needed. Poverello House accommodates pets by providing food, leashes, designated play areas, and relief areas without requiring proof of vaccinations. Shelters connect participants to veterinary services through Valley Animal Center and the Fresno Humane Society. Once in permanent housing, Housing Stability Case Managers meet weekly with clients to address pet-related needs and support long-term housing stability.

3.A.xiii. What strategies does the applicant propose for addressing the needs of people living in the prioritized encampment or encampment zone who do not transition into interim or permanent housing? (1000-character limit)

For individuals in the prioritized encampment zone who do not transition into interim or permanent housing, the Applicant will address barriers by maintaining consistent, trauma-informed engagement to support safety, stability, and readiness for housing. Outreach teams will provide regular wellness checks, behavioral health linkage through Fresno County partners, benefits enrollment, harm-reduction supplies, and conflict-prevention support. We will also offer housing navigation services, document readiness assistance, connection to Coordinated Entry System assessment and matching, and warm handoffs to housing options throughout the community. The Applicant will provide linkages to County clinicians to address barriers preventing movement into housing. Our goal is to ensure no one becomes disconnected from services while continually supporting voluntary progress toward long-term housing.

3.A.xiv. If the encampment, encampment zone(s), or scattered sites proposed to be addressed are located on state right-of-way (SROW), what is the applicant's strategy to coordinate with Caltrans to avoid displacement and address the needs of the individuals living in the encampment? (1000-character limit)

The City's ERF-5 encampments are located along SR-99 and SR-180. Caltrans District 6 has provided a Letter of Support committing to: (1) act on encampment sites only in collaboration with the ERF grantee and with at least two weeks' notice unless an imminent threat exists; (2) focus outreach in high-return areas; and (3) communicate with the City prior to any relocation or cleanup. This framework builds on Project Off-Ramp (2021), through which Caltrans, CHP, the City, and Poverello House relocated nearly 500 individuals from SROW into shelter. The City's HOPE Outreach Team conducts sustained, trust-based engagement before any site action, provides assessments, and links individuals to shelter, mental health, street navigation, and housing services, with all data tracked in HMIS. Displacement is actively mitigated through diversion, CalAIM case management, and coordinated entry. Caltrans will continue close coordination with the City to resolve encampments in the area.

3.B. Budget and Resource Plan

State the total amount of ERF 5R funds requested.

\$10,624,829.43

\$

Explain why the proposal is a responsible and effective use of the requested funds based on how many people it will serve during and after the grant term. State the services and housing that will be provided, describe any lasting community benefits such as expanded interim or permanent housing capacity, and explain how the ERF 5R funding request was calculated. (1000- character limit)

This proposal is a responsible and cost-effective use of ERF funds by delivering clear housing outcomes that improve safety and stability for people in the encampment area. The project provides 40 interim beds with navigation and clinical support, houses 40 people through rapid rehousing with a 70% permanent housing rate, and places 40 individuals into permanent supportive housing with an 80% six-month retention rate. Coordinated partnerships with Poverello House, Fresno County behavioral health and social services, Caltrans, and the local Continuum of Care expand capacity and reduce duplicate costs. Integration with Coordinated Entry ensures equitable access to housing and aligns the project with the broader regional response. The funding request reflects responsible stewardship of public resources by aligning staffing, operations, and housing investments with outcomes that move people safely and efficiently from encampments into long term housing.

State the estimated dollar value of secured, non-ERF 5R resources that will help meet this proposal's outcomes.

\$1,498,717.85

\$

Applicants are directed to provide a detailed description of other funding sources and system capacity that will be leveraged to achieve the outcomes proposed for the ERF 5R proposal (especially as it relates to meeting this proposal's permanent housing outcomes) and, if applicable, to sustain the new programming beyond the end of the grant term. This includes prior ERF awards and other federal, state, local, philanthropic funding sources, social entitlement programs, and complementary housing or service initiatives.

By aligning ERF Round 5 proposals with these resources, jurisdictions can expand the scope of services, accelerate implementation, and achieve more sustainable housing outcomes for the individuals experiencing homelessness in the specific encampment or encampment zone(s).

Leveraged Resources

Funding source or in-kind contribution (resource) that has been secured and will help meet this proposal's outcomes.	\$ value of the resource	Description of how the resource will be used to help meet the proposal's outcomes. (250-character limit)
City of Fresno – Grant Administration	\$135,382.54	Oversight and management of the grant, to address the resolution of the identified encampment. Preparing quarterly reports, ensuring compliance with grant regulations and engaging with contracted agencies.
City of Fresno -HART team	\$118,212.6	Oversight of operations of encampment resolution. The HART team notifies outreach teams upon identification or scheduled resolution of an encampment and resolve it within 90 days.
Sanitation	\$95,929.86	Oversight of sanitation operations, including removal and clean up of encampments along State Route.
City of Fresno - PD	\$200,936.06	Overseeing operations pursuant to encampment resolutions in partnership with the HART team and Code Enforcement abatement procedures.
Travel Inn	\$2,850,000	The Travel Inn was purchase by the City with Federal Care Act Fundings. The site will be converted to permanent supportive housing.
County Administered CalAIM CS – Transitional Rent	\$81,300	Transitional Rent benefits will be leveraged to provide rental subsidies, in conjunction with other supportive services, for approx. 10 unhoused individuals connected to permanent housing that meet the behavioral health population of focus criteria.

County Administered CalAIM CS – Housing Deposits	\$50,000	Housing Deposit benefits will be leveraged in conjunction with Transitional Rent to cover security deposits and other move-in costs for approx. 10 unhoused individuals to remove barriers to entering permanent housing.
Department of Social Services Eligibility Assessment Services	\$61,040	County DSS staff will assess unhoused individuals in the encampment area and in shelter for eligibility for various benefits programs (Medi-Cal, CalFresh, General Relief, etc.) and assist with enrollment to help ensure stability in permanent housing.
BHSA Housing Intervention – Rental Assistance	\$121,950	Rental subsidies for approx. 5 individuals connected to DBH services that will need ongoing long-term support after the Transitional Rent benefit is exhausted. Assistance will be provided in conjunction with housing supportive services.
CalAIM CS – Housing Transition Navigation	\$185,638.06	Street outreach services will leverage CalAIM Housing Transition Navigation services to supplement ERF-5 street outreach. Services will include tenant screening and assessment, development of housing support plan, assistance with benefits advocacy.
Department of Behavioral Health Housing Supportive Services	\$548,975.50	Housing supportive services (HSS) to up to 10 unhoused individuals with serious mental illnesses (SMI) living in permanent supportive housing (PSH) or other supportive housing settings to reduce homelessness and assist in achieving self-sufficiency and housing stability.

Attachment: [ERF 5 Budget](#)

Applicants must provide their ERF 5R proposed budget using the **linked Budget Template**, and must categorize their budgets into the appropriate Eligible Uses.

If one larger budget item may fall within two or more Eligible Use categories, applicants should split it into the appropriate individual line items so that HCD can track and better understand proposal components.

3.C. Key Entities and Staff

Identify the principal staff members and partnering entities involved in the proposal and their proposed roles and responsibilities in implementation. This information will be assessed in conjunction with the staffing section of your proposed budget and must align with the budget proposal.

Key Entities

Describe the specific unit or office within the jurisdiction or CoC that would administer this proposal. Then describe their role and primary responsibilities for this proposal. Finally, if this entity has managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

The City of Fresno will administer this proposal through its Housing and Homeless Services Division, which oversees the City's homelessness response system, coordinating encampment resolution efforts, and managing state and federal homelessness funding. For the ERF-5 proposal, the division will lead all administrative functions, including fiscal management, contracting, procurement, compliance, data reporting, and overall project coordination. The Division will also ensure alignment with local homelessness strategies and maintain operational continuity throughout the encampment resolution process.

Since 2018, the City has significantly expanded its capacity to manage complex homelessness initiatives. This includes administration of HEAP, HHAP, ERF, ESG, HOPWA, HOME-ARP and TBRA funding streams; implementation of COVID-19 emergency sheltering and rehousing programs; and multiple rounds of Project Homekey involving acquisition, rehabilitation, and long-term operations planning. The City also created the multidisciplinary Homeless Assistance Response Team (HART), strengthening real-time coordination across departments.

In 2021-2022, the City led Project Off-Ramp in partnership with the Governor's Office and Caltrans, transitioning more than 600 individuals from hazardous freeway encampments into safer shelter settings. These experiences have informed a highly structured, compliance-driven, and results-oriented approach that will guide the administration of this ERF-5 proposal.

Describe key partners that will be responsible for implementing this ERF proposal and achieving the proposal's outcomes (e.g. service providers, public agencies, development entities etc.). Then, describe their roles and responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

The City of Fresno is partnering with the County of Fresno as they leverage their behavioral health system, Office of Housing and Homelessness, and the Department of Social Services to support individuals relocating from the ERF-5 encampment zone. The County will provide behavioral health assessments, treatment linkage, crisis stabilization, benefits enrollment, and CalAIM Community Supports, drawing on extensive experience managing complex behavioral health and safety-net programs.

Poverello House will serve as the lead shelter operator, managing onsite operations at Village of Hope. With more than 50 years of experience and leadership in initiatives such as Project Off-Ramp, ERF-1, ERF-2, and ERF-3, Poverello House brings proven expertise in trauma-informed care, engagement, and pathways to interim and permanent housing.

Community Health Improvement Partners (CHIP) will operate 40 rapid-rehousing beds dedicated to encampment residents, providing up to one year of supportive housing and individualized case management to create a direct pathway to permanent housing. CHIP's experience delivering housing-focused supports ensures participants can transition quickly from encampments into stable housing.

Together, these partners bring a proven track record of administering complex homelessness projects and will apply their collective expertise to ensure successful implementation and outcomes for the ERF-5 proposal.

Describe specific examples of how the jurisdiction(s) and/or the CoC have collaborated on the design and implementation of this proposal. (1000-character limit)

The City of Fresno is an active participant in the Fresno Madera Continuum of Care (FMCoC). City staff collaborated with the County of Fresno and worked closely on the design of this proposal by meeting frequently to refine the service model and incorporate County feedback. The proposal aligns with the FMCoC's mission to deliver coordinated Housing First services that support client-driven pathways to permanent housing. All service providers selected for ERF-5 must be FMCoC members in good standing. Program components will operate within the Coordinated Entry System, prioritizing those with the highest vulnerability, matching to interventions according to acuity, and utilize HMIS for data tracking and performance management. The City's ongoing partnership with Caltrans and FMCoC member agencies - established in 2021 to relocate individuals from state rights-of-way into interim and permanent housing - and will continue through the ERF-5 implementation.

Applicants may upload evidence of cross-jurisdictional collaboration such as MOUs, letters of support, or interagency agreements etc., in the field immediately below.

Optional Upload: [Evidence of Cross-Jurisdictional Collaboration](#)

Identify any entities that have a right to and/or control of the property upon which the encampment site resides. Describe how the applicant has engaged with these entities and confirm that each of these entities has committed to allowing the implementation of this proposal. (1000-character limit)

Four entities hold rights to or control of ERF-5 encampment properties: Caltrans (State ROW along SR 99 and 180), Fresno Irrigation District (FID canal embankments), San Joaquin Valley Railroad (SJVR private rail property), and the County of Fresno. All four entities have committed to ERF-5 implementation via Letters of Support. The City has been a longstanding partner with FID, collaborating through the HART team to relocate individuals living on FID canal embankments using a person-centered, Housing First approach. SJVR holds rights to private railroad property within the ERF-5 encampment area. Individuals residing along SJVR railroad tracks face significant safety risks, which affirms their commitment to assist the City in resolving the encampment area. Caltrans is a consistent partner in resolving SROW encampments through daily communications with the HART team. The County will leverage funds and provide specialized mental health intervention to support long-term stability

Key Staff

Please note: This is a repeating section to identify all staff positions (e.g. administrative, programmatic, development etc.) which are integral to this ERF proposal and to achieving the proposal's outcomes. For each position, include:

1. A title,
2. Whether the position is filled or vacant,
3. The approximate full-time equivalent (FTE) of the position dedicated to the ERF proposal,
4. Whether the position is funded through ERF 5R and/or Leveraged (i.e. non-ER 5R) funds, and
5. A brief description of the duties.

Please provide responses in Table below in alignment with the proposed budget.

Title	Currently filled position?	FTE of staffing that will support this proposal	Funded by ERF 5R and/or leveraged funds?	Brief description of duties
Assistant Director, Planning & Development	Yes <small>Yes/No</small>	0.1 <small>1.5 FTE</small>	Leveraged <small>ERF 5R/Lev/Both</small>	COF staff: Oversight of the operation of housing, outreach, ILH services, and emergency shelter operations
Executive Assistant	Yes <small>Yes/No</small>	0.1 <small>1.5 FTE</small>	Leveraged <small>ERF 5R/Lev/Both</small>	COF staff: managing schedules, and communications with key executives
Homeless Services Manager	Yes <small>Yes/No</small>	0.1 <small>1.5 FTE</small>	ERF 5R <small>ERF 5R/Lev/Both</small>	COF staff: Oversight of operations of homeless shelters

Sr. Management Analyst	Yes <small>Yes/No</small>	0.4 <small>1.5 FTE</small>	e.g., ERF 5R/Lev/Both	ERF 5R	COF staff: Responsibility for performing a wide variety of duties such as research, administrative tasks, contract oversight, and analytical duties
Management Analyst	Yes	0.4		ERF 5R	COF staff: Responsibility for performing a wide variety of duties such as research, administrative tasks, contract oversight, and analytical duties
Sr. Accountant-Auditor	Yes	0.4		ERF 5R	COF staff: reviews grant expenditures and processes reimbursements to service providers
HART Manager	Yes <small>Yes/No</small>	0.2 <small>1.5 FTE</small>	e.g.,	Leveraged <small>ERF 5R/Lev/Both</small>	COF staff: Oversight of operations of encampment resolution, HART team
Hart Senior Community Revitalization Specialist (CRS)	Yes	0.2		Leveraged	COF staff: Provide lead direction to field staff for encampment resolution
HART CRS	Yes	0.5		Leveraged	COF staff: Frontline field staff

				responsible for encampment resolutions
HART Police Sergeant	Yes	0.2	Leveraged	COF staff: Supervises law enforcement operations pursuant to encampment resolutions
HART Police Office	Yes	1	Leveraged	COF Staff: Police Officer overseeing operations pursuant to encampment resolutions
Sanitation Supervisor	Yes	0.1	Leveraged	COF Staff: supervise sanitation operations
Senior Sanitation Operator	Yes	0.2	Leveraged	COF Staff: oversee the sanitation operations
Sanitation Laborer	Yes	0.5	Leveraged	COF Staff: provide the sanitation service
Chief Programs Officer	Yes	0.1	ERF 5R	Provide oversight of all ERF-5, including Emergency Shelter, Street Services and Navigation services. Ensure all grant outcomes are met.
Chief Operations Officer		0.10	ERF 5R	Oversee food services, security, fleet management, and

					maintenance of the property/facility staff of ERF-3
Chief Financial Officer	Yes	0.07		ERF 5R	Provide financial oversight of the program, which includes monitoring program expenditures.
Facilities Specialist	Yes	0.3		ERF 5R	Direct services to facilities maintenance of interim shelter site. Will perform repairs, regular maintenance, and respond to client needs regarding facilities.
Senior Director of Shelter Services	Yes	0.5		ERF 5R	Oversees the operation of shelter, budget, and grant oversight.
Program Coordinator	Yes	1		ERF 5R	Will directly oversee interim shelter operations
Housing Stability Case Manager	Yes	1		ERF 5R	
Security Specialist	Yes	3		ERF 5R	Ensure the staff and clients' safety at the emergency shelter. Security will receive training in trauma-informed

				response, de-escalation training, and mental health first aid. They will also have or obtain their guard card.
Finance Specialist	Yes	0.75	ERF 5R	Monitor grant spending and budget. Create invoices and perform A/P activities generated by the program. Perform payroll for all associated program staff.
Director of IT	Yes	0.1	ERF 5R	Maintain security cameras, wifi access, workstation computers and cell phones
Director of Mental Health Services	Yes	0.15	ERF 5R	Provide individual and group counseling to residents in the Emergency shelter. Will oversee street clinician.
CEO/President	Yes	0.03	ERF 5R	Provide oversight of Independent Living Home Voucher services. Ensure all grant outcomes are met.
Operations Manager	Yes	0.03	ERF 5R	0.03 FTE for 2 Year period (Year 1 \$84,684

				annual; Year 2 4% increase at \$88,072)
Vice President of Housing	Yes	0.1	ERF 5R	0.10 FTE for 2 Year period ((Year 1 \$103,578 annual; Year 2 4% increase at \$107,722)
Director - Housing	Yes	1	ERF 5R	1 FTE for 2 Year period (Year 1 \$75,712 annual; Year 2 4% increase at \$78,740)
Case Management	Yes	1	ERF 5R	1 FTE for 2 Year period (Year 1 \$49,932 annual; Year 2 4% increase at \$51,930)
ILA Member Coordinator	Yes	0.8	ERF 5R	0.8 FTE for 2 Year period (Year 1 \$49,932 annual; Year 2 4% increase at \$51,930)
Homelessness Program Manager	Yes Yes/No	0.2 1.5 FTE	e.g., Leveraged ERF 5R/Lev/Both	County staff: Oversight of contracted outreach, interim shelter, and permanent housing services

Staff Analyst	Yes Yes/No	0.5 1.5 FTE	e.g., ERF 5R/Lev/Both	ERF 5R	County staff: performs a wide variety of administrative tasks, including research, contract oversight, expenditure tracking, reporting, and analysis
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Senior Staff Analyst	Yes Yes/No	0.2 e.g., 1.5 FTE	ERF 5R/Lev/Both	ERF 5R	County staff: Oversight of contracted service providers and supervision of administrative staff
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Program Technician	Yes Yes/No	0.2 e.g., 1.5 FTE	ERF 5R/Lev/Both	ERF 5R	County staff: Reviews grant expenditures and processes reimbursements to service providers
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DBH Licensed Vocational Nurse	No Yes/No	1 e.g., 1.5 FTE	ERF 5R/Lev/Both	ERF 5R	County staff: Provides basic hygienic and nursing care to unhoused individuals
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DBH Licensed
Mental Health
Clinician

No
Yes/No

1
e.g., 1.5 FTE

ERF 5R
ERF 5R/Lev/Both

County staff:
Provide
professional
behavioral
health
services to
unhoused
individuals
with SMI
and/or SUD

DBH Substance
Abuse Specialist

No
Yes/No

1
1.5 FTE

ERF 5R
ERF 5R/Lev/Both

County staff:
Provides
assessments,
education,
case
management,
and
counseling for
substance use
disorders

DSS Eligibility
Worker

Yes
Yes/No

0.28
1.5 FTE

Leveraged
ERF 5R/Lev/Both

County staff:
determines
eligibility for
public
assistance
under social
services
programs,
authorizes
appropriate
benefits, and
provides
referrals to
other
community
resources.

DSS Social Services	Yes Yes/No	.07 1.5 FTE	e.g.,	Leveraged ERF 5R/Lev/Both	County staff: oversees the work of eligibility staff providing services to public assistance.
Street Outreach Executive Staff	No Yes/No	.05 1.5 FTE	e.g.,	ERF 5R ERF 5R/Lev/Both	Provides street outreach staff oversight and oversees broader program administration.
Street Outreach Accountant	No Yes/No	0.15 1.5 FTE	e.g.,	ERF 5R ERF 5R/Lev/Both	Prepares and provides program budget guidance, monthly invoices and other fiscal services
Street Outreach Program Manager	No Yes/No	0.70 1.5 FTE	e.g.,	ERF 5R ERF 5R/Lev/Both	Provides staff supervision and direct oversight of street outreach program.

Street Outreach Executive Staff	No Yes/No	.05 1.5 FTE	e.g.,	ERF 5R ERF 5R/Lev/Both	Provides street outreach staff oversight and oversees broader program administration.
Street Outreach Accountant	No Yes/No	0.15 1.5 FTE	e.g.,	ERF 5R ERF 5R/Lev/Both	Prepares and provides program budget guidance, monthly invoices and other fiscal services
Street Outreach Program Manager	No Yes/No	0.70 1.5 FTE	e.g.,	ERF 5R ERF 5R/Lev/Both	Provides staff supervision and direct oversight of street outreach program.
DBH Peer Support Specialist	No Yes/No	2 1.5 FTE	e.g.,	ERF 5R ERF 5R/Lev/Both	Provides peer-to-peer support services to unhoused individuals receiving behavioral health services.

Street Navigator	No	1	e.g.,	Leveraged	This position engages individuals experiencing homelessness, creates an individualized support plan, facilitates linkages to community resources, and advocates for housing options. This position is supported 100% by billable Cal-AIM activities.
	Yes/No	1.5 FTE		ERF 5R/Lev/Both	

Chief Programs Officer	Yes	0.05	e.g.,	ERF 5R	This position will provide oversight and coordination of program implementation, delivery, and supervision of program staff.
	Yes/No	1.5 FTE		ERF 5R/Lev/Both	

Sr. Director of Navigation Services	No	0.05	e.g.,	ERF 5R	This position will direct navigation activities and serves as the supervisor of housing navigation services.
	Yes/No	1.5 FTE		ERF 5R/Lev/Both	

Client Navigator	Yes	2.00	Both	This position assists individuals experiencing homelessness with a housing plan, linkages to community resources, and finding housing options. This position is 38% leveraged.
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Outline your staffing strategy for this proposal, including the strategy for hiring new personnel and/or the allocation of existing staff resources. (1000-character limit)

The City and County of Fresno will employ a hybrid staffing strategy for the ERF-5 project, leveraging existing expertise and expanding capacity through strategic hires.

Allocation of Existing Resources:

The City's Homeless Services Division staff will provide administrative oversight and contract management. The City's HART team and HART Police will oversee encampment operations. The County will leverage it's social services eligibility team and Sheriff.

Hiring Strategy:

New personnel will be hired through each entity via local recruitment. Poverello House will recruit Housing Navigators and Outreach Specialists specifically dedicated to the ERF-5 project, prioritizing candidates with lived experience and bilingual proficiency to reflect the target population. The County of Fresno will onboard mental health services and case management staff.

Inter-Agency Coordination:

The City of Fresno will partner with the County, and nonprofit partners, maximizing existing CalAIM-funded Case Managers.

Part 4: CERTIFICATION

I certify that all information included in this application is true and accurate to the best of my knowledge.

Name

Crystal	Silva
First	Last

This does not have to be an authorized representative or signatory.

Job Title

Senior Management Analyst

Email

Crystal.Silva@fresno.gov